

**alda**

European Association  
for Local Democracy

# ACTIVITY REPORT 2021



Citizens, Equality, Rights  
and Values programme



[www.alda-europe.eu](http://www.alda-europe.eu)



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**\*** European Association  
for Local Democracy

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## WELCOME FROM THE PRESIDENT AND SECRETARY GENERAL

### \* Oriano Otočan President of ALDA



Dear members and friends,

New activities, initiatives have motivated, throughout this year, the Association to continue its work and commitment in promoting democracy and good-governance.

Despite the challenges posed by the COVID-19 cases, which sadly still affected the 2021, ALDA has been able to provide and share its expertise by joining local initiatives, while building new partnerships. As I have already expressed in December, at the Governing Board in Vicenza, the actions of the Association were devoted, on the hand, to support citizens' measures on a broad scale; while on the other hand, specific attention was given to the Western Balkan region.

Concerning this very last point, the accreditation received to implement the "European Label of Governance Excellence" (ELoGE) in North Macedonia and Kosovo\*, for instance, represents a clear proof of this commitment.

As above-mentioned, the strategy of ALDA in promoting democracy and good-governance also foresees a global perspective. The latter has been implemented through sever initiatives: starting from the signing ceremony of the Memorandum of Understanding with IRDP in Rwanda, to the opening on the 16th Local Democracy Agency in Edremit, Turkey.

Moreover, by turning UN SDGs into practice thanks to its project; this year, the Association has spent great energy in focusing on the urging topic of environmental protection. With the occasion of COP26, ALDA has gathered together all the initiatives related to the issue, testifying the care towards it.

Moving from the global to the regional level, always motivated by the will to encourage people, members and stakeholders in being protagonist of their societies, ALDA stimulated them in taking part in the Conference on the Future of Europe. Thus, the Association has been fully engaged in this bottom-up process at European level.

In light of this, also for this year 2021 ALDA has worked in order to reduce the distance among institutions and citizens, by working at local level to improve the global one.

Finally, on behalf of ALDA, its Governing Board and staff, allow me to spend a few words in memory of a dear colleague of ALDA, Victor Cotruta, Project Coordinator in our office in Chisinau, passed away in September 2021. He will be in our memory.

As for last year, the Association is ready to tackle the upcoming challenges together with you, members and friends, always working for a better and more democratic environment.

**Oriano Otočan**  
President of ALDA

### \* Antonella Valmorbida Secretary General



Dear members and friends,

With great pleasure I am sharing with you all, from partners to donors, from colleagues to stakeholders the achievements that ALDA has reached this year.

Let me start from the beginning. After experiencing the tremendous challenges that the pandemic posed, we, as a community, have been able to learn and appreciate the added value of solidarity and mutual help among people. As I recalled last September, in the occasion of the "Democracy Week 2021", believing and investing in every single citizen is fundamental in order to take future steps.

Starting from the needs of local realities, the Association has been fully involved in several transversal actions, all directed to the improvement of the multicultural democratic fabric of the society. Thus,

ALDA's actions can be unfolded into several local paths developed throughout the year: from new partnerships, such as the one with IRDP in Rwanda, to the implementation of the European Label of Governance Excellence (ELOGE) in North Macedonia, Croatia and Kosovo\*; from the promotion of stability and prosperity in the Mediterranean Sea, by being elected co-head of the French network of the Anna Lindh Foundation, to the safeguard of the planet thanks to "Climate of Change" or "Life Beware" projects just to mention a few.

In addition, to empower citizens in taking part in their own local societies, the Association, benefitting from its long-lasting expertise, has developed a series of trainings both in Tunisia and in Ukraine. The former was dedicated to the implementation of the project "Youth empowerment to build local democracy in Tunisia", with the support of United Nations Democracy Fund - UNDEF. The latter, in partnership with the United Nations Recovery and Peacebuilding Programme, took place in Svyatogorsk, as well as in Donetsk and Luhansk oblasts' communities, to exchange and dialogue on "European experience of responsible local government".

Moreover, guided by the importance for the Association in fostering decentralised cooperation, while empowering local initiatives, in October 2021 the 16th Local Democracy Agency in Edremit, (Turkey), has been opened.

Overall, ALDA's action in being closer to people and local realities represented, somehow, the leitmotif throughout the year. Thus, the Association has spurred its network and members in actively join the Conference on the Future of Europe. In addition, together with other Organisations, ALDA signed the Declaration on the "Civil Society Convention on the Conference on the Future of Europe", while being responsible for the developed of the democratic cluster, and being part of its Steering Committee. This democratic exercise underlined once again the proactive role of ALDA within the European context, serving as a bridge among local communities and institutions.

Finally, I would like to dedicate one minute to remember our dear friend and colleague Victor Cotruta, who passed away this year. We all miss him, and he will always be in our heart and thoughts.

Last but not least, I thank you all for being with us, for supporting and trusting the Association as the valuable partner to be together in promoting democracy and good governance, in Europe, its Neighbourhood and beyond.

**Antonella Valmorbida**  
ALDA Secretary General



## ABOUT ALDA

### \* Who we are

Supporting local democracy and citizens engagement in Europe, the Neighborhood and beyond, ALDA is a global alliance of associations, civil society organizations and local governments.

Established in 1999 at the initiative of the Council of Europe, ALDA coordinates and supports the network of Local Democracy Agencies (LDAs), be they self-sustainable, locally registered NGOs acting as good-governance and local self-government promoters.

During its [20 years of activities](#) ALDA has developed more than 450 [projects](#), engaging almost 25 million citizens. Thus, thanks to its expertise and knowledge, and by promoting participatory methods and decentralized cooperation; ALDA is a strategic stakeholder in the field of local democracy, active citizenship, and cooperation between local authorities and civil society.

Together with its [350 members](#) from 45 countries, 16 [Local Democracy Agencies](#) (LDAs) and 3 Operational Partners (OPs), ALDA actively contributes to the realisation of the objectives of the [Sustainable Development Goals and the Agenda 2030](#).



## \* The ALDA Group

Since its beginning in 1999, ALDA has been growing not only in terms of project, members, actions and expertise, but also developing twinned bodies and entities, which make ALDA able to connect more and more with the various local and regional communities and stakeholders we are working with.

ALDA - the European Association for Local Democracy, registered in Strasbourg, France, more than 20 years ago, and with few members, has now become a global alliance of Civil Society Associations and Regional and Local Authorities, following our natural inclination towards a multi-stakeholder inclusive approach.

Following our enlargement process, already 10 years ago, we settled our branch office in Skopje as a hub for our work in the Western Balkans, and meanwhile enlarged our LDAs network to 15 locally registered associations with a yearly label coming from ALDA's Governing Board.

Capitalising on our expertise and experiences, we established in 2018, the regional association called Balkan Network for Local Democracy, as founders along with our LDAs from the Western Balkans. And at the same time, we registered in Italy, the ALDA+ profit company, owned by ALDA and delivering technical support to Local Authorities and CSOs all over the world.

**Following the same path, ALDA is in process to register formally 4 new branch offices:**

- ALDA Tunisia
- ALDA Moldova
- ALDA Italy

**As well as a new LDAs is being considered for new opening:**

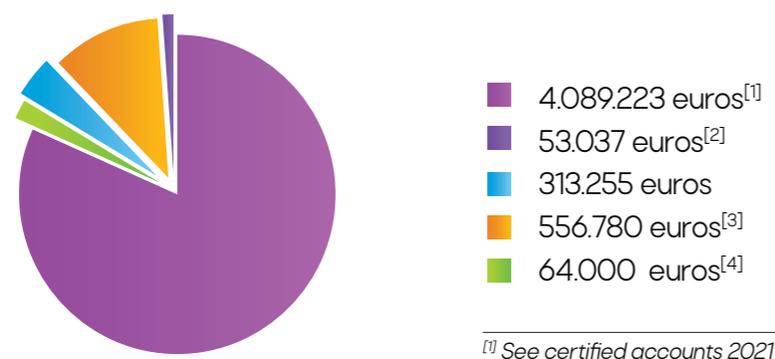
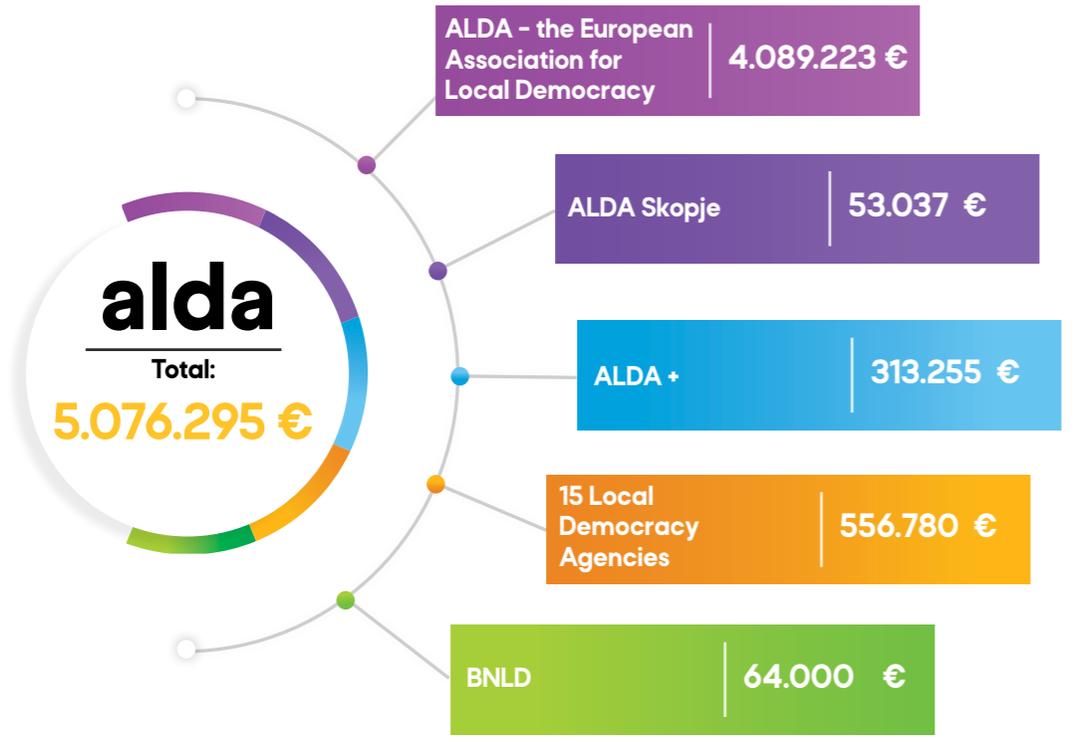
- LDA Lebanon (city to be considered)

Since 2020, ALDA is also presented as a Group, in order to give a real presentation of the number and level of stakeholders represented.

From a budget point of view, since 2020, we are happy to present the Group of ALDA composed of various entities, all connected intimately to our core mission: Good Local Governance and Participatory Democracy.



All the entities mentioned below are formally related to ALDA in different ways, and all of them are subject to ALDA's Governing Board supervision and approval.



<sup>[1]</sup> See certified accounts 2021  
<sup>[2]</sup> See certified accounts 2021  
<sup>[3]</sup> Estimated figures presented for the Label request February 2022  
<sup>[4]</sup> Estimated figure

## \* What we do

To promote good governance and citizen participation at the local level in the whole Europe and beyond, ALDA leads a wide range of actions supporting local, national and international stakeholders in achieving their goals in the fields of **European integration, decentralisation, human rights, social inclusion, sustainable development, civic initiatives** and much more.

ALDA works with a **multistakeholder approach** looking at a broad spectrum of the potential resources in the local communities. ALDA represents a **wide network of citizens and local authorities fully committed and engaged** to support local democracy and the empowerment of local communities through citizens participation, in Europe and beyond.

Since 2020, ALDA has been bringing its experience in local democracy beyond the European borders and the neighborhood, reaching out to other regions of the world in need of assistance and support in our field of expertise (**ALDA going global**).

In more than 20 years of activities, with its members and partners, supported by European institutions and various other donors, ALDA has had an impact on over 25 million citizens of the Enlarged Europe, and further.

ALDA leads its activities through different forms of actions and channels:

- Conducting a myriad of **projects** in the field of good governance and citizen participation at the local level in Europe and beyond, with its members, its partners and the Local Democracy Agencies.
- Coordinating and supporting the **16 Local Democracy Agencies and 3 Operational Partners**
- Managing and supporting its **wide network of members**, made of over 350 stakeholders including local authorities, associations of local authorities, provinces, counties, civil society organisations, and academic institution.
- Collaborating with **European and worldwide networks** on campaigns, statements and joint initiatives to let citizens be heard and contribute to the decision-making process of their

communities. It cooperates as official partners of the Council of Europe and the Congress of Local and Regional Authorities and it is a long-term partner of the Citizens, Equality, Rights and Values Programme and other key policies and programmes of the European Commission.

- Supporting local stakeholders' initiatives by providing ALDA's unique expertise gained during its over 20 years of activity in the European Union and its Neighbourhood through the **establishment of partnerships** and the **identification of relevant stakeholders** to cooperate with, scouting funding opportunities to implement project ideas, and assuring dissemination and visibility of their initiatives.
- Leading **advocacy and lobbying activities**, raising the voice of its members and partners in order to orient local, national and European policies in our field of activities to make a stronger and more cohesive Europe, based on the principle of equality, democracy and human rights.

## \* Where we work

ALDA works in most of the European Union, in its Neighborhood and it is developing partnerships and activities in many other parts of the World.

Activities in the European Union are mainly oriented to the promotion of active citizenship and to strengthen European values and identity, while the work in the Western Balkans and in the European Neighborhood focuses on good governance, citizen participation, European integration, and decentralisation.

As coordinator and supporter of the network of the Local Democracy Agencies, a natural focus is given to the Western Balkans, where the majority of them are located. Nonetheless, thanks to the incessant work of our team, this network does not stop growing and spreading. The most recent LDA was created on October 2021 in Edremit, Turkey, only about a year after the establishment of the LDA in Tetouan, Morocco.

ALDA is also leading projects and developing partnerships in other European neighboring countries, such as Belarus and Turkey, as well as starting promising collaborations with key stakeholders in North America and Southern Africa.

## Our Network

Countries with ALDA Activities and members /EU Member States

Local Democracy Agencies (LDAs)

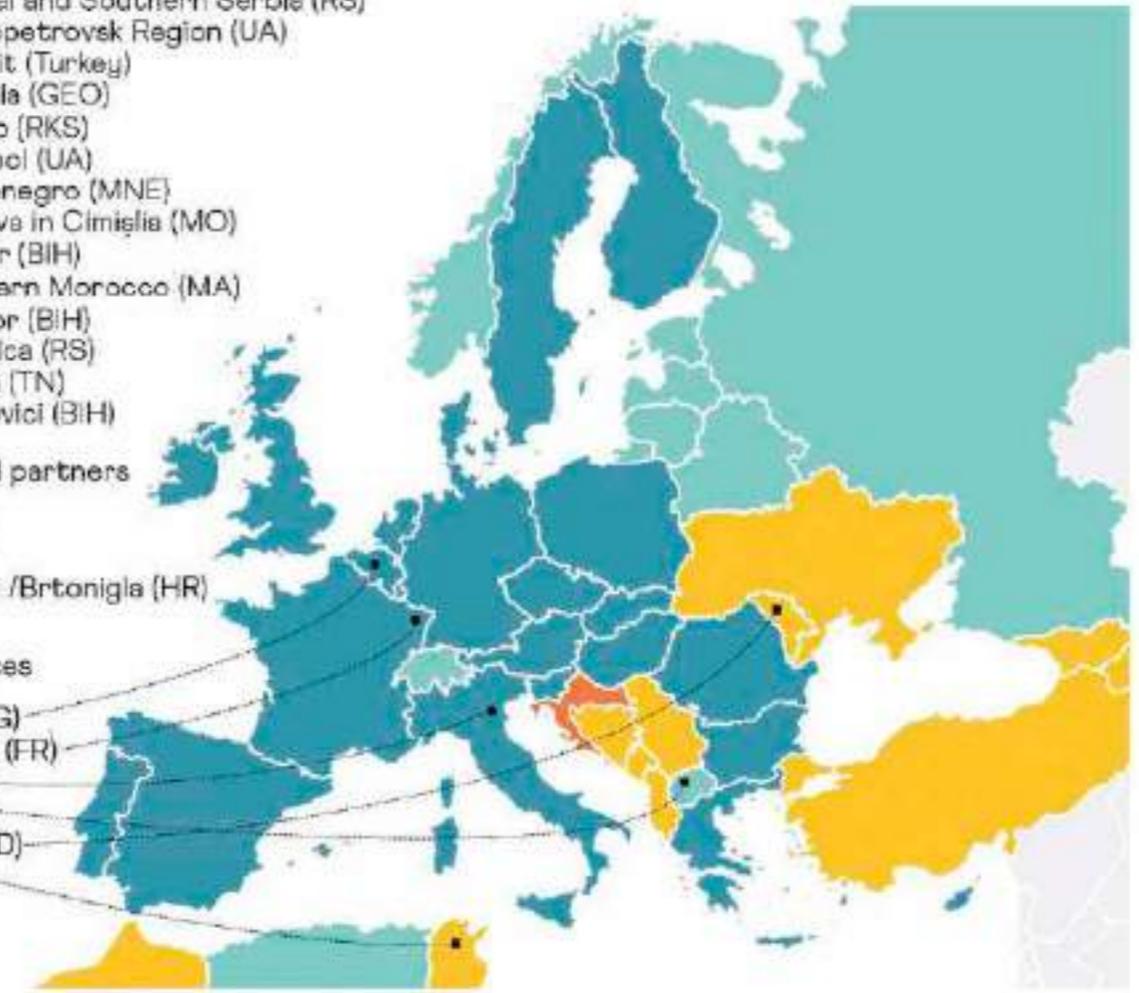
- LDA Albania (AL)
- LDA Armenia (ARM)
- LDA Central and Southern Serbia (RS)
- LDA Dnipropetrovsk Region (UA)
- LDA Edremit (Turkey)
- LDA Georgia (GEO)
- LDA Kosovo (RKS)
- LDA Mariupol (UA)
- LDA Montenegro (MNE)
- LDA Moldova in Cimislia (MO)
- LDA Mostar (BIH)
- LDA Northern Morocco (MA)
- LDA Prijedor (BIH)
- LDA Subotica (RS)
- LDA Tunisia (TN)
- LDA Zavidovici (BIH)

Operational partners

- Osijek (HR)
- Sisak (HR)
- Verteneglio /Brtonigla (HR)

ALDA Offices

- Brussels (BG)
- Strasbourg (FR)
- Vicenza (IT)
- Skopje (MK)
- Chisinau (MD)
- Tunis (TN)



# ALDA's STRUCTURE

## Staff



European Association  
for Local Democracy

### Office of the Secretary General



**Antonella Valmorbida**  
Secretary General



**Adrien Licha**  
Coordinator of the Secretariat Office



**Eleonora Peruffo**  
Executive Assistant to the Secretariat Office



**Wanda Biedka**  
Membership Officer



**Tudor Enache**  
Event Manager

### Programmes and Development Department / ALDA+ B-Corp



**Marco Boaria**  
Director of the Programmes and Development Department / ALDA+ CEO



**Anna Ditta**  
Senior Project Development Officer



**Morgane Egerton**  
Project Development Officer & French Network



**Elena Fuerler**  
Project Development Support



**Khrystina Kvartsiana**  
Project Developer



**Lavinia Traina**  
Project Development Officer



**Eleonora Bertin**  
Service Development Officer



**Milena Dimitrovska**  
Project Developer



**Dario Brazzale**  
Project Manager



**Marisa Zamberlan**  
ALDA+ Financial Officer

### Project Management Department



**Rita Biconne**  
Head of the Project Management Department



**Valeria Fantini**  
Project Manager - Environment



**Lisy Piter**  
Project Manager - Digitalisation & Culture



**Dolinda Cavallo**  
Project Manager - Immigration



**Nadia di Iulio**  
Project Manager - Social Inclusion and Italian Network



**Célia Charre**  
Project Manager - Europe Environment



**Chiara Addeo**  
Communication Assistant

## Eastern Partnership, Russia and Central Asia



**Alexandru Coica**  
Eastern Partnership,  
Russia and Central  
Asia Coordinator



**Viorica Bulat**  
Project Assistant

## Middle East and Africa



**Giulia Sostero**  
MEA Coordinator  
and Project Manager



**Abdelaziz Bouslah**  
Project Manager



**Apolline Bonfils**  
Project Manager



**Fatma Mnif**  
Administrative  
Assistant



**Kenza Yousfi**  
Project manager  
& Communication  
officer



**Mohammed Khaled**  
Project Assistant

## Western Balkans



**Katica Janeva**  
Project Coordinator  
& Financial Officer



**Ivana Velkova**  
Project Manager



**Jovan Richkovski**  
Project &  
Communication  
Assistant

## Communication Department



**Elisabetta Uroni**  
Head of the  
Communication  
Department



**Sofia Gatteri**  
Communication  
Officer



**Beatrice Frascatani**  
Communication  
Officer

## Admin and Financial Department



**Elisabetta Pinamonti**  
Head of Admin  
and Financial  
Department



**Linda Maria Dal Bosco**  
Paying Manager and  
General Accountant



**Martina Dus**  
Financial Assistant



**Agnes Adjad**  
Administrative  
Assistant



**Raffaella Bedin**  
Reporting Officer



**Silvia Piccoli**  
Reporting Officer



**Cecilia Meledandri**  
Reporting Officer



**Giulia Albertoni**  
Cofunding Manager



**Matteo Parisen Toldin**  
Human Resources  
Manager



# Governing Board

(mandate 2020-2024)



**Oriano Otočan**

President & Bureau member representing the Istria Region (Croatia)



**Bartek Ostrowski**

Vice President & Bureau member representing Merkurs Foundation (Poland)



**Francesco Zarzana**

Vice President & Bureau member representing Progettarte Association (Italy)



**Alessandro Perelli**

Vice President & Bureau member representing Friuli-Venezia Giulia Region (Italy)



**Roger Lawrence**

Treasurer & Bureau member, Individual member (United Kingdom)



**Maurizio Camin**

Associazione Trentino con i Balcani (Italy)



**Dobrica Milovanović**

Member of Council of Europe Congress until 2017 (Serbia)



**Nataša Vučković**

Center for Democracy Foundation (Serbia)



**Shorena Khukhua**

Kutaisi City Municipality (Georgia)



**Emir Coric**

Municipality of Centar (North Macedonia)



**Didier Duboisset**

Pays Vichy Auvergne region (France)



**Andrea Rilievo**

Società Cooperativa Sociale Studio Progetto (Italy)

## Statutory members



**Leendert Verbeek**

President of the Congress of Local and Regional Authorities of the Council of Europe, or his representative



**Alina Tatarenko**

Head of the Democratic Governance Division, in Directorate General of Democracy of the Council of Europe



**Afaf Zaddem**

Delegate of the Local Democracy Agency Tunisia

## Ambassadors



**Dorothee Fischer**

Communication Expert and Journalist Ambassador for Spain



**Mitja Bukovec**

Association for Developing Voluntary Work Novo Mesto Ambassador for Slovenia and Hungary



**Nino Khukhua**

Delegate of the Local Democracy Agency Georgia Ambassador for Georgia



**Pascal Goergen**

Deputy mayor of the municipality of Grez-Doiceau (Walloon region) Ambassador for Belgium



**Iliana Yakova**

President of Association EUNI Partners Ambassador for Bulgaria



**Dejan Gluvacevic**

Association of citizens Danube 1245 Member of Managing Board



**Branislav Josifovic**

Deputy Mayor at Municipality of Knjazevac Ambassador for Serbia



**Mirko Marangione**

Law expert Ambassador for Italy



**Artur Pinto**

European Studies Experts - Lousada Municipality Ambassador for Portugal



**Charalambos Samantzis**

Managing Director at INNOVED (Center for Education and Innovation) Ambassador for Greece



# OUR PRIORITIES

## \* Network & Advocacy

As an international association and an experienced practitioner, ALDA is deeply engaged in advocacy processes, in cooperation with its members, partners and the whole ALDA network, on a number of crucial issues for the **advancement of democratic processes all around the World**, such as citizens participation, social inclusion, integration, sustainability, environment, Agenda 2030, SDGs' localisation... Making citizens' voice heard in Europe and all over the globe, sharing best practices and **shaping the future with a bottom-up approach**: this and much more is what ALDA is standing for.

To reach these objectives, ALDA has a strong advocacy component, being member, partner, observer and supporter of the following institutions and organisations:



## \* Changing Europe from below

As one of the broadest and multifaceted democracy in the world, Europe is nowadays a leading actor worldwide in Citizens Participation and Participatory Democracy.

Indeed, in light of the new 6 priorities of the European Commission for the 2019-2024 period, Democracy and European citizenship appear to be one among the most important areas to be strengthened.

ALDA, as a Civil Society Organisation, is engaged with members and partners to **make Europe more citizens' oriented**, more inclusive, participative, and sustainable. In this regard the **Conference on the Future of Europe** is one of the main processes ongoing which ALDA is involved in, that gives us the opportunity to work for making European Citizens' voices heard, focusing our work in cooperation with other networks on the rule of law, democracy, participation, EU in the world, green deal and digital transition.

## \* ALDA for the Conference on the Future of Europe

May 9<sup>th</sup>, 2021 marked not only the "Europe Day", but also the beginning of one of the most remarkable happenings of our democratic history: the launch of the **Conference on the Future of Europe (CoFoE)**.

Following its nature of citizens' driver for engagement and good governance, ALDA had an active and key role since the very beginning of the CoFoE. On the one hand, ALDA acted as a promoter of the whole consultation process, teaching and empowering its members and all citizens in using the Platform and contributing with ideas. On the Other hand, ALDA was among the founding organisations of the **Civil Society Convention for the Conference on the Future of Europe (CSOCOfoE)**, an initiative led by Civil Society Europe aimed at ensuring genuine involvement of citizens and representative associations in this process. Thus, ALDA Secretary General Antonella Valmorbida was both **member of the Steering Committee and leader of the cluster on Democracy**. Indeed, the work of the Civil Society Convention was structured around 5 thematic clusters working on outputs that will be presented and discussed in the plenary sessions of the Convention and then presented at the CoFoE itself. These clusters are:



- The fight against Climate Change and Environmental Challenges, chaired by Green 10
- Social Europe, chaired by SOLIDAR
- Europe's Digital Transformation, chaired by ECAS
- Our European Life co-chaired by Volonteuropa and CEV
- The Union's Democratic Foundation and Rule of Law, co-chaired by ALDA and Ecolise



## \* A better World one by one

Since the adoption of the **Agenda 2030 and the 17 Sustainable Development Goals (SDGs)**, during the historical United Nations Sustainable Development Summit in 2015, ALDA has been working to raise awareness of the SDGs by its members and network, and implementing them through all our projects. Indeed, the achievement of the Agenda 2030 is possible only by applying different principles. Particularly relevant for the work of ALDA are: **universality, inclusiveness and localisation**.



Through its active participation in European and international networks, its local actions and initiatives, ALDA is actively part of the global plan for the SDGs' achievements also contributing to policy processes, targeting different EU institutions and citizens, advocating together towards the implementation of the Agenda 2030.

Among the networks ALDA supports and cooperate with for the SDGs implementation there are Concord Europe, the SGD Watch Europe, Civicus, Energy Cities and Platforma, together with the associations of local authorities and local authorities from all over Europe. Indeed, working in synergy with the latter guarantee a stronger implementation of the SDGs at the local level.

## \* Local democracy in the World

ALDA aims at reaching out global by overcoming the borders of the European Union and its Neighbourhood. Its mission is extremely important, even more in the changing context of the post COVID crisis. **The role of local communities is crucial**. Thus, the work of ALDA aims at using its 20 years of experience and **reaching out to different areas and stakeholders**.

The goal is to promote local democracy all over globe, working with local authorities and civil society, sure that **local democracy solves problems and delivers to citizens**, with equality, rights and development.

In 20 years, ALDA has enlarged its field of action from 5 to more than 350 members from Balkans to the European Union, Eastern Partnership and Mediterranean area.

“ It's important to seize the momentum and spread our mission even further. We live in times where local democracy and citizens participation matter. ”

A. Valmorbidia, ALDA Secretary General

# alda \*



European Association  
for Local Democracy

PASSION LED US HERE

## Our Network

Countries with ALDA Activities and members /EU Member States

Local Democracy Agencies (LDAs)

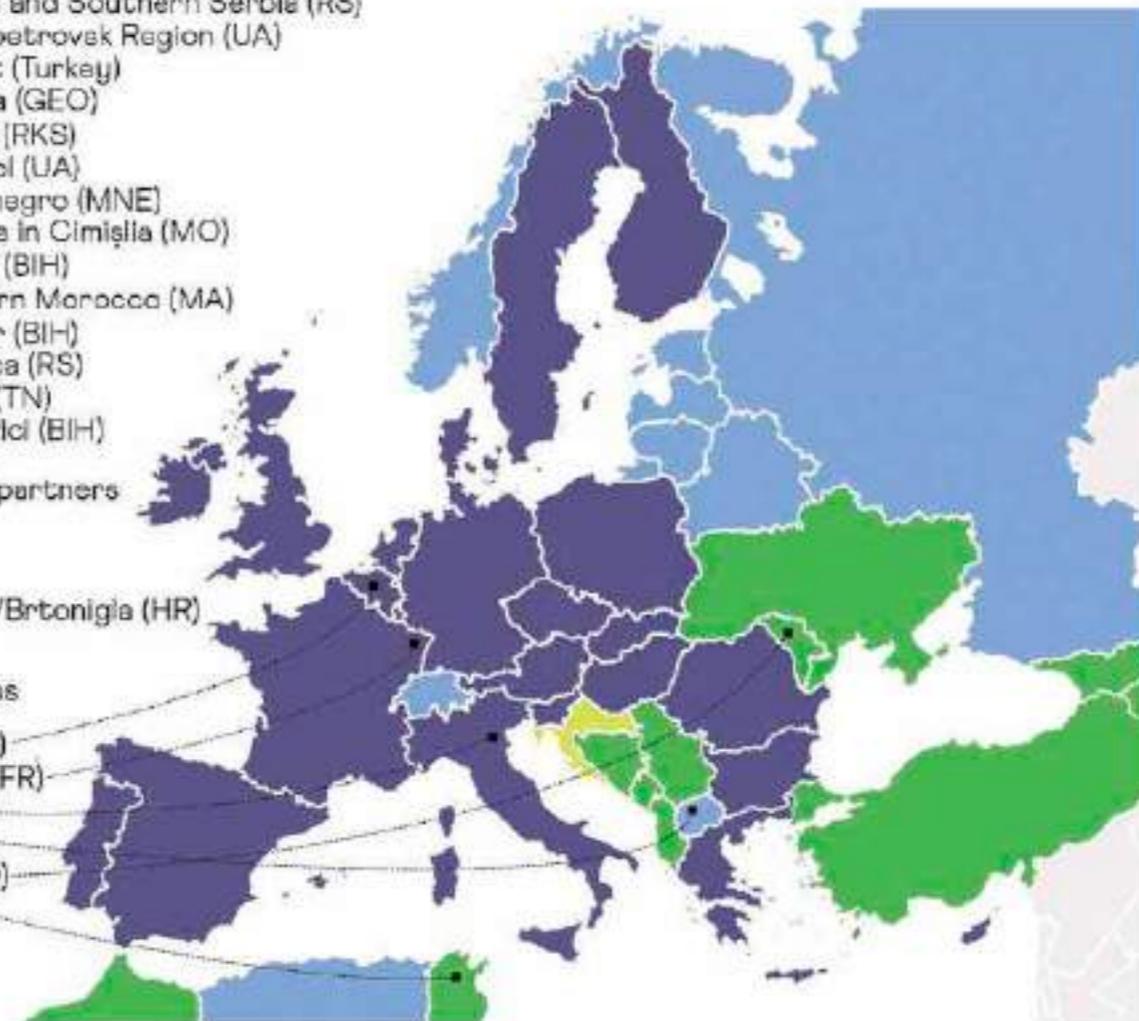
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- Skopje (MK)
- Chisinau (MD)
- Tunis (TN)





## ALDA WORKING WITH COMMUNITIES

### \* European Union

2021 was another challenging year for the European Union. Despite the pandemic and its devastating consequences slowed down, mostly thanks to the rapid spread of vaccines, governments and citizens had still to deal with several issues linked to mobility, health, economic and social issues.

Besides all, **cohesion**, **dialogue** and **innovation** showed themselves as the key to overcome the crisis, and the European Union has proven itself to be able to stand together and provide all citizens with equal possibilities and tools to recover, from ensuring **access to vaccines** to the creation of **"NextGenerationEU"** - a fund which will support post-pandemic reforms across the Union and help building a more resilient, sustainable and digital friendly Europe.

At the same time, the **Conference on the Future of Europe** (CoFoE) which started in May 2021, was an unprecedented initiative for building a more inclusive and democratic European space. It brought

together civil society organisations and citizens from all backgrounds and corners of the EU, offering unique digital and physical means of exchange, interaction and expression.

Such a wave of revitalization was also reflected in our projects, which recommenced at a faster pace and activities went back to a more normal and stable rhythm, contributing as well to the future of Europe. Thanks to the over 50 projects ongoing, ALDA and its partners worked together to address the main economical and social challenges, from social justice, to inclusion, digitalisation and environment.

### \* Western Balkans

Well adapted and well versed in the digitalised reality of 2021, ALDA continued its work in the Western Balkans with the support of the local hub in Skopje, North Macedonia. The ever-changing work conditions, pandemic measures and traveling restrictions were a true test for our adaptability as well as for the regional cooperation that ALDA strives to improve with every project.

ALDA continues to support the process of EU enlargement, especially related to the Western Balkan countries. Working towards that goal, the project "Regional Youth Compact for Europe", which over the last three-year period has promoted the process of Western Balkan integration into the European Union reached to its end with the organisation of the famous Politeia Summer school, the publication of the final report and research papers and the final conference. The message of the project was clear: **the Western Balkans are getting ready for the European Union!**

The efforts of ALDA for promoting local democracy and good governance in the region were recognised by the Council of Europe as ALDA was accredited to implement the ELOGE programme in Croatia and North Macedonia. Indeed, working with local authorities to ensure good governance is an awarding process which gives a glimpse of a better future in the Balkan communities, but also helps strengthening the position of ALDA as a major player in the field.

With regard to culture, the "Culturs" project animated the Western Balkans' community with a series of local webinars and a regional conference dedicated to cultural heritage and tourism. Moreover, the project created and spread a mobile app, called *Cultours*, to meet the needs of adventurous tourists wishing to discover the region.

Education is an important topic of ALDA, as the team continues to create workshops, trainings and

other educational possibilities. In that sense, the project “DAFLS” aims to contribute to the educational systems of Normandy (France), North Macedonia and Serbia by creating joint programmes, connecting Western Balkans and the EU. This project is also evidence of the strong persisting links between Normandy and North Macedonia.

Finally, the **Balkan Network for Local Democracy – BNLD**, created by ALDA and the LDAs of the Western Balkans finalised its first big project “CSOs networking for better local democracy in the Balkans”, where the experience of ALDA played a big role for its success.



## \* Eastern Partnership, Russia and Central Asia

Despite 2021 continued to bring new challenges for local democracy in the region, the Eastern Partnership regional team continued showing good resilience and adaptation by carrying on the implementation of on-going projects, evaluating the previous strategy and actively contributing to develop new ones.

A series of projects were successfully finalized, such as “AGREED”, “JOURNEY”, “Citizens Voices and Actions in Consolidated Communities of Armenia”, “TANDEM V”, by impacting thousands of beneficiaries and generating positive change. At the same time, due to challenges generated by the covid-19 spread and political worsening circumstances, some of the projects had to be extended into 2022.

2021 was also marked by considerable progresses in the implementation of ALDA’s first project in Central Asia, “Media Dialogue”, where 19 media outlets from Kyrgyzstan have benefited from grants



worth more than 300,000 euro. This project, and its intense networking activities allowed ALDA to establish new important partnership which we hope to be materialised in the upcoming years.

Last, but not least, the past year marked a gradual revitalization of face-to-face work with the Local Democracy Agencies from the region. In June, thanks to a great team cooperation, we managed to gather all the delegates in Chisinau, Moldova for the first EaP LDAs network meeting since the start of the pandemic. During a whole week, both regional staff and LDAs' delegates worked side by side on improving their internal governance and elaborate a regional development strategy that is serving as a basis to guide our work for the next 5 years.

## \* Middle East and Africa

In 2021, the Middle East & Africa department of ALDA has expanded its horizons with new projects and activities. In particular, **2021 has been the year of Turkey**: with a long-term program approved and launched - THE:PLACE - and a **brand new Local Democracy Agency inaugurated in Edremit**, ALDA's engagement in the country has taken many steps forward. With the new geographical mandate, ALDA is also expanding its actions in Sub-Saharan Africa, by developing new synergies with a variety of actors, such as EU Delegations, Local Authorities and Civil Society Organisations.

Throughout the year, ALDA maintained its focus on key values and activities to support local democracy in the region. Through its several projects, we worked to promote and support women's participation in local politics, participatory processes fostering sustainable mobility, the reinforcement of both local authorities' and civil society organisations' skills in terms of local democracy.

The Local Democracy Agencies in the region, the LDA Tunisia in Kairouan and the LDA Northern Morocco, have further developed their activities respectively on inclusive cities and youth participation in local decision-making processes, by supporting the creation of concrete tools to make their objective a tangible reality.

ALDA took a step forward for what concerns its engagement in key international networks covering the region, too. In 2021, ALDA was elected as co-Head of the French network of the Anna Lindh foundation, which we will coordinate together with "Les Têtes de l'Art" association for the next two years. More, ALDA also pursued the co-management of the Local and Participatory Democracy of the PCPA - *Programme Concerté Pluri-Acteurs* between France and Tunisia. Lastly, ALDA also remained

involved in the activities proposed by Réseau Euromed France Network, such as the *Mediterranean Youth Programme* (Jeunesses Méditerranéennes).



## \* ALDA Going global

The implementation of the new strategic views 2020-2024 has both confirmed the importance of supporting local and regional authorities in applying the principles of participatory democracy and promoting the cooperation with the civil society component, and the need of bringing ALDA's action beyond the European borders.

The changing context of the post COVID crisis has highlighted the crucial role of local communities, which need to be resilient, act as connectors between stakeholders and promoter of local democracy and citizens engagement.

The work of ALDA aims at using its 20 years of experience and reaching out to more areas and stakeholders. As it was in the past, the European Union, the Council of Europe and their institutions remain major stakeholders for ALDA. They are change-drivers in the approaches to be followed when tackling a global approach. That is why, topic-wise, our approach towards the «Going Global» mission of ALDA is in line with the “International Partnerships – Priorities» of the European Commission and the democracy support of the Council of Europe: Partnerships for human development, peace and governance; alliances for sustainable growth and jobs; partnerships for migration and mobility, alliances for science, technology, innovation and digital; green alliances and partnerships.





## OUR PROJECTS IN 5Ps

The Sustainable Development Goals (SDGs) are 17 global goals designed to be a “blueprint to achieve a better and more sustainable future for all”. They are the principles of the 2030 Agenda for Sustainable Development, and they have been adopted by all their Member States in 2015 as a universal call to action to end poverty, protect the planet and ensure that all people enjoy peace and prosperity by 2030.

At the core of the 2030 Agenda stand the 5 Ps, indicators measuring the progress of the programme, which shape the SDGs and address five critical dimensions: *People, Planet, Prosperity, Peace, and Partnerships*.

All projects ALDA implements contribute to the SDGs localization and achievement, thus projects are classified according to the 5Ps and the connected SDGs they advocate for.



*people, planet, prosperity, peace, partnerships*

# PROSPERITY



## CITIZENS VOICES AND ACTIONS IN CONSOLIDATED COMMUNITIES OF ARMENIA



|   |   |   |   |  |   |
|---|---|---|---|--|---|
|  |  |  |  |  |  |
| Donor:<br>European<br>Neighbourhood<br>Instruments                                | Budget:<br>1.112.000,00 €   | Timeframe:<br>March 2018 -<br>May 2021  | Nr. of partners/<br>Associates:<br>4  | ALDA role:<br>leader   | Countries impacted:<br>Armenia  |

**IT AIMS AT...** addressing the inadequate capacity of communities to foster local development in a sustainable, participatory and accountable manner by strengthening local partnerships and intensifying the cooperation with the EU and regional partners.

“The project enabled us to promote rafting in the region and become visible with the new constructions that turned this activity more attractive for tourists and for locals”

*Gevorg Vardanyan, Rafting in Armenia*

After a successful inauguration of the Ski Center in Ashotsk village, ALDA completed other two tourism infrastructure projects in Lori region of Armenia. The projects shared the best practices in local development at community and regional levels, developed touristic infrastructure, facilities and hospitality capacities of local communities. The project concluded with an international conference in hybrid format that brought together project stakeholders, beneficiaries and international experts from EU and EoP regions.



ARMENIA

## REGIONAL YOUTH COMPACT FOR EUROPE



|                               |                         |   |                                       |                       |   |
|-------------------------------|-------------------------|---|---------------------------------------|-----------------------|---|
|                               |                         |   |                                       |                       |   |
| Donor:<br>European Commission | Budget:<br>823.400,00 € | Timeframe:<br>April 2018<br>- July 2021 | Nr. of partners/<br>Associates:<br>14 | ALDA role:<br>partner | Countries impacted:<br>Serbia, Montenegro, Bosnia and Herzegovina, Kosovo, North Macedonia, Albania, Turkey |

**IT AIMS AT...** enhancing the effective participation of civil society and youth organisations in the EU integration and accession negotiation process through capacity building, awareness-raising and advocacy actions organised at local, national and regional level.

## LIME - LABOUR INTEGRATION FOR MIGRANTS EMPLOYMENT



|                          |                         |  |                                      |                       |   |
|--------------------------|-------------------------|--|--------------------------------------|-----------------------|---|
|                          |                         |  |                                      |                       |   |
| Donor:<br>AMIF programme | Budget:<br>797.630,43 € | Timeframe:<br>November 2018<br>- June 2021 | Nr. of partners/<br>Associates:<br>7 | ALDA role:<br>partner | Countries impacted:<br>France, Italy, Spain |

**IT AIMS AT...** promoting the swift integration of young third country nationals (TCNs), from the age of 18 to 29 years old, in the labour market by implementing the MEIC - Migrants Economic Integration Cluster methodology all over Europe.

"Before you get help, help yourself, don't close yourself off, try to communicate in all languages with those around you." *Umba, project beneficiary*

## MIICT - ICT ENABLED PUBLIC SERVICES FOR MIGRATION



|                        |                           |   |                                       |                       |   |
|------------------------|---------------------------|---|---------------------------------------|-----------------------|---|
|                        |                           |   |                                       |                       |   |
| Donor:<br>Horizon 2020 | Budget:<br>3.529.012,00 € | Timeframe:<br>November 2018<br>- April 2022 | Nr. of partners/<br>Associates:<br>15 | ALDA role:<br>partner | Countries impacted:<br>Italy, Spain, Cyprus, United Kingdom, Austria, Greece, France, Finland, Bulgaria |

**IT AIMS AT...** designing and developing solutions that address the management of migrant integration, the customization of services to match migrants needs, the need for sustained and improved inclusion of migrants.

Check out the project's IT Platform at [www.miict.eu](http://www.miict.eu) and download all the learning materials: Policy briefs, Inclusivity handbook, and many more!

## JOURNEY - JOINT ORGANIZATION TO UNITE RURAL NETWORKS OF ENTREPRENEURIAL YOUTH



|                    |                         |   |                                      |                       |   |
|--------------------|-------------------------|---|--------------------------------------|-----------------------|---|
|                    |                         |   |                                      |                       |   |
| Donor:<br>Erasmus+ | Budget:<br>149 654,46 € | Timeframe:<br>December 2018<br>- September 2021 | Nr. of partners/<br>Associates:<br>7 | ALDA role:<br>partner | Countries impacted:<br>Ukraine, Georgia, Azerbaijan |

**IT AIMS AT...** increasing the productivity and activation of rural youth through new teaching methods and at raising the level of awareness of the youth and increasing their entrepreneurship competencies.

## #EUSAVE - EU CITIZENS' ACTION FOR SMART HISTORIC VILLAGES



|                               |                         |  |                                      |                       |  |
|-------------------------------|-------------------------|--|--------------------------------------|-----------------------|--|
| Donor:<br>Europe for Citizens | Budget:<br>146.160,00 € | Timeframe:<br>January 2019 – December 2022 | Nr. of partners/<br>Associates:<br>8 | ALDA role:<br>partner | Countries impacted:<br>Spain, Italy, Croatia, Belgium, Portugal, Bulgaria, Republic of North Macedonia, Latvia |
|-------------------------------|-------------------------|--|--------------------------------------|-----------------------|--|

IT AIMS AT... creating a network of European smart historic villages that enhances citizens' involvement and participation in the socio-economic life of their territory.

## IMPACT - INCLUSION MATTERS: USING PERFORMING ARTS TOWARDS COHESION AND TOLERANCE



|                     |                         |                                     |                                      |                       |  |
|---------------------|-------------------------|-------------------------------------|--------------------------------------|-----------------------|--|
| Donor:<br>Erasmus + | Budget:<br>207.026,00 € | Timeframe:<br>March 2019 – May 2021 | Nr. of partners/<br>Associates:<br>8 | ALDA role:<br>partner | Countries impacted:<br>Denmark, France, Italy, Montenegro, Bosnia and Herzegovina, Slovenia, North Macedonia, Serbia |
|---------------------|-------------------------|-------------------------------------|--------------------------------------|-----------------------|--|

IT AIMS AT... fostering social inclusion by developing art strategies, techniques and methodologies which target refugees and citizens at local level.

“Performing art has a transformative role, by contributing to community cohesion, structural integration and social changes” - *Tjaša Kozjan, Project Coordinator*

The project developed guidelines to foster social integration of migrants and local citizens through theatre and performing arts.

## PERCEPTIONS



|                        |                           |  |                                       |                       |   |
|------------------------|---------------------------|--|---------------------------------------|-----------------------|---|
| Donor:<br>Horizon 2020 | Budget:<br>4.994.652,00 € | Timeframe:<br>September 2019 – February 2023 | Nr. of partners/<br>Associates:<br>25 | ALDA role:<br>partner | Countries impacted:<br>Austria, Belgium, France, Germany, Netherlands, UK, Cyprus, Greece, Italy, Spain, Bulgaria, Israel, Kosovo, Algeria, Egypt |
|------------------------|---------------------------|--|---------------------------------------|-----------------------|---|

IT AIMS AT... identifying and understanding the narratives and (mis-)perceptions of the EU abroad, assess potential issues related with the border and external security in order to allow better planning and outline reactions and countermeasures.

## SHERPA - SUSTAINABLE HUB TO ENGAGE INTO RURAL POLICIES WITH ACTORS



|                        |                           |   |                                       |                       |  |
|------------------------|---------------------------|---|---------------------------------------|-----------------------|--|
| Donor:<br>Horizon 2020 | Budget:<br>4.999.747,50 € | Timeframe:<br>October 2019 – September 2023 | Nr. of partners/<br>Associates:<br>17 | ALDA role:<br>partner | Countries impacted:<br>Belgium, France, Greece, Sweden, Netherlands, Italy, Spain, United Kingdom, Germany, Slovenia |
|------------------------|---------------------------|---|---------------------------------------|-----------------------|--|

IT AIMS AT... gathering relevant knowledge and opinions that contribute to the formulation of recommendations for future policies relevant to EU rural areas.

Check-out the online platform [www.rural-interfaces.eu](http://www.rural-interfaces.eu) and discover all resources and tools available relevant to rural areas of Europe!



## STAR - STREET ART



|                               |                         |                                    |                                       |                       |   |
|-------------------------------|-------------------------|------------------------------------|---------------------------------------|-----------------------|---|
| Donor:<br>Europe for Citizens | Budget:<br>148.680,00 € | Timeframe:<br>Nov 2019 - June 2022 | Nr. of partners/<br>Associates:<br>14 | ALDA role:<br>partner | Countries impacted:<br>Portugal, Netherlands, Slovenia, Italy, France, Latvia, Albania, Romania, Czech Republic, Poland, Bosnia-Herzegovina, Germany, Serbia, Kosovo* |
|-------------------------------|-------------------------|------------------------------------|---------------------------------------|-----------------------|---|

**IT AIMS AT...** creating a network of towns with a common strategy promoting social inclusion and decreasing marginalization by the rehabilitation of depressed and abandoned areas of European cities through street art. It contributes to enhance civic and multicultural participation; decrease social exclusion of minority groups; regenerate abandoned areas and increase local identity and raise awareness to prevent discrimination and intolerance.

Among the main output, the project produces **14 murals** all over Europe, led **14 participatory processes** and organised **4 international events!**

## MEDIA DIALOGUE



|                          |                           |                                   |                                      |                       |                                   |
|--------------------------|---------------------------|-----------------------------------|--------------------------------------|-----------------------|-----------------------------------|
| Donor:<br>European Union | Budget:<br>2.900.000,00 € | Timeframe:<br>Dec 2019 - Nov 2021 | Nr. of partners/<br>Associates:<br>5 | ALDA role:<br>partner | Countries impacted:<br>Kyrgyzstan |
|--------------------------|---------------------------|-----------------------------------|--------------------------------------|-----------------------|-----------------------------------|

**IT AIMS AT...** strengthening the capacity and responsibility of media actors in Kyrgyzstan to operate as drivers of democracy and to prevent potential conflicts during elections.

“The biggest project’s achievement was the creation of the algorithm that collects and analyses information on hate speech and monitors social media activity in Kyrgyz and Russian languages. We tested the algorithm with media professionals and er got excellent feedbacks”

*Azamat Kasybekov, President of the Independent Union of Journalists of Kyrgyzstan*

## MUNICIVILE - MUNICIPAL (SOYONS ACTIFS/ACTIVES)



|                                     |                         |                                       |                                      |                      |  |
|-------------------------------------|-------------------------|---------------------------------------|--------------------------------------|----------------------|--|
| Donor:<br>French Development Agency | Budget:<br>279.629,00 € | Timeframe:<br>January 2020 - May 2022 | Nr. of partners/<br>Associates:<br>2 | ALDA role:<br>leader | Countries impacted:<br>France, Tunisia |
|-------------------------------------|-------------------------|---------------------------------------|--------------------------------------|----------------------|--|

**IT AIMS AT...** contributing to the construction of an effective local democracy in Tunisia, which considers the needs of all citizens, including the most vulnerable groups.

## EPIC - EUROPEAN PLATFORM OF INTEGRATING CITIES



|                          |                           |  |                                       |                      |  |
|--------------------------|---------------------------|--|---------------------------------------|----------------------|--|
| Donor:<br>AMIF programme | Budget:<br>2.076.499,00 € | Timeframe:<br>January 2020 - December 2022 | Nr. of partners/<br>Associates:<br>16 | ALDA role:<br>leader | Countries impacted:<br>France, Germany, United Kingdom, Belgium, Italy, Greece, Croatia, Spain, Portugal, Poland |
|--------------------------|---------------------------|--|---------------------------------------|----------------------|--|

**IT AIMS AT...** improving the integration of migrants at local level by creating a European Network of Local Authorities and their implementing partners (CSOs). To this end, EPIC shares knowledge and best practices of TCN's integration, to engage peer-to-peer exchanges based on common priorities and different expertise, and to develop capacities to counter the negative narratives on migration.

### 3 STEPS



|  |  |   |   |   |   |
|--|--|---|---|---|---|
| <br>Donor:<br>Erasmus + | <br>Budget:<br>302.737,00 € | <br>Timeframe:<br>January 2020 -<br>January 2023 | <br>Nr. of partners/<br>Associates:<br>5 | <br>ALDA role:<br>partner | <br>Countries impacted:<br>Spain, France, Italy, Greece,<br>Turkey |
|--|--|---|---|---|---|

**IT AIMS AT...** increasing the chances of migrants and refugees to remain within the educational and vocational system of their host country by providing them basic skills as well as a stable grounding for further personal achievements.

### CAMELOT - CITIES AND METROPOLIS IN EUROPE LABOURING ONWARD TOGETHER



|   |  |  |   |   |   |
|---|--|--|---|---|---|
| <br>Donor:<br>Europe for<br>Citizens | <br>Budget:<br>148.680,00 € | <br>Timeframe:<br>March 2020 -<br>February 2023 | <br>Nr. of partners/<br>Associates:<br>8 | <br>ALDA role:<br>partner | <br>Countries impacted:<br>Croatia, France, Germany,<br>Italy, Poland, Portugal,<br>Romania, Spain |
|---|--|--|---|---|---|

**IT AIMS AT...** building a thematic network of European Metropolitan Cities that will exchange experiences about the management of the European funds and the role of metropolitan cities in the future of European governance, through the organisation of 8 international events in 8 EU Metropolis.

### CULTOURS



|  |   |   |   |  |  |
|--|---|---|---|--|--|
| <br>Donor:<br>Western<br>Balkans Fund | <br>Budget:<br>12.000,00 € | <br>Timeframe:<br>June 2020 -<br>June 2021 | <br>Nr. of partners/<br>Associates:<br>5 | <br>ALDA role:<br>partner | <br>Countries impacted:<br>North Macedonia,<br>Bosnia and Herzegovina,<br>Montenegro, Serbia, Kosovo* |
|--|---|---|---|--|--|

**IT AIMS AT...** promoting shared cultural heritage and supporting local sustainable development to facilitate regional cooperation.

The project created a mobile application to promote shared cultural heritage for World War II monuments in the Western Balkans





## AGREED - ACTIVATING GOVERNANCE REFORM FOR ENHANCING DEVELOPMENT



|  |  |  |   |  |   |
|--|--|--|---|--|---|
| <br>Donor:<br>European Commission & NED | <br>Budget:<br>479.038,00 € | <br>Timeframe:<br>Feb 2019 - Jul 2021 | <br>Nr. of partners/<br>Associates:<br>3 | <br>ALDA role:<br>leader | <br>Countries impacted:<br>Moldova |
|--|--|--|---|--|---|

**IT AIMS AT...** strengthening the capacity of Moldovan local authorities to perform a transparent and participatory governance, focusing on the policy making process related to the upcoming decentralisation reform.

AGREED gave birth to the project "Involvement for transparent and participatory local government in Cimişlia", which was awarded during the 2021 National Award Ceremony of Best Practices of Local Authorities in Chisinau!



 European Association for Local Democracy



Municipiile



## TANDEM V: COOPERATION FOR CITIZENS' PARTICIPATION AND DEVELOPMENT OF LOCAL COMMUNITIES IN BELARUS

Tandem V



|  |   |   |   |   |
|--|---|---|---|---|
| <br>Budget:<br>114.020,00 € | <br>Timeframe:<br>March 2019 - August 2021 | <br>Nr. of partners/<br>Associates:<br>2 | <br>ALDA role:<br>leader | <br>Countries impacted:<br>Belarus |
|--|---|---|---|---|

**IT AIMS AT...** activating citizens to participate in decision-making at the local level, strengthening civil society organizations through raising the level of knowledge in the field of project management and grant management, creating dialogue platforms between NGOs and local authorities, reducing dependency moods.

## ACHIEVE - AWARENESS OF COMMON HISTORY FOR IDENTIFYING AND EXTENDING THE VALUES OF EUROPE



|  |  |   |  |  |  |
|--|--|---|--|--|--|
| <br>Donor:<br>Europe for Citizens | <br>Budget:<br>148.680,00 € | <br>Timeframe:<br>June 2019 - May 2022 | <br>Nr. of partners/<br>Associates:<br>13 | <br>ALDA role:<br>partner | <br>Countries impacted:<br>Albania, Bosnia and Herzegovina, Bulgaria, Croatia, Czech Republic, Italy, Kosovo, Montenegro, North Macedonia, Romania, Serbia, Slovakia. |
|--|--|---|--|--|--|

**IT AIMS AT...** developing the EU identity starting from a reflection on the common history, art and religions among cities from Central and South-Eastern Europe as a tool to fight growing Euroscepticism.

## DIGITAL - SUPPORTING DEMOCRATIC UNION AND ACTIVE CITIZENSHIP IN DIGITAL ERA



|   |   |  |  |  |   |
|---|---|--|--|--|---|
| <br>Donor:<br><b>Europe for Citizens</b> | <br>Budget:<br><b>148.680,00 €</b> | <br>Timeframe:<br><b>September 2019 - December 2021</b> | <br>Nr. of partners/ Associates:<br><b>15</b> | <br>ALDA role:<br><b>partner</b> | <br>Countries impacted:<br><b>Belgium, Bulgaria, Croatia, Czech Republic, France, Italy, Latvia, North Macedonia, Poland, Romania, Serbia, Slovenia, Spain, Sweden</b> |
|---|---|--|--|--|---|

**IT AIMS AT...** answering three main challenges: the impact of digital culture on democracy, european and local election in a digital age, digital participation to support democratic union in digital era.



DIGITAL



## EUSCEPTICOBERVE



|  |  |   |   |   |   |
|--|--|---|---|---|---|
| <br>Donor:<br>Europe for Citizens | <br>Budget:<br>146.160,00 € | <br>Timeframe:<br>March 2020 - August 2022 | <br>Nr. of partners/<br>Associates:<br>7 | <br>ALDA role:<br>partner | <br>Countries impacted:<br>Italy, Poland, Belgium, France, Sweden, Romania |
|--|--|---|---|---|---|

**IT AIMS AT...** fostering European citizenship and improving the conditions for civic and democratic participation at European level through: (1) Creation of a website “Observatory tool”; (2) Events across Europe; (3) Drafting and dissemination of publications

The project will create a “**Euroseptic-Observer**”, a special webpage that will research eurosceptic political parties and the raise of these trends across Europe.

## TANDEM VI: COOPERATION FOR CITIZENS' PARTICIPATION AND DEVELOPMENT OF LOCAL COMMUNITIES IN BELARUS



|  |  |   |  |   |
|--|--|---|--|---|
| <br>Budget:<br>118.700,00 € | <br>Timeframe:<br>May 2020 - May 2022 | <br>Nr. of partners/<br>Associates:<br>2 | <br>ALDA role:<br>leader | <br>Countries impacted:<br>Belarus |
|--|--|---|--|---|

**IT AIMS AT...** strengthening theoretical knowledge and practical skills of civil society organisations and activists in developing initiatives and projects, promoting citizens engagement to solve problems at the local level, and in fostering dialogue with representatives of local authorities.

The project awarded 9 sub-grants successfully implemented and let us continue working in Belarus, despite the challenging context.

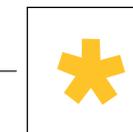
## DESIRE - DECLARATION OF SCHUMAN: INITIATIVE FOR REVITALIZING EUROPE



|  |   |   |  |  |  |
|--|---|---|--|--|--|
| <br>Donor:<br>Europe for Citizens | <br>Budget:<br>98.280,00 € | <br>Timeframe:<br>December 2020 - May 2022 | <br>Nr. of partners/<br>Associates:<br>10 | <br>ALDA role:<br>partner | <br>Countries impacted:<br>Italy, Bulgaria, Portugal, Serbia, Former Yugoslav Republic of Macedonia, Belgium, Slovenia, Croatia, France |
|--|---|---|--|--|--|

**IT AIMS AT...** illustrating and sharing with other youths what the Schumann Declaration is and what has been its role in the constitution of the European Community. Through the co-creation of artistic tools, as videos, theatre, games, audio narratives, partners will accompany groups of youth citizens in re-discovering history and in debating on EU values as intercultural dialogue, peace and solidarity.

## DECENTRALIZED COOPERATION BETWEEN NORMANDY AND MACEDONIA LED BY CITY OF IFS



|   |   |   |   |  |  |
|---|---|---|---|--|--|
| <br>Donor:<br>French Ministry for Europe and Foreign Affairs | <br>Budget:<br>17.957,00 € | <br>Timeframe:<br>January 2021 - December 2022 | <br>Nr. of partners/<br>Associates:<br>8 | <br>ALDA role:<br>partner | <br>Countries impacted:<br>France and North Macedonia |
|---|---|---|---|--|--|

**IT AIMS AT...** developing both territories on France and North Macedonia by straightening the network of local actors. As a result, project partners were able to multiply transversal projects involving local authorities, civil society, educational and cultural institutions.

### EXPLORING PEACEBUILDING THROUGH HISTORY



|  |                               |  |  |                             |   |
|--|-------------------------------|--|--|-----------------------------|---|
| Donor:<br><b>Regional Council of Normandy - Normandy for Peace Programme</b> | Budget:<br><b>70.000,00 €</b> | Timeframe:<br><b>January 2021 - March 2022</b> | Nr. of partners/ Associates:<br><b>6</b> | ALDA role:<br><b>leader</b> | Countries impacted:<br><b>France, North Macedonia</b> |
|--|-------------------------------|--|--|-----------------------------|---|

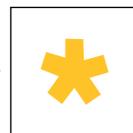
**IT AIMS AT...** stimulating reflection on how the writing of common history affects peace-building processes in North Macedonia, in the countries of the former Yugoslavia and in Europe. Actions were designed to highlight the importance of intercultural dialogue in the reconciliation process.

“Shared history of nations is an important tool in peace building processes. It is important to remember to ensure positive reconciliation”- **Ivana Velkova**, ALDA Project Manager



European Association for Local Democracy

### PLATFORM FOR GOOD GOVERNANCE AND ENVIRONMENTAL PROTECTION



|  |                              |   |  |                              |                                       |
|--|------------------------------|---|--|------------------------------|---------------------------------------|
| Donor:<br><b>European Commission &amp; NED</b> | Budget:<br><b>83.66,00 €</b> | Timeframe:<br><b>March 2021 - December 2021</b> | Nr. of partners/ Associates:<br><b>2</b> | ALDA role:<br><b>partner</b> | Countries impacted:<br><b>Ukraine</b> |
|--|------------------------------|---|--|------------------------------|---------------------------------------|

**IT AIMS AT...** organising trainings addressed to local authorities' representatives, civil society organisations of pilot communities in Donetsk and Luhansk oblasts. These will bring to the implementation of short-term professional development programmes for local authorities' officials as required in order to facilitate the adaptation of official activities to EU standards.

### LET'S MEET - MULTIMEDIA STORIES OF EUROPEAN MULTICULTURAL PERSONALITIES BETWEEN EDUCATION AND CREATIVE CULTURE



|                            |                                |   |  |                              |   |
|----------------------------|--------------------------------|---|--|------------------------------|---|
| Donor:<br><b>Erasmus +</b> | Budget:<br><b>247.724,00 €</b> | Timeframe:<br><b>March 2020 - February 2023</b> | Nr. of partners/ Associates:<br><b>2</b> | ALDA role:<br><b>partner</b> | Countries impacted:<br><b>Poland, France, Hungary, Lithuania, Italy, Slovenia</b> |
|----------------------------|--------------------------------|---|--|------------------------------|---|

**IT AIMS AT...** raising awareness on the importance of cultural diversity as element to unlock creativity, strengthen European civic identity and give birth to unique talents. This process will pass through the study of biographies of EU prominent figures, from writers, to musicians, to painters.

# LINK 4 COOPERATION



|   |   |  |  |  |   |
|---|---|--|--|--|---|
| <br>Donor:<br><b>IPA Programme</b> | <br>Budget:<br><b>545.897,00 €</b> | <br>Timeframe:<br><b>January 2021 – December 2023</b> | <br>Nr. of partners/<br>Associates:<br><b>5</b> | <br>ALDA role:<br><b>partner</b> | <br>Countries impacted:<br><b>Bosnia and Herzegovina</b> |
|---|---|--|--|--|---|

**IT AIMS AT...** fostering principles of good governance in Bosnia and Herzegovina, supporting cooperation between local authorities and civil society. They will work together to identify and address community problems using a participatory approach, thus empowering local governments, creating greater links to the grassroots and citizens, further instilling the values of activism and participation, and making CSOs a reliable partner for local authorities in policymaking.



LINK 4



EGAL



DESIRE



EGAL



EGAL



ELOGE



BRIGHT



DESIRE



## EUROPEAN LABEL OF GOVERNANCE EXCELLENCE (ELOGE) IN NORTH MACEDONIA

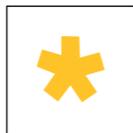


|                             |                        |  |                                      |                      |  |
|-----------------------------|------------------------|--|--------------------------------------|----------------------|--|
| Donor:<br>Council of Europe | Budget:<br>25.000,00 € | Timeframe:<br>April 2021 - November 2021 | Nr. of partners/<br>Associates:<br>1 | ALDA role:<br>leader | Countries impacted:<br>North Macedonia |
|-----------------------------|------------------------|--|--------------------------------------|----------------------|--|

**IT AIMS AT...** supporting municipalities to enhance their performance and provide high quality services in an improved system of local self-government, using the ELoGE methodology, which is an innovative self-assessment system measuring the degree of compliance of 12 Good Governance principles that represent the fundamental values of European democracy.

“Macedonian laws have a good normative base, but governance in the municipalities needs to be improved: here it comes the tools the Council of Europe.” *Project beneficiary*

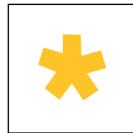
## EUROPEAN LABEL OF GOVERNANCE EXCELLENCE (ELOGE) IN CROATIA



|                             |                        |  |                                      |                      |                                |
|-----------------------------|------------------------|--|--------------------------------------|----------------------|--------------------------------|
| Donor:<br>Council of Europe | Budget:<br>25.000,00 € | Timeframe:<br>April 2021 - November 2021 | Nr. of partners/<br>Associates:<br>1 | ALDA role:<br>leader | Countries impacted:<br>Croatia |
|-----------------------------|------------------------|--|--------------------------------------|----------------------|--------------------------------|

**IT AIMS AT...** supporting municipalities to enhance their performance and provide high quality services in an improved system of local self-government, using the ELoGE methodology, which is an innovative self-assessment system measuring the degree of compliance of 12 Good Governance principles that represent the fundamental values of European democracy.

## PEACE - PEACE EDUCATION AS A TOOL FOR EFFECTIVE CONFLICT MANAGEMENT IN SECONDARY SCHOOLS



|                     |                         |  |                                      |                      |   |
|---------------------|-------------------------|--|--------------------------------------|----------------------|---|
| Donor:<br>Erasmus + | Budget:<br>258.070,00 € | Timeframe:<br>November 2021 - October 2023 | Nr. of partners/<br>Associates:<br>7 | ALDA role:<br>leader | Countries impacted:<br>France, Slovenia, Portugal, Turkey |
|---------------------|-------------------------|--|--------------------------------------|----------------------|---|

**IT AIMS AT...** creating an inclusive learning environment and reducing violence by providing the necessary skills and knowledge to teachers and other educators to integrate Peace Education into their respective teaching experiences, providing students with the appropriate vocabulary, opportunities for practice and peaceful problem solving-skills.

“Peace education is a topic that is still very rarely integrated into school agendas at European level. With this project, we want to provide teachers with the means to empower their students to address conflicts and prevent them, in order to build more cohesive societies.”

*Apolline Bonfils, ALDA projet manager*



# PEOPLE



## GEM IN - GAME TO EMBRACE INTERCULTURAL EDUCATION



|  |   |   |  |   |   |
|--|---|---|--|---|---|
| <br>Donor:<br>Erasmus + | <br>Budget:<br>34.732,00 € | <br>Timeframe:<br>January 2019 -<br>May 2022 | <br>Nr. of partners/<br>Associates:<br>10 | <br>ALDA role:<br>partner | <br>Countries impacted:<br>France, Italy, Cyprus, Austria,<br>Greece, Portugal |
|--|---|---|--|---|---|

**IT AIMS AT...** supporting intercultural education at school and in non-formal youth environments as a vehicle to foster social inclusion, cross-cultural dialogue, and active citizenship by promoting European values.

The project created a **GEM IN pedagogical kit**, which includes a board game, guidelines and the methodological approach

## LET'S CAMPAIGN



|  |  |   |  |   |  |
|--|--|---|--|---|--|
| <br>Donor:<br>Erasmus + | <br>Budget:<br>128.020,00 € | <br>Timeframe:<br>December 2020 -<br>December 2022 | <br>Nr. of partners/<br>Associates:<br>11 | <br>ALDA role:<br>partner | <br>Countries impacted:<br>Spain, Italy, Slovenia,<br>Germany, Lithuania, Austria,<br>Greece, Belgium |
|--|--|---|--|---|--|

**IT AIMS AT...** improving the image of Vocational Education Training (VET) to the eyes of young people and their families. Indeed, by making VET more appealing to young people, they will have higher chances of finding a job on a labor market.

## BRIGHT - BUILDING RIGHTS-BASED AND INNOVATIVE GOVERNANCE FOR EU MOBILE WOMEN



|  |  |   |   |  |   |
|--|--|---|---|--|---|
| <br>Donor:<br>Rights, Equality<br>and Citizenship<br>Programme<br>(REC) | <br>Budget:<br>393.168,29 € | <br>Timeframe:<br>December 2019 -<br>February 2022 | <br>Nr. of partners/<br>Associates:<br>6 | <br>ALDA role:<br>partner | <br>Countries impacted:<br>France, Bulgaria,<br>Italy, Romania |
|--|--|---|---|--|---|

**IT AIMS AT...** supporting the access to gender responsive public services for Romanian and Bulgarian women employed in low standard labor sectors in Southern Italy.

## THE RUDE AWAKENING - A MULTIMEDIA JOURNEY IN THE FOOTSTEPS OF FRONTLINE SOLDIERS' EVERYDAY LIFE



|   |  |   |   |  |   |
|---|--|---|---|--|---|
| <br>Donor:<br>Creative Europe<br>Media | <br>Budget:<br>363.489,70 € | <br>Timeframe:<br>January 2020 -<br>September 2021 | <br>Nr. of partners/<br>Associates:<br>9 | <br>ALDA role:<br>partner | <br>Countries impacted:<br>Austria, France, North<br>Macedonia, Slovenia,<br>Italy |
|---|--|---|---|--|---|

**IT AIMS AT...** making technology part of museum visit experiences so that visitors feel more connected to historical and cultural heritage.

Among its main outputs, the project produces **a video game** to “experience” the life of frontline soldiers!

## EGAL 2 - GENDER EQUALITY IN LOCAL ACTION



|                                |                              |  |   |                             |                                       |
|--------------------------------|------------------------------|--|---|-----------------------------|---------------------------------------|
|                                |                              |  |   |                             |                                       |
| Donor:<br><b>Fons Menorqui</b> | Budget:<br><b>8.000,00 €</b> | Timeframe:<br><b>January 2020 - May 2021</b> | Nr. of partners/<br>Associates:<br><b>2</b> | ALDA role:<br><b>leader</b> | Countries impacted:<br><b>Morocco</b> |

**IT AIMS AT...** improving the socio-economic status of women in rural areas and promoting their participation in communal public life. The project is an opportunity to strengthen local democracy and improve the interrelationship between public decision-makers and civil society.

“We are proud to have contributed to building a positive dynamic for social change, which resulted into new collective and inter-communal project ideas to improve the socio-economic and environmental rights of the local population. And this is only the beginning of a new journey towards inclusive and sustainable municipalities!” **LDA Northern Morocco team**



## CLIMATE OF CHANGE



|                                 |                                  |  |  |                              |   |
|---------------------------------|----------------------------------|--|--|------------------------------|---|
|                                 |                                  |  |  |                              |   |
| Donor:<br><b>DEAR Programme</b> | Budget:<br><b>9.682.815,00 €</b> | Timeframe:<br><b>January 2020 - May 2023</b> | Nr. of partners/<br>Associates:<br><b>16 partners, 10 associates</b> | ALDA role:<br><b>partner</b> | Countries impacted:<br><b>Austria, Belgium, Bulgaria, Cyprus, Germany, Greece, Hungary, Italy, Poland, Portugal, Spain, Slovenia, Senegal, Kenya, Guatemala, Cambodia</b> |

**IT AIMS AT...** raising awareness and understanding among young European citizens that climate change induced migration is one of the greatest challenges of globalization. The challenge is to build a better future both for climate-induced migrants, who are the human face of climate change, and for the young people who will face the worst effects of the climate crisis.

The “End Climate Change, Start a Climate of Change” petition was launched in 2021, in addition to direct letters to MEPs, demanding policy changes that will safeguard a healthy and sustainable tomorrow.





**CLIMATE OF CHANGE**



**FOOD WAVE - EMPOWERING URBAN YOUTH FOR CLIMATE**



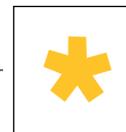
|  |   |   |  |   |   |
|--|---|---|--|---|---|
| <br>Donor:<br><b>DEAR Programme</b> | <br>Budget:<br><b>7.771.041,00 €</b> | <br>Timeframe:<br><b>January 2020 - January 2024</b> | <br>Nr. of partners/ Associates:<br><b>27</b> | <br>ALDA role:<br><b>partner</b> | <br>Countries impacted:<br><b>Belgium, Brazil, Bulgaria, Croatia, Greece, Italy, Netherlands, Poland, Portugal, Romania, Slovenia, Spain, Sweden, United Kingdom</b> |
|--|---|---|--|---|---|

**IT AIMS AT...** increasing EU citizens' knowledge, awareness, and engagement on sustainable patterns of food consumption and production for climate change, mitigation, and adaptation.

"Catch the wave, lead the change!" *Project's motto*

The first year's Food Wave Call for Sub-granting, developed by ALDA, **financed 21 projects and grassroots initiatives** carried out by small Civil Society Organisations in 13 EU Countries.

**YOUTH EMPOWERMENT TO BUILD LOCAL DEMOCRACY IN TUNISIA**



|  |   |   |   |   |  |
|--|---|---|---|---|--|
| <br>Donor:<br><b>United Nations Democracy Funds</b> | <br>Budget:<br><b>197.295,00 €</b> | <br>Timeframe:<br><b>July 2020 - June 2022</b> | <br>Nr. of partners/ Associates:<br><b>5</b> | <br>ALDA role:<br><b>partner</b> | <br>Countries impacted:<br><b>Tunisia</b> |
|--|---|---|---|---|--|

**IT AIMS AT...** empowering youth to be able to assist local authorities in implementing participatory mechanisms at the local level, in order to promote the integration of young people in the participatory process and to involve them in local governance.

## P-CUBE: PLAYING PUBLIC POLICY



|                     |                         |  |                                      |                       |   |
|---------------------|-------------------------|--|--------------------------------------|-----------------------|---|
| Donor:<br>Erasmus + | Budget:<br>402.170,00 € | Timeframe:<br>September 2020 - August 2023 | Nr. of partners/<br>Associates:<br>7 | ALDA role:<br>partner | Countries impacted:<br>Spain, Italy, Netherlands,<br>Luxembourg, Belgium,<br>France |
|---------------------|-------------------------|--|--------------------------------------|-----------------------|---|

**IT AIMS AT...** explaining the process of decision-making and showing what kinds of decisional strategies can be employed by the promoters of policy innovation. It also helps players/students/trainees in becoming familiar with the specificities of the policy fields in which they are involved.

## MY LANGUAGE YOUR LANGUAGE - SUCCESS FACTORS FOR GOOD CIVIC PARTICIPATION



|                     |                        |  |                                      |                       |   |
|---------------------|------------------------|--|--------------------------------------|-----------------------|---|
| Donor:<br>Erasmus + | Budget:<br>40.700,00 € | Timeframe:<br>October 2020 - July 2022 | Nr. of partners/<br>Associates:<br>4 | ALDA role:<br>partner | Countries impacted:<br>Germany, France, Austria,<br>Spain |
|---------------------|------------------------|--|--------------------------------------|-----------------------|---|

**IT AIMS AT...** looking at good methods and practices in the context of civic participation at the international level, to receive further training and to learn skills on how target group-oriented participation can succeed on the ground.

## PIECE - PARTICIPATION INCLUSION AND ENGAGEMENT OF COMMUNITIES IN EUROPE



|                     |                         |   |                                      |                       |   |
|---------------------|-------------------------|---|--------------------------------------|-----------------------|---|
| Donor:<br>Erasmus + | Budget:<br>163.940,00 € | Timeframe:<br>October 2020 - September 2022 | Nr. of partners/<br>Associates:<br>5 | ALDA role:<br>partner | Countries impacted:<br>United Kingdom, Italy,<br>Greece, Spain and France |
|---------------------|-------------------------|---|--------------------------------------|-----------------------|---|

**IT AIMS AT...** tackling the difficulties that community life is now experiencing throughout the world due to digital innovations and the challenges of globalisation. Indeed, it is becoming rarer and rarer for people to be in touch with their local communities and to create networks that are both local and offline.

## BRAVO BRAVISSIMO



|                           |                         |  |                                      |                       |   |
|---------------------------|-------------------------|--|--------------------------------------|-----------------------|---|
| Donor:<br>Creative Europe | Budget:<br>332.720,00 € | Timeframe:<br>October 2020 - December 2022 | Nr. of partners/<br>Associates:<br>5 | ALDA role:<br>partner | Countries impacted:<br>Italy, Portugal,<br>Montenegro, Greece |
|---------------------------|-------------------------|--|--------------------------------------|-----------------------|---|

**IT AIMS AT...** improving social inclusion and the wellbeing of society through culture and the valorization of young emerging artists. Moreover, the project raises awareness of common history and values, reinforces the sense of belonging to a common European space.

Bravo Bravissimo will bring to the **creation of a theatre play** based on Rossini's opera, elaborated by young artists coming from different European countries.

## DEVOTE



|                     |                         |  |                                      |                      |   |
|---------------------|-------------------------|--|--------------------------------------|----------------------|---|
| Donor:<br>Erasmus + | Budget:<br>253.705,00 € | Timeframe:<br>November 2020 - October 2022 | Nr. of partners/<br>Associates:<br>6 | ALDA role:<br>leader | Countries impacted:<br>France, Belgium, Italy, Slovenia, Greece, Turkey |
|---------------------|-------------------------|--|--------------------------------------|----------------------|---|

**IT AIMS AT...** strengthening the integration of students with migrant background in schools and improve their success in education by providing training, coaching and guidance to teachers equipping school leaders and educators with the necessary skills and innovative tools to support secondary students.

After surveying 150 teachers and students from the target countries, the partners developed an **Educational Framework handbook** aimed at highlighting the difficulties faced by students with migrant backgrounds in schools and those faced by teachers to make the experience of these students successful, prevent drop-out and foster their integration.

**alda** \*

\* European Association for Local Democracy



## PART-Y: PARTICIPATION AND YOUTH-LAB FOR EQUAL CITIES



|                     |                         |   |                                      |                       |  |
|---------------------|-------------------------|---|--------------------------------------|-----------------------|--|
| Donor:<br>Erasmus + | Budget:<br>119.084,00 € | Timeframe:<br>December 2020 - November 2022 | Nr. of partners/<br>Associates:<br>8 | ALDA role:<br>partner | Countries impacted:<br>Italy, France, Spain, Slovenia, Ireland, Sweden |
|---------------------|-------------------------|---|--------------------------------------|-----------------------|--|

**IT AIMS AT...** promoting engaging, connecting and empowering young people, to supporting educators, youth workers, educational leaders and support staff, and to strengthen common values, civic engagement and participation.

## RADEX - MOBILISING AGAINST EXTREMISM THROUGH COUNTERING AND DIVERTING RADICALISATION OF YOUNG PEOPLE



|                     |                         |   |                                      |                       |  |
|---------------------|-------------------------|---|--------------------------------------|-----------------------|--|
| Donor:<br>Erasmus + | Budget:<br>200.435,00 € | Timeframe:<br>December 2020 - November 2022 | Nr. of partners/<br>Associates:<br>6 | ALDA role:<br>partner | Countries impacted:<br>United Kingdom, France, Belgium, Germany, Greece and Cyprus |
|---------------------|-------------------------|---|--------------------------------------|-----------------------|--|

**IT AIMS AT...** making an impact on countering, preventing and diverting violent radicalisation, as it will equip young people, youth workers, social workers, youth organisations with the tools needed to identify patterns, methods, processes as well as a digital tool to prevent and/or divert it, when it happens.

“There is no pattern of radicalised youth: people have different backgrounds, it is therefore very rare to find experiences with similar radicalisation paths” **Quote from the country report on France**



## SMELT - SKILLING MARGINALIZED PEOPLE TO ENTER LABOUR MARKET



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|---------------------|-------------------------|---|--------------------------------------|-----------------------|---|
| Donor:<br>Erasmus + | Budget:<br>209.333,00 € | Timeframe:<br>December 2020 - December 2022 | Nr. of partners/<br>Associates:<br>8 | ALDA role:<br>partner | Countries impacted:<br>Italy, Cyprus, Spain, Bulgaria,<br>Rep of North Macedonia,<br>Serbia |
|---------------------|-------------------------|---|--------------------------------------|-----------------------|---|

**IT AIMS AT...** face the paradox of business sectors experiencing workforce shortage and the high number of vulnerable people unemployed, by supporting marginalized people in acquiring and developing key competences strategical for the labour market.

## DIALOGUES AND EXCHANGES ON THE PLACE OF WOMEN SOCIETY IN LIBYA



|                                     |                       |  |                                      |                      |   |
|-------------------------------------|-----------------------|--|--------------------------------------|----------------------|---|
| Donor:<br>French Development Agency | Budget:<br>5.500,00 € | Timeframe:<br>May 2021 - February 2022 | Nr. of partners/<br>Associates:<br>2 | ALDA role:<br>leader | Countries impacted:<br>Libya, France, Tunisia |
|-------------------------------------|-----------------------|--|--------------------------------------|----------------------|---|

**IT AIMS AT...** raise awareness among French and Libyan civil society about the place of women within the civil society in Libya.

## PARTNERSHIP



### VALID - ENACTING COMMON VALUES OF SOLIDARITY AND INTERCULTURAL DIALOGUE



|                               |                         |  |                                       |                       |   |
|-------------------------------|-------------------------|--|---------------------------------------|-----------------------|---|
| Donor:<br>Europe for Citizens | Budget:<br>143.640,00 € | Timeframe:<br>October 2019 - December 2021 | Nr. of partners/<br>Associates:<br>12 | ALDA role:<br>partner | Countries impacted:<br>Albania, Bosnia and Herzegovina, Greece, Italy, Kosovo*, Montenegro, North Macedonia, Serbia, Slovenia |
|-------------------------------|-------------------------|--|---------------------------------------|-----------------------|---|

**IT AIMS AT...** building a strong network of towns committed to intercultural exchange, using a bottom-up approach and through promotion of cultural participation.

### DAFLS - DEVELOPING APPLIED FOREIGN LANGUAGE SKILLS



|                     |                         |  |                                      |                       |   |
|---------------------|-------------------------|--|--------------------------------------|-----------------------|---|
| Donor:<br>Erasmus + | Budget:<br>260.670,00 € | Timeframe:<br>September 2020 - August 2023 | Nr. of partners/<br>Associates:<br>4 | ALDA role:<br>partner | Countries impacted:<br>France, North Macedonia,<br>Serbia |
|---------------------|-------------------------|--|--------------------------------------|-----------------------|---|

**IT AIMS AT...** creating new training courses based on applied foreign languages and responding to the needs of each partner to adapt the training offer, internationalisation and pedagogical transformation.

“The effects of globalization weight heavily on the labor markets in a way that educational institutions need to adapt. The DAFLS bachelor’s and master’s programmes will offer new solutions to students for a better working future”. – **Ivana Velkova, ALDA Project Manager**

## TEAM4TEAM



|                                      |                        |   |                                   |                      |  |
|--------------------------------------|------------------------|---|-----------------------------------|----------------------|--|
| Donor:<br>MitOst/Mercator Foundation | Budget:<br>30.000,00 € | Timeframe:<br>June 2020 – November 2022 | Nr. of partners/ Associates:<br>2 | ALDA role:<br>leader | Countries impacted:<br>Turkey & EU member states |
|--------------------------------------|------------------------|---|-----------------------------------|----------------------|--|

**IT AIMS AT...** engaging participants in an intense international collaboration process developed by ALDA and MEDAR consisting in a common model of exchange linked to media literacy and participation.

## AUTREMENT - URBAN TERRITORIAL PLANNING FOR REINVENTING MOBILITY AND EMPOWERING TUNISIANS



|                    |                           |   |                                   |                       |                                |
|--------------------|---------------------------|---|-----------------------------------|-----------------------|--------------------------------|
| Donor:<br>DG Devco | Budget:<br>2.950.000,00 € | Timeframe:<br>June 2020 – November 2022 | Nr. of partners/ Associates:<br>6 | ALDA role:<br>partner | Countries impacted:<br>Tunisia |
|--------------------|---------------------------|---|-----------------------------------|-----------------------|--------------------------------|

**IT AIMS AT...** promoting sustainable urban development in Kairouan and Mahdia and thus improve the quality of life of their inhabitants and their economic and tourist attractiveness.



**AUTREMENT**

## EMPOWERING LOCAL AUTHORITIES AND CIVIL SOCIETY TO DELIVER SOLUTION WITH PARTICIPATIVE DEMOCRACY IN TUNISIA




|   |   |   |   |  |   |
|---|---|---|---|--|---|
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| Donor:<br><b>Konrad Adenauer Stiftung Tunisia</b>                                 | Budget:<br><b>17.176,65 €</b>   | Timeframe:<br><b>December 2020 - October 2021</b>                                 | Nr. of partners/<br>Associates:<br><b>3</b>                                       | ALDA role:<br><b>leader</b>  | Countries impacted:<br><b>Tunisia</b>   |

**IT AIMS AT...** providing local authorities and civil society groups with Capacities to address local problems using participatory approaches and therefore identifying more sustainable, fair and inclusive solutions.

## CSOS NETWORKING FOR BETTER LOCAL DEMOCRACY IN THE WESTERN BALKANS

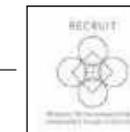


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| Donor:<br><b>SIDA</b>   | Budget:<br><b>69.980,00 €</b>   | Timeframe:<br><b>January 2021 - October 2021</b>                                    | Nr. of partners/<br>Associates:<br><b>10</b>  | ALDA role:<br><b>partner</b>   | Countries impacted:<br><b>North Macedonia, Serbia, Montenegro, Albania, Bosnia and Herzegovina, Kosovo*</b> |

**IT AIMS AT...** providing local authorities and civil society groups with Capacities to address local problems using participatory approaches and therefore identifying more sustainable, fair and inclusive solutions.

“Cooperation between citizens and local authorities works at its best when local authorities listen to the citizens, their suggestions, their problems, and when we have direct face-to-face contacts between the citizens and the decision-makers” - **Ana Milovic Jesikovac**, LDA Montenegro

## RECRUIT - RESHAPING CRUCIAL STRATEGIES TO FIGHT UNEMPLOYMENT THROUGH SOCIAL ECONOMY



|   |   |   |   |   |   |
|---|---|---|---|---|---|
|  |  |  |  |  |  |
| Donor:<br><b>COSME</b>  | Budget:<br><b>108.571,00 €</b>  | Timeframe:<br><b>February 2021 - February 2022</b>                                  | Nr. of partners/<br>Associates:<br><b>5</b>   | ALDA role:<br><b>partner</b>  | Countries impacted:<br><b>Italy, Spain, Greece</b>                                  |

**IT AIMS AT...** tackling unemployment, establishing fruitful synergies to benefit the local communities. RECRUIT will develop innovative ideas bringing to new solutions to this long-lasting issue, especially when it comes to young people, unemployed people or vulnerable groups.

## THE:PLACE - TURKEY HAND IN HAND WITH EUROPE: PROGRAMME FOR LOCAL AUTHORITIES AND CIVIL SOCIETY EXCHANGE



|   |   |   |   |   |   |
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| Donor:<br><b>Stiftung Mercator</b>  | Budget:<br><b>950.000,00 €</b>  | Timeframe:<br><b>November 2021 - October 2025</b>                                     | Nr. of partners/<br>Associates:<br><b>2</b>   | ALDA role:<br><b>leader</b>   | Countries impacted:<br><b>European Union countries, Turkey</b>                        |

**IT AIMS AT...** building up lasting Turkey - European Union networks of Civil Society Organisations that work on local issues, promoting an exchange aimed to increase their capacity to create meaningful impact in their respective areas of work.

## PLANET



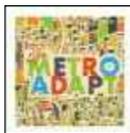
## LIFE FALKON - FOSTERING THE BREEDING RANGE EXPANSION OF CENTRAL-EASTERN MEDITERRANEAN LESSER KESTREL POPULATIONS



|   |   |   |   |  |   |
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|  |  |  |  |  |  |
| Donor:<br>LIFE programme  | Budget:<br>1.652.269,00 €   | Timeframe:<br>July 2018 -<br>December 2023  | Nr. of partners/<br>Associates:<br>5  | ALDA role:<br>partner  | Countries impacted:<br>Italy, Greece  |

**IT AIMS AT...** fostering the resilience of the central-eastern European population of lesser kestrel to climate change, by improving the conservation status of Italian and Greek populations breeding at the north-eastern edge of the breeding range.

## LIFE METRO ADAPT - ENHANCING CLIMATE CHANGE ADAPTATION STRATEGIES AND MEASURES IN THE METROPOLITAN CITY OF MILAN



|   |   |   |   |  |   |
|---|---|---|---|--|---|
|  |  |  |  |  |  |
| Donor:<br>LIFE programme  | Budget:<br>1.306.010,00 €   | Timeframe:<br>September 2018<br>- September 2021                                    | Nr. of partners/<br>Associates:<br>6  | ALDA role:<br>partner  | Countries impacted:<br>Italy  |

**IT AIMS AT...** mainstreaming climate change adaptation strategies in the Metropolitan Area of Milan. More specifically, the project fosters the creation of a common well-structured governance related to climate change adaptation among the local authorities and produces tools that allow them to implement cost-effective strategies and policies to decrease the impact of climate change starting from the local level.

“We are very proud that Life Metro Adapt has always worked hand in hand with the Climate Knowledge Network, confirming how much Milan’s territorial system is able to identify climatological problems and implement multi-objective adaptation measures.” **Cinzia Davoli**, *Project Manager for the Metropolitan City of Milan*

## LIFE BEWARE: BETTER WATER-MANAGEMENT FOR ADVANCING RESILIENT-COMMUNITIES IN EUROPE



|   |   |   |   |   |   |
|---|---|---|---|---|---|
|  |  |  |  |  |  |
| Donor:<br>LIFE programme  | Budget:<br>2.103.964,00 €   | Timeframe:<br>September 2018<br>- June 2022   | Nr. of partners/<br>Associates:<br>6  | ALDA role:<br>partner   | Countries impacted:<br>Italy  |

**IT AIMS AT...** establishing and promoting the diffusion of a model for climate adaptation to flood risk throughout an increase of people’s awareness about climate adaptation and flood events and the implementation of Natural Water Retention Measures (NWRMs) in the Italian Municipalities of Santorso (COMSAN) and Marano Vicentino (COMMAR) and other EU cities.

“The project is built on the belief that the widespread use of small and affordable hydraulic measures can generate even more significant hydrologic results than big construction projects.”  
**Valeria Fantini**, ALDA project manager

## FOREST - FORESTRY OPERATORS, REFLECTING ON EQUALISING SKILLS AND TRAINING



|  |   |  |   |   |   |
|--|---|--|---|---|---|
| <br>Donor:<br>Erasmus + | <br>Budget:<br>75.350,00 € | <br>Timeframe:<br>November 2019<br>- April 2022 | <br>Nr. of partners/<br>Associates:<br>6 | <br>ALDA role:<br>partner | <br>Countries impacted:<br>Austria, Croatia, Italy,<br>Romania, Slovenia |
|--|---|--|---|---|---|

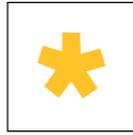
**IT AIMS AT...** replying to the fragmentation of competences in forestry management at national and international levels, by giving rise to debate around the possibility to create a standard level of competencies and skills of forestry workers and promoting innovation and professionalism by joint actions and initiatives.



**FOREST**



## INTRODUCTION OF A WASTE-MANAGEMENT CULTURE IN NARO-FOMINSK (RUSSIA)



|                        |                                    |                      |                               |
|------------------------|------------------------------------|----------------------|-------------------------------|
| Budget:<br>57.120,00 € | Timeframe:<br>June 2020 - May 2022 | ALDA role:<br>leader | Countries impacted:<br>Russia |
|------------------------|------------------------------------|----------------------|-------------------------------|

**IT AIMS AT...** supporting the development of a waste management culture in Naro-Fominsk by working with local activists whom, with the support of the local administration, contribute to raise awareness and introducing new good practices.

“The success of the project lies in the ability to establish partnerships and generating synergies among diverse actors despite the difficult political circumstances in Russia”.

The project is articulated around four interconnected actions: (1) Awareness Raising and capacity building; (2) Community mobilization; (3) Study Visit and Exchange of best practices in Europe; (4) Development of a waste management proposal.

## CAP-PERI - COMMON AGRICULTURAL POLICY, PEER EDUCATIONAL RESOURCES IN ITALY



|                      |                         |                                       |                                      |                      |  |
|----------------------|-------------------------|---------------------------------------|--------------------------------------|----------------------|--|
| Donor:<br>IMCAP-2021 | Budget:<br>439.556,59 € | Timeframe:<br>August 2021 - July 2022 | Nr. of partners/<br>Associates:<br>6 | ALDA role:<br>leader | Countries impacted:<br>Austria, Croatia, Italy,<br>Romania, Slovenia |
|----------------------|-------------------------|---------------------------------------|--------------------------------------|----------------------|--|

**IT AIMS AT...** improving citizens and youths' awareness on the social, economic, and environmental implications of the CAP at National and European level. It will shed light on how the Future CAP strategic plans will contribute to achieve the Green Deal goals, support EU policies to achieve a sustainable food system and strengthen the efforts of farmers to protect the environment.





LIFE Falkon



LIFE Falkon



BNLD



Capperi



## \* THE LOCAL DEMOCRACY AGENCIES - TURKEY JOINS THE NETWORK

ALDA coordinates and supports the network of **16 Local Democracy Agencies (LDAs)** and **3 Operational Partners (OPs)** in their activities. Initiated by the Council of Europe in the '90s, the programme represents a unique and successful experiment of democratic support, with full engagement of local governments and civil society organisations from Europe and the neighboring countries.

The LDAs are locally based organisations funded and supported by both local partners, such as authorities and civil society organisations, and international associates with a long-term joint programme, providing financial and political support to fulfil their mandate and to accompany local democracy, civil society empowerment.

Indeed, partnership building is a crucial aspect for each LDA, as their work is based on the innovative method of multilateral decentralised cooperation.

All in all, the LDAs and OPs pursue the following objectives:

- Promoting good local governance and citizens participation, creating an inclusive society
- Building capacities through the exchange of know-how and training to local elected representatives and civil servants
- Creating a Europe-wide network of citizens committed to dialogue, engagement, and solidarity
- Improving intercultural dialogue and diversity management in multicultural local communities

The network is in constant expansion, with the newly established LDA Edremit, inaugurated in October 2021, in Turkey. ALDA is very proud to open the first LDA in the Country, proof of a growing cooperation with local stakeholders in Turkey.

In 2020 the Balkan Network for Local Democracy (BNLD) celebrated its second year of activity. The BNLD is a natural outlet for Western Balkans LDAs, working together in the same region for more than two decades and the proof of the successful support ALDA has been providing to the LDAs, now able to organise themselves autonomously.



## LDA ARMENIA



**Delegate:** Lusine Aleksandryan

**Location:** Gyumri

**Lead partner:** Autonomous Region Friuli Venezia Giulia (Italy)

**Email:** ldaarmenia@alda-europe.eu



The Local Democracy Agency Armenia was established in 2011 in the Armenian city of Gyumri. Among its main priorities are to promote the capacities of local authorities and civil society in citizens' participation, support participative practices in the development of local and sustainable tourism, reinforce regional cooperation, empower youth and women in environmental, democratic and community development initiatives. Furthermore, the cooperation with Ministry of Foreign Affairs of Germany, the Council of Europe, CSF of Eastern Partnership, Black Sea NGO Forum, Romanian FOND, UN and other European stakeholders supported the implementation of many initiatives in the field of local democracy and participative decision-making.

### Projects and activities implemented in 2021:

- Citizens' voice and actions in consolidated communities of Armenia
- WE CAN
- Digital tools for active citizens
- Career entry for young people in Armenia
- Advocacy at the regional level- Shirak region

## LDA CENTRAL AND SOUTHERN SERBIA



**Delegate:** Ana Jovanovic

**Location:** Knjaževac

**Lead partner:** Associazione Trentino con i Balcani, Italy

**Email:** ldacss@alda-europe.eu



The LDA Central and Southern Serbia was established in 2001 in the City of Niš, Serbia. With the aim of spreading its program further onto the territories in need, in 2014 the LDA has moved its headquarter to Knjaževac, a city in South-Eastern Serbia. The LDA carries on activities in Niš, Knjaževac, Kraljevo and

Kragujevac and it contributes to the development of local democracy in the communities of Eastern, Southern and Central Serbia through capacity building programs based on the principles of active citizenship and establishment of concrete mechanisms of citizens' participation in development of their communities.

#### Projects and activities implemented in 2021:

- Regional YOUTH COMPACT for Europe
- VALID European Towns - Enacting Common Values of Solidarity and Intercultural Dialogue
- Action 4 Europe of Solidarity - A4EUS
- Cultours
- In Ethre
- United by Diveristy
- See, take a photo, react!
- CSOs networking for better local democracy in the Balkans

## LDA OF DNIPROPETROVSK REGION



**Delegate:** Anzhelika Pylypenko

**Location:** Dnipro

**Lead partner:** Lower Silesian Voivodeship, Poland

**Email:** ldadnipropetrovsk@alda-europe.eu



Local Democracy Agency of Dnipropetrovsk Region was established in 2015. It became the first LDA in Ukraine, and stands as a platform of cooperation, dialogue and exchange of experience and best practices across several aspects of regional development (cultural, social and economic) between local authorities and civil society in the EU and in Ukraine.

LDA fosters citizen participation at the local level, and mobilizes civil society organizations, local and regional authorities to develop joint initiatives.

#### Projects and activities implemented in 2021:

- Development of Local Democracy Network, as a part of the project "Capacity Building of CSOs for Regional Cooperation in the Black Sea Region"
- Platform for Good Governance and Environmental Protection)



## LDA EDREMIT (NO LOGO)

**Location:** Edremit

**Lead partner:** Edremit Municipality and Edremit City Council, Turkey

**Email:** ldaedremit@alda-europe.eu

Established in October 2021, the Local Democracy Agency Edremit is based in the Municipality of Edremit, in Turkey. Thanks to a participative approach in the decision-making process and multilateral decentralised cooperation, it will design its actions and activities in tackling several topics, such as cultural heritage and tourism, relationship between local authorities and citizens stressing the importance of accountability, migration, gender and disability.

## LDA GEORGIA LDA



**Delegate:** Nino Khukhua

**Location:** Kutaisi

**Lead partner:** City of Strasbourg, France

**Email:** ldageorgia@alda-europe.eu



The Local Democracy Agency Georgia (LDA Georgia) was established in 2007 in Kutaisi, as part of ALDA's strategy in Southern Caucasus. LDA Georgia is dedicated to the promotion of good governance and citizen participation at the local level. LDA focuses on activities facilitating cooperation between local authorities and civil society. The mission of LDA Georgia is to strengthen local democracy and civil society, support democratic reforms in Georgia, and to develop new and innovative approaches to local and national challenges, by cooperating with local and international stakeholders

### Projects and activities implemented in 2021:

- Civil Society STAR Initiative: CSOs as Sustainable, Transparent, Accountable and Resilient Development Actors in Georgia'
- Racha-Lechkhumi and lower Svaneti Regional Development Initiative project
- Increasing the Quality of Citizen Involvement in Local Self-Government
- Project JOURNEY - Joint organization to Unite Rural Networks of Entrepreneurial Youth
- Project Digital Tools for Active Citizens

## LDA KOSOVO



**Legal representative:** Shpresa Sefaj Berisha

**Location:** Peja/Peć

**Lead partner:** Association Trentino con i Balcani, Italy

**Email:** ldakosovo@alda-europe.eu



The LDA Kosovo was officially opened in 2011 in Peja/Pec, to promote local democracy in the country. The LDA implements its mission through activities in the fields of democracy, justice, human rights, youth and equal opportunities, dialogue among minority communities in Kosovo, economic development, and social and cultural development. LDA Kosovo implements capacity building programmes aimed at fostering active citizenship and at establishing concrete mechanisms of citizens' participation, thus empowering citizens to improve their communities, as well as their society

### Projects and activities implemented in 2021:

- Regional Youth Compact for Europe - RYCE
- CSOs networking for better local democracy in the Balkans
- CulTours - Cultural tours in Western Balkans
- European Towns - Enacting Common Values of Solidarity and Intercultural Dialogue-VALID

## LDA MARIUPOL



**Delegate:** Tetiana Lomakina

**Location:** Mariupol

**Lead partner:** City of Gdańsk, Poland

**Email:** ldamariupol@alda-europe.eu



The Local Democracy Agency Mariupol was established in December 2017, with the aim of implementing democracy best-practices in Mariupol in order to develop a productive dialogue between the community and the local government as well as to support participatory democracy tools for a fair and sustainable development.

**Projects and activities implemented in 2021:**

- Elaboration of a regional mid-term Strategy of LDAs' network development in the Eastern Partnership region
- UNDP project - Platform for Good Governance and Environmental Protection
- Youth sports marathon «7 days of sports»
- Skills Lab: Local Leaders

**LDA MOLDOVA IN CIMISLIA****Delegate:** Nicolae Hristov**Location:** Cimișlia**Lead partner:** Solidarité Eau Europe, France**Email:** ldamoldova@alda-europe.eu

The LDA Moldova in Cimișlia has been established on 3 March 2017, with the signature of the Memorandum of Understanding by the partnership, thus kicking off the operational activities of the LDA. It represents the first Local Democracy Agency in Moldova, based in the city of Cimișlia, a historic and symbolic city, the aim is to create a platform for cooperation, dialogue and mutual exchange of experience in all aspects (cultural, social and economic) between local communities and communities of European partners and will constitute a platform of discussion between citizens, local associations and authorities on the field in order to meet the needs of local communities

**Projects and activities implemented in 2021:**

- Modernization of solid household waste management in town Cimislia, villages Bogdanovca Noua, Bogdanovca Veche and Dimitrovca
- Activating Governance Reform for Enhancing Development
- Local Democracy Network Development
- LDA Moldova in support of people with disabilities and marginalized on the protection of human rights



## LDA MONTENEGRO



**Delegate:** Kerim Medjedović  
**Location:** Nikšić  
**Lead partner:** Friuli-Venezia Giulia Region, Italy  
**Email:** ldamontenegro@alda-europe.eu



The LDA Montenegro was established in 2001. Its main priorities are local administration capacity development, human rights and peace building, youth participation, local economic development, and European Union integration processes. LDA Montenegro functions within the network of 11 Agencies in the former Yugoslav republics and with the support of the Association of Local Democracy Agencies. The creation of Local Democracy Agencies was one of the measures proposed in 1993 by the Standing Conference of Local and Regional Authorities of Europe.

The Local Democracy Agency of Montenegro together with the Association of Local Democracy Agencies works on the development of democratic processes and socio-economic development of Southeast and Eastern Europe in co-operation with partners, cities, regions and other organizations through decentralized co-operation and partnership.

### Projects and activities implemented in 2021:

- Regional Youth Compact For Europe
- COCO TOUR – Safeguarding, enhancing and promoting the natural and cultural heritage of Coastal Communities by boosting the eco- museum model aiming at smart and sustainable Tourism management
- IMPACT – Inclusion matters: Using performance art towards Cohesion and Tolerance
- CulTours- Cultural Tours in Western Balkans
- EYE: Erasmus For Young Entrepreneurs
- CSOs Networking for Better Local Democracy in the Balkans
- Capacity building for European Solidarity Corps program
- INER – Intelligent Energy Management and Renewable Energy Sources Promotion
- Cooperazione Montenegro

## LDA MOSTAR



**Delegate:** Dženana Dedić  
**Location:** Mostar  
**Lead partner:** Apulia Region, Italy  
**Email:** ldamostar@alda-europe.eu



Since its establishment in November 2004, Local Democracy Agency Mostar acts as a locally registered non-profit, nongovernmental organization, with the support of its partners and co-operation with other Agencies and the Association of Local Democracy Agencies (ALDA). It is precisely this co-operation, both on local and regional level that has enabled numerous activities and projects useful for the development of local community and its inclusion into processes at the regional level. Activities of LDA Mostar, which aim to create a more active citizenry on one side, and transparent and accountable local authorities on the other, are focused towards development of a modern democratic society. These activities entangle every segment of life of the local community and offer a possibility of improving the living standard of all categories of the society by directly influencing concrete changes.

### Projects and activities implemented in 2021:

- Snapshot from the Borders: Small towns facing the global challenges of Agenda 2030
- Regional Youth Compact for Europe
- IMPACT – Inclusion Matters! Using Performing Arts towards Cohesion and Tolerance
- Youth Ambassadors of Non-Formal Learning
- STAR – STreet Art
- CulTours – Cultural tours in Western Balkans
- Strengthening trust, a precondition for a better future for young people
- CSOs networking for better local democracy in the Balkans
- Strengthening local participation and cooperation through partnership of Public Authorities and CSOs in Bosnia and Herzegovina- LINK 4 Cooperation
- Welcome To Electionville
- MOSTAR – Spaces to Activate and Rejuvenate

## LDA NORTHERN MOROCCO



**Delegate:** Mouna Saihi

**Location:** Tétouan

**Lead partner:** Fons Mallorquí de Solidaritat i Cooperació, Spain

**Email:** ldanorthernmorocco@alda-europe.eu



Tanger-Tétouan-Al Hoceima region. Its main goals are the promotion of good local governance and citizen participation in Morocco, acting as a platform supporting dialogue among citizens, associations and authorities present in the territory.

### Projects and activities implemented in 2021:

- EGAL: Gender Equality in Local Action
- Stimulate the inclusion of young people and their active participation in local life, especially in decision-making processes
- Ideas competition for young people in the 4 partner municipalities on the theme “My City is a Citizen”
- Citizens’ café on “the inclusion of young people in public life” on the occasion of the International Youth Day



## LDA PRIJEDOR



**Delegate:** Dragan Došen

**Location:** Prijedor

**Lead partner:** Association Project Prijedor, Italy

**Email:** ldaprijedor@alda-europe.eu



LDA Prijedor was established in 2000. Its main priorities are promoting citizens’ participation, supporting the democratic process at the local level, fostering the social network between citizens, organizations and institutions, supporting social inclusion and local economic development, and contributing to the work on Remembrance.

### Projects and activities implemented in 2021:

- RYCE - Regional Youth Compact for Europe
- Link 4 Cooperation
- Know your past, Improve your future: Tolerance through shared history

## LDA SUBOTICA



**Delegate:** Silvija Patarčić

**Location:** Subotica

**Lead partner:** Wolverhampton City Council, United Kingdom

**Email:** ldasubotica@alda-europe.eu



LDA Subotica was established in 1993, as the first Local Democracy Agency. Its main programmes are focused on capacity building, awareness raising, and advocacy actions intended for three main target groups – policy and decision makers at local level, civil society organisations, youth and women’s groups in particular. Educating for democratic citizenship, promoting intercultural dialogue, regional cooperation, cross-sectoral partnership building for local sustainable development are the main types of activities, including networking at regional and European level. Its main priorities include advocating for democratic governance and participation and getting the accession negotiation process with the EU closer to citizens in local communities in Serbia and in multicultural Autonomous Province of Vojvodina in particular.

### Projects and activities implemented in 2021:

- Regional Youth Compact for Europe – Consolidating Regional Thematic Networks of Civil Society Organisations
- United by Diversity, Civil Society Facility Serbia
- European Towns - Enacting Common Values of Solidarity and Intercultural Dialogue VALID
- CSOs networking for better local democracy in the Balkans, Balkan Civil Society Development Programme,
- Citizens Forum Subotica
- Public Administration Reform – Membership in National Working Groups

## LDA TUNISIA



**Delegate:** Afaf Zaddem

**Location:** Kairouan, Tunisia

**Lead partner:** Fons Mallorquí de Solidaritat i Cooperació, Spain

**Email:** ldatunisia@alda-europe.eu



LDA Tunisia was established in April 2017. It represents the first Local Democracy Agency in the Mediterranean. The Agency is based in the city of Kairouan, a historic and symbolic city, and constitutes a platform of discussion between citizens, local associations and authorities on the field in order to meet the needs of local communities.

The LDA Tunisia represents a platform that facilitates citizen participation at the local level by implementing participatory democracy tools. On a long-term basis, the main objectives of the LDA are to improve decision-making at the local level, to develop joint citizen initiatives, to encourage trust and dialogue among stakeholders to foster an inclusivity.

The LDA follows a bottom-up and multi-stakeholder approach, while its work strategy focuses on developing solutions to improve local governance. It relies on direct meetings with the community and actively listens to their preoccupation to assess their needs. This helps the agency to identify the relevant partners and mobilize support. Hence, this approach ensures a precise and impactful intervention that is in tandem with the aspirations and needs of the community.

### Projects and activities implemented in 2021:

- Ricomincio Da Te
- In City - Inclusive City
- Zoomers
- We Chabab
- Increase Participation, Dialogue, & Communication between Local Authorities & Citizens

## LDA ZAVIDOVICI



**Delegate:** Slađan Ilić

**Location:** Zavidovići

**Lead partner:** Association for Local Democracy Embassy in Zavidovići, Italy

**Email:** ldazavidovici@alda-europe.eu

The Local Democracy Agency in Zavidovići was established in April 1997, following many years of cooperation between Italian NGOs and local authorities with the host city of Zavidovići. It is located in the Zenica-Doboj Kanton, BiH Federation, Bosnia Herzegovina. Zavidovići and the surrounding area were severely affected by the war.

### Projects and activities implemented in 2021:

- Strengthening local participation and cooperation through partnership of Public Authorities and CSO's in Bosnia and Herzegovina – LINK 4 Cooperation
- Regional Youth Compact for Europe
- WIM Laboratories Iuvenis II
- CSOs Networking for Better Local Democracy in the Balkans
- Sigurno mjesto: services and activities for women
- Ludobus – Animation for children in rural areas
- Solar bench
- Development of family gardens in Zavidovići municipality
- Youth city – my city

## LDA ALBANIA



**Delegate:** Jerola Ziaj  
**Location:** Vlora  
**Lead partner:** Metropolitan city of Bari, Italy  
**Email:** ldaalbania@alda-europe.eu



The LDA Albania went through operational problems during 2021, but we are working to resume its activities as soon as possible!



## Operational Partners

### OP OSJEK



**Delegate:** Miljenko Turniski  
**Location:** Osijek  
**Lead partner:** City of Lausanne, Switzerland  
**Email:** lda.osijek@alda-europe.eu



The Operational Partner Osijek was established as an LDA in 1993, 27 years ago. Its mission is to encourage citizens to build an open, sustainable and inclusive society through networking, sharing of information and lifelong learning. The OP's vision is that through active participation in democratic life of the local communities, citizens contribute to the creation of society based on knowledge and values of equal opportunities, democracy, tolerance, social sensitivity, intercultural values, as well as ecological and consumer's awareness.

#### Projects and activities implemented in 2021:

- Peacebuilding School Award Programme
- There Is No Planet B
- Creative Intercultural Club

### OP SISAK



**Delegate:** Paula Raužan  
**Location:** Sisak  
**Lead partner:** ALDA, European Association for Local Democracy  
**Email:** ldisisak@alda-europe.eu



The Operational Partner Sisak was established as an LDA in 1996. Its main priorities are local democratic processes development by citizens' participation in decision-making, planning and development of pluralistic and multicultural society, promotion, education, development and advocacy of human rights, active citizenship and volunteering, fostering and development of life-long-learning and non-formal education and much more.

### Projects and activities implemented in 2021:

- Earthquake relief help in Sisak area
- Community in the Centre – Social-cultural Centres as a Space of Collectiveness and Solidarity
- Social-cultural Centre Sisak
- Volunteer Centre Sisak
- Volunteer' Network
- Follow my Steps! – Youth for a Sustainable Community
- Future: for us and for you!
- WalkON: Walking the path of reconciliation- empowering communities for a peaceful society
- Living with us
- Age do not matter
- White Water Lily Traveling Book



## OP VERTENEGLIO/BRTONIGLA



**Delegate:** Umberto Ademollo

**Location:** Verteneglio/Brtonigla

**Lead partner:** Municipality of Bellinzona, Switzerland

**Email:** info@lda-verteneglio.hr

The Operational Partner Verteneglio/Brtonigla was established in 1996. Its main priorities are supporting the development of local democracy, fostering cross-border cooperation, strengthening cooperation with youth organizations and CSOs, and empowering youth and less advantaged groups.

### Projects and activities implemented in 2021:

- Project R.E.A.L.M.S. – “Recruit Engage Author in Local Models of Solidarity
- Project FROM M.E. TO EU: FROM Migrants' Engagement TO Europe Upgrade
- LEGAMI project





## \* Who we are

ALDA+ is the benefit corporation owned by ALDA, inaugurated in 2017 and dedicated to the provision of trainings, ad hoc consultancies, technical assistance and specialized services in different fields where ALDA has been working on for more than 20 years.

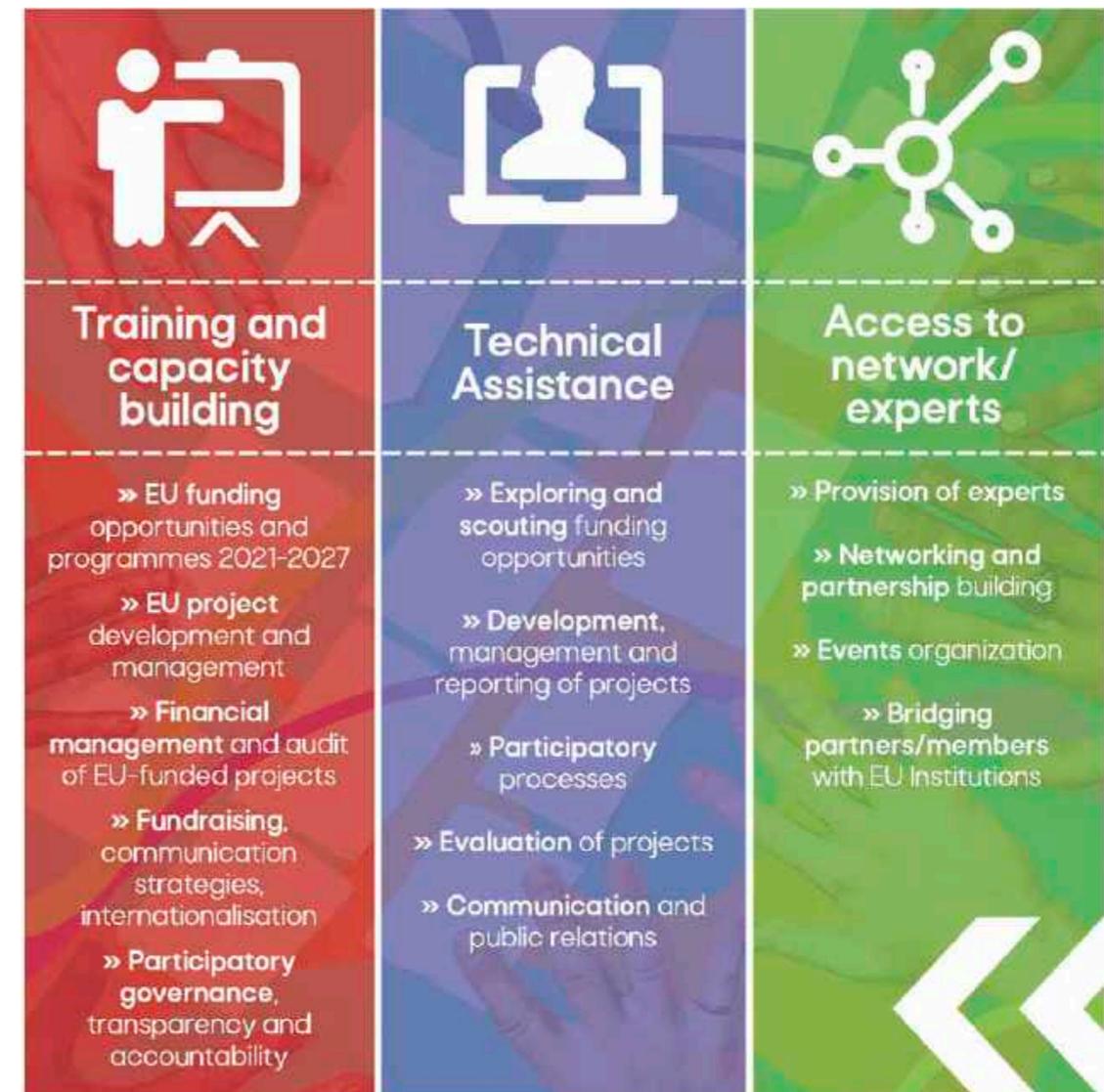
Indeed, ALDA+ represents the capitalization of the experience of ALDA in the field of local democracy, participatory processes and project-cycle management.

ALDA+'s main target groups are represented by public authorities, civil society organizations, educational institutions, small and medium enterprises and individuals who need support, among others, in scouting funding opportunities offered by the European Union, and other donors, and are looking for a dedicated care in developing and managing projects. All services are provided following a tailor-made approach.

All ALDA+ revenues are going to ALDA, to support its mission and objectives.

## \* Services

ALDA+ provides a wide range of services, such as capacity building, technical assistance, online help-desk service, tailored-made consultancies... and much more, according to three major pillars:



## \* Exclusive products

ALDA+ has developed a varied offer for local authorities and Civil Society Organisations in terms of tools and assistance:

**ALDA-Prompt software**, created by ALDA for supporting financial management and project reporting. It is the ultimate management software that ALDA+ is now promoting and selling to international private entities, CSOs, NGOs and social cooperatives.



**European Office in outsourcing**, aiming at providing an “holistic” support to the internationalization processes of municipalities.



**Monitoring and scouting pack**, an ad hoc service providing a tailor-made fundraising strategy for specific “clients”, including a feasibility analysis of the related project development process.



**EU in towns**, is a cultural set of initiatives promoting EU knowledge and awareness towards different segments of the citizenry: students, adults, etc.



ALDA+

## \* A 2021 on the move

Throughout the year, ALDA+ provided an increasing number of assistances, technical supports, and trainings. Find below a selection of services provided in 2021:

### + Development of methodologies for EU tenders, for:

- *GOPA Worldwide Consultants GmbH (DE)*. ALDA+ provided specialised assistance for the development of a technical proposal for the tender “Eastern Partnership Civil Society Facility - regional Technical Assistance to build civil society capacities”

### + Support to project implementation of EU-funded initiatives to:

- *Scuola Costruzioni Vicenza “Andrea Palladio” (IT)*, in the construction sector;
- *Playmore! Sport Club (IT)*, in the field of sport and refugees inclusion;
- *“Studio Progetto Social Cooperative” (IT)*, in the social field

### + Training, consultancy, coaching and support to project development of EU-funded initiatives, to:

- *Progetto Zattera Blu (IT)*, in the social sector

### + Financial management and reporting, for:

- *Thiene Municipality (IT)* in the framework of the “PON SIA” programme, supported by the Italian structural funds
- *Support to the Municipality of Schio (IT) in the reform of the neighbourhood councils, adopting a participatory approach to raise citizens’ voices and foster their engagement*

### + Coordination of the project AVATAR:

a 2-year intermunicipal EU-funded project focused on digital education and citizens participation addressing different community stakeholders, from citizens to associations, schools, local authorities, companies, hospitals, and more.

### + Coordination of SEI - Inter-municipal European Service, led by Thiene Municipality (IT) and involving 5 local authorities in the fields project development, training activities, information on EU finding and opportunities, etc.

- + **Organization of webinars around different local governance-related themes** to support the *REFORUM project in Russia* - managed by the Foundation For Democratic Development - which aimed at promoting interaction and exchange between EU and Russian local governments.
- + **Technical support of the virtual World e-Parliament Conference 2021**, promoted by the Swiss organization "*Inter-Parliamentary Union*".



Marcoplus



ALDA+ stands out for its expertise and unique flexibility, that's why an increasing number of stakeholders from different backgrounds chose to rely on ALDA+ experience:

#### Local public authorities:

Municipalities of Lavarone (IT), Schio (IT), Arcugnano (IT), Thiene (IT), Cappadocia (IT), Provincial Health Company, Ragusa (IT), National Agency for Youth (IT) Asolo (IT), Belfiore (IT), Zugliano (IT), Marano Vicentino (IT), Torri di Quartesolo (IT), Mariupol (UA)

#### International organizations:

Council of Europe (FR), UNDP (TR)

#### Civil society organizations and private companies:

Interparliamentary Union, Geneva (CH), Foundation for Democratic Development, Washington (USA), Cayambè (UNICEF), France/Tunisia, GOPA Worldwide Consultants GmbH (DE), Partecip GmbH (DE), CIES Onlus, (IT), Playmore! Sport Club (IT), Paese dell'Acqua AP (IT), Hangar Teatri (IT) Studio Progetto Social Cooperative (IT), Progetto Zattera Blu (IT), Adelante Social Cooperative (IT), Accademia d'Archi Arrigoni (IT) Samarcanda Social Cooperative (IT), Kiriku Social Cooperative (IT), Radicà Social Cooperative (IT), Federazione Trentina della Cooperazione (IT), Fondazione Università adulti/anziani Vicenza (IT), Fondazione Belvedere (IT), Scuola Costruzioni Vicenza Andrea Palladio (IT), EDS Project Consulting (IT)

## \* ALDA+'s success stories

### "SMART" project and the enhancement of small local museums

The Alpine territory is rich in small thematic museums that are often not included in tourist itineraries. The main objective of the Interreg Italy-Austria SMART project is precisely to **preserve the heritage of the historical and cultural identities of local communities** and to offer tourists new opportunities to discover and experience the Alpine area.

The three pilot sites involved in the project are:

- (1) **Textile Machinery Museum** in the Municipality of Valdagno (Italy, Veneto region)
- (2) **Val Resia Ecomuseum** in the Municipality of Resia (Italy, Friuli Venezia Giulia region)
- (3) **Ritzen Castle Museum** in the Municipality of Saalfelden (Austria).

These will soon be joined by the **Typewriter Museum**, located in the Municipality of Parcines (Italy, Trentino Alto Adige region) and will be integrated into the innovative museum circuit.



### Zattera Blu project

The synergy with a non-profit social cooperative called Progetto Zattera Blu is a great example of the good and valuable support that ALDA+ is able to provide when it comes to social cooperatives.

This fruitful cooperation started three years ago with the aim of empowering civil society organisations, while today ALDA+ is the European office in outsourcing for the five cooperatives that compose the network of the project. Through this service, ALDA+ supports them by searching for funding opportunities, and by developing and implementing five projects. The type of support provided aims at improving the skills of the staff and fostering their independence in the field of European project management.

## LAR III project

ALDA+ was involved in organising online meetings to **facilitate the exchange of information and best practices between European local authorities and Turkish experts** identified by UNDP. The objective was to support the local administration reform within the framework of the LAR III Project, the third phase of the projects which are financed by the European Union in the framework of IPA funds and implemented by the UNDP to support local administration reforms. The project aimed at enhancing and **strengthening the administrative capacities of local administrations** together with the Turkish Ministry of Interior and the Ministry of Environment, Urbanization and Climate Change as co-beneficiaries and ensuring participation within the local government system. In this framework, ALDA+ was in charge of supporting the LAR III project team in finding participants from EU municipalities, connecting them with experts and organising useful exchanges which helped participants from Turkey to deepen their understanding of the topics of interest.

## Academy on Civil Participation

ALDA+, together with the Council of Europe, planned and implemented in Sarajevo the “Academy on Civil Participation”, in November 2021. The 3-day seminar was addressed to 24 representatives of Civil Society Organizations and Local Authorities. It aimed at providing methodological and theoretical guidance on civil participation in the local decision-making process, based on the Council of Europe’s guidelines on participatory democracy. The final goal was to improve the capacities of Local Authorities and Civil Society Organisations as accountable and active actors in performing good local governance in their communities.



## \* Communication activities

In 2021 ALDA continued its efforts to make projects and activities more visible to its audience, while trying to widen the latter by developing new initiatives.

The guiding thread of the communication-related activities was to boost the involvement with our network at the European level and beyond, trying to translate our varied set of activities into simple concepts. Therefore, the **ALDA Podcast series** was launched in 2021, titled “**Shades of Democracy**”: to get closer to people, in a more informal way, *turning what may seem as an abstract topic, into a daily exercise*. On the other hand, the campaign targeting the members went on, on ALDA social media channels, using the dedicated hashtag **#ALDAmember**, to raise the visibility of each member, by highlighting their specific expertise, achievements and most recent activities.

2021 was also marked by a strong communication action to highlight the **advocacy commitment of ALDA** on specific issues, first and foremost the **Conference on the Future of Europe**, the event

which more than others deeply marked the year, also with a great participation of ALDA in the whole process. Indeed, several have been the webinars and the campaign to mobilise and activate ALDA members and partners to contribute to the CoFoE, being ALDA also a key stakeholder of the Civil Society Convention for The Future of Europe.



## \* Administration & budget

In 2021 ALDA executed an annual budget of approximately 3,9 million euros.

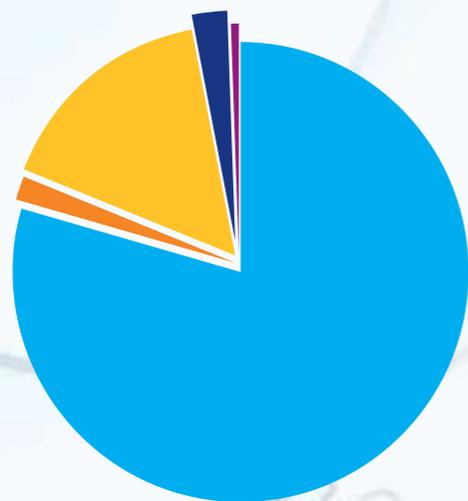
In this period, ALDA has signed contracts for approximately 4.4 million euros and managed around 75 projects all over Europe and beyond. We were privileged to count on the support of the European Commission, public authorities and private organisations.

The level of co-financing from partners amounts to approximately 177.000,00 euros.

With 15 Local Democracy Agencies, the network reached about 5,5 million recipients, with more than 250 entities (cities and NGOs) supporting the LDAs and the over 350 members of ALDA.

In 2021 we continued to progress in the consolidation of our financial resilience and solvency, aiming to a balance in our financial situation and a final positive net result for the year (+9.280,23 euros), consolidating our reserves, which now reaches about 112.000,00 euros. Thus, we ensured a positive cash flow through the entire year 2021.

Moving forward, our financial priorities will focus on increasing our global level of activity responding to the challenges in Europe and in the world, addressing them with the powerful instrument of local democracy and participation of civil society at the local level. The aim is to diversify our funding base by reaching out to new donors and partners in the frame of the Sustainable Development Goals and the Agenda 2030.

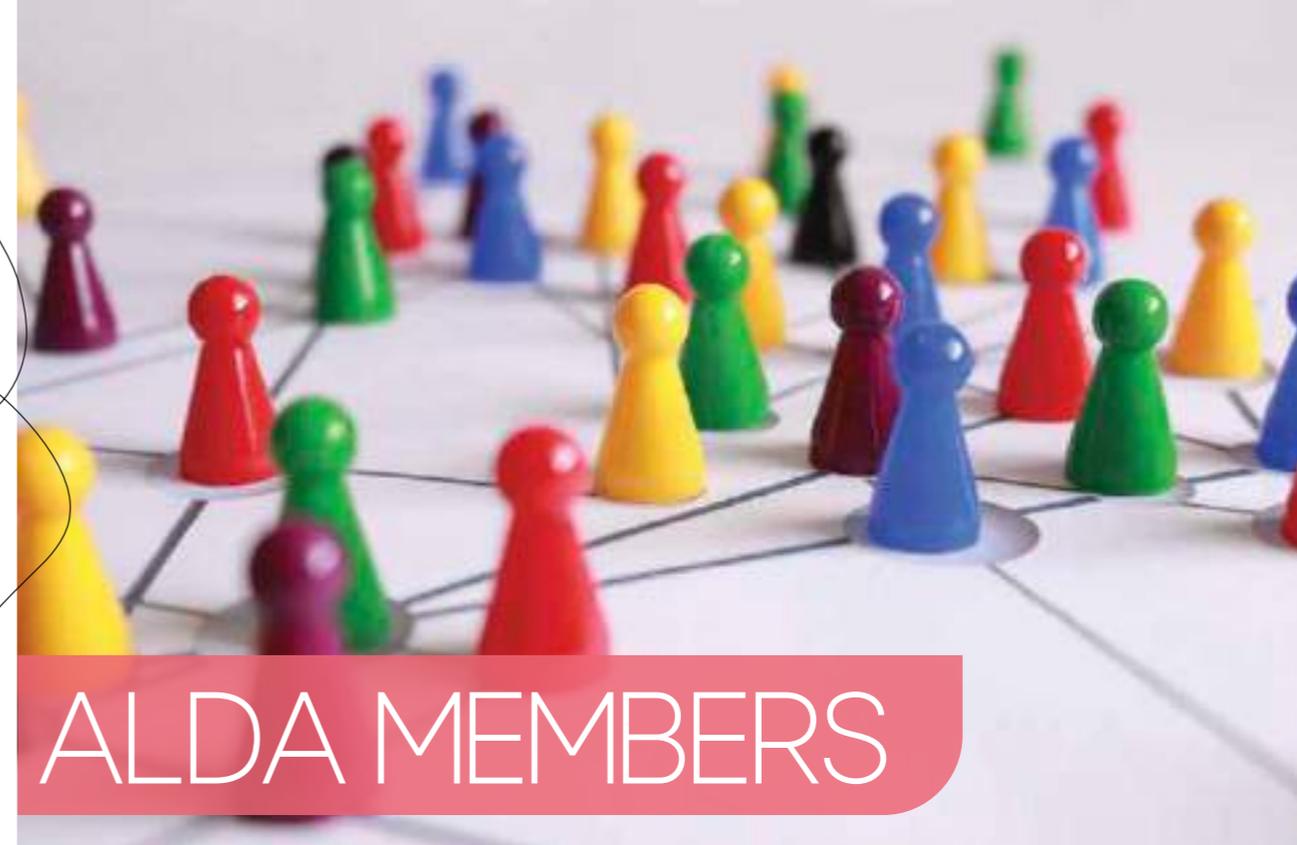


### 2021 BUDGET RESOURCES:

- European Commission (all support) : 79.67%
- Co-financing from partners: 1.55%
- Various donors: 15.98%
- Membership fees: 2.41%
- ALDA+: 0.39%

IN ADDITION TO THE EUROPEAN COMMISSION, OUR DONORS IN 2021 WERE:

- |   |   |
|---|---|
| <ul style="list-style-type: none"> <li>- Konrad Adenauer Foundation</li> <li>- Fons Maillorqui</li> <li>- German Marshall Fund</li> <li>- French Development Agency</li> <li>- Normandy Region</li> <li>- GESCOD</li> <li>- Fonjep</li> <li>- MitOst</li> </ul> | <ul style="list-style-type: none"> <li>- Medar</li> <li>- Merkator Foundation</li> <li>- National Endowment for Democracy</li> <li>- Central Europe Initiative</li> <li>- Partners of the Local Democracy Agencies</li> <li>- Forum ZDF</li> <li>- United Nations for Democracy Fund</li> </ul> |
|---|---|



## ALDA MEMBERS

### \* MORE BENEFITS, MORE INVOLVEMENT, MORE CHANGE

ALDA is a unique membership-based organisation at the European level. We believe that cooperation between local and regional authorities and civil society organisations is key to creating sound local democracy and promoting citizen participation in the community life. That's why our members are both local and regional authorities and civil society organisations, from all the whole enlarged Europe. ALDA enhances joint work and synergies between local governments and organised civil society, in order to promote and improve the exchange of best practices in the field of local governance and citizens' active participation.

The network of ALDA grows year by year, thus reflecting the added value of the membership, as well as the fruitful cooperation and the enrichment derived from the exchange among our members coming from very different contexts.



Today ALDA counts around 350 members from 45 countries, with 40 new members joining us in 2021!

## \* Members' benefits

Being a member of ALDA means first of all being guided by a shared mission. But it also means enjoying the following services:

### Projects development and funding opportunities research:

- Priority on opportunities to be partners of projects, or to join consortia for tenders in various fields
- Support of ALDA multilingual staff in the project proposal development phase (EN, FR, IT, SR, MK, RU, ES)
- Identification of relevant international partners for specific geographic and thematic needs
- Support to the partnership building process and dissemination of members' calls for partners
- Identification of potential donors

### Being part of a consolidated European network, ALDA provides support in the relations with:

- European Commission, Council of Europe, UN Agencies, and other public and private international institutions
- Local and regional authorities, as well as national governments in the enlarged Europe, European officials, MEPs, and other relevant international authorities
- Visibility through a European network counting 300 members (local and regional authorities, CSOs, associations of local authorities)
- Support in the organization of study and networking visits in Brussels, and all over Europe
- Online presence for our members on ALDA's website, and presentation to the network of contacts via the newsletter
- Access to EU experts, professional networks, academic organizations

### Information and structures, providing wide dissemination of our and our members' activities:

- Promotion of members' activities, initiatives and events at the European level through ALDA's communication channels (monthly newsletter sent in six languages to over 12.600 contacts, website with over 360.000 visitors/year, social networks, webinars and ALDA Talks, publications and information materials)
- Access to information points on EU and active citizenship (info-points based in Brussels and Vicenza)
- Free use of ALDA equipped offices and meeting rooms in Brussels (Belgium), Vicenza (Italy), and upon approval of the Council of Europe, in Strasbourg (France)

### Capacity building, to further skills and horizons through a variety of opportunities:

- Information on funding programmes and opportunities
- Participation in international events (conferences, seminars, etc.) promoted by ALDA
- Priority in partnership for specialized trainings (e.g. Master classes on EU programmes, trainings, etc.)
- Participation in ALDA working groups (on Citizens Participation and Local Governance, Western Balkans, Eastern Partnership, Mediterranean Area)
- Priority in offers of internship and job-shadowing, and in the programme "Volunteers for Democracy"
- Special rates for the services provided by ALDA+

For further information about ALDA membership, please contact: [membership@alda-europe.eu](mailto:membership@alda-europe.eu)

**alda** \*

\* European Association  
for Local Democracy

*Many reasons to join us,  
one shared mission*

# Members of ALDA

## ■ Municipalities

Verteneglio municipality  
Osijek municipality  
Sisak municipality  
Vejele municipality  
Strasbourg municipality  
Patras municipality  
Bari municipality  
Lavis municipality  
Thiene municipality  
Monfalcone municipality  
Bydgoszcz municipality  
Subotica municipality  
Lausanne municipality  
Wolverhampton municipality  
Mostar municipality  
Kotor municipality  
Kutaisi municipality  
Novaci municipality  
Birgu Local Council  
Bassano del Grappa municipality  
Delémont municipality  
Lendinara municipality  
Knjaževac municipality  
Novo Mesto municipality  
Ploiesti municipality  
Herceg Novi municipality  
Montecchio Maggiore municipality  
Santorso municipality  
Karsiyaka Municipality  
Gjilan Municipality  
City of leper - Stad leper  
Gdansk municipality  
Niksic municipality  
Mioveni municipality  
Gazzo municipality

Dnipro City Council  
Valongo municipality  
Centar municipality  
Grosuplje municipality  
Ivančna Gorica municipality  
Zugliano municipality  
Tétouan municipality  
Cimişlia City Hall  
Etterbeek municipality  
Zugdidi Municipality City Hall  
Lousada municipality  
Castegnero municipality  
Budva municipality  
Čajetina municipality  
Bar municipality  
Pluzine municipality  
Vushtrri municipality  
Kairouan municipality  
City of Sceaux  
Ozurgeti Municipality City Hall  
Edremit Municipality  
Grež-Doiceau municipality  
Gemeente & OCMW Zoersel  
Bolyarovo municipality  
Longare municipality  
Samtredia municipality  
Mariupol municipality  
Torri di Quartesolo municipality  
Mesagne municipality  
Belfiore municipality  
Castelfranco Emilia municipality  
Vimercate municipality  
Wrocław municipality  
Oberhausen municipality  
Altavilla Vicentina municipality  
Isola Vicentina municipality  
Občina Trebnje- Trebnje municipality  
Lonigo municipality

Lushnje municipality  
Ain Sobh Nadhour municipality  
Oristano municipality  
Zagora municipality  
Ixelles municipality  
Leporano municipality  
Scafa municipality  
Caramanico Terme municipality  
Modena municipality  
Recoaro Terme municipality  
Lavarone municipality  
Albaida municipality

## ■ Regions

Istria Region  
Apulia Region - IPRES  
Friuli-Venezia Giulia Autonomous  
Region  
Normandy Region  
Auvergne Rhône-Alpes region  
Lower Silesia  
Kujawsko-Pomorskie Voivodeship  
(Kuyavia and Pomerania)  
Autonomous Region of Sardinia  
Extremadura Agency for  
International Development  
Cooperation (AEXCID)

## ■ Provinces and Counties

Prahova County Council  
Harghita County Council  
Odessa Rayon Council

## Associations of Local Authorities

- AER, Assembly of European Regions
- AFCCRE, Association française du conseil des communes et régions d'Europe
- ENTO - European Network of Training Organisations for Local and Regional Authorities
- NALAS, Network of Associations of Local Authorities in South-East Europe
- ZELS, Association of the units of local-self-government of the Republic of North Macedonia
- Local Councils' Association
- AMR, Romanian Association of Municipalities
- Standing conference of towns and municipalities
- Coalition of youth organizations SEGA
- ISBEM
- AKM - Ass. of Kosovo Municipalities
- NALAG - National Association of Local authorities of Georgia
- Pays Vichy-Auvergne
- Regional Association of Municipalities "Central Stara Planina"
- UBBSLA- Union of Bulgarian Black Sea Local Authorities
- The Union of Towns and Cities of Slovakia (UTCS / UMS)
- Marmara Municipalities Union (MMU)
- Union of Rural Communes of Poland (ZGW RP)
- Croatian County Association
- Albanian Association of Municipalities - AAM
- Fons Pitius de Cooperació
- Fons Mallorquí de Solidaritat i Cooperació
- Fons Menorquí de Cooperació
- Association of Local Autonomy of Albania
- Energy Cities, the European association of local authorities in energy transition

- Association of Finance Officers of the Local Governments and Public Enterprises
- Association of Cities and Regions for Sustainable Resource Management - ACR+

## Civil Society Organisations

- Lev Sepieha Foundation
- Associazione per l'Ambasciata della Democrazia Locale a Zavidovici
- Associazione Progetto Prijedor
- Fondazione Opera Campana dei Caduti Trentino con i Balcani
- Progettarte
- Foster Europe
- Leonardo consorzio di Cooperative Sociali
- Studio Progetto Società Cooperativa Sociale ONLUS
- CSCD-Center Sustainable Community Development - Debar
- EGTC Amphictyony
- CEE Citizens Network (CEEON)
- Association for Developing Voluntary Work Novo Mesto
- International School of Bydgoszcz Uniwersytet Kazimierza Wielkiego - ISOB
- EuroBelarus
- AGORA CE
- CSV Lazio
- Istituto di studi federalisti Altiero Spinelli
- Fundación Privada INDERA
- Margherita cooperative
- ECWM - European Centre of Youth Cooperation
- Urban Research Institute
- Consorzio Sol.Co Verona s.c.s.c.
- CIVILSCAPE
- European Projects Association ASBL
- Clube Intercultural Europeu
- La Piccionaia scs
- Samarcanda Cooperativa Sociale Onlus

- HUMANITAS
- IRS - Istituto per la Ricerca Sociale
- Federazione Trentina della Cooperazione
- Danube 1245
- Development Centre Novo Mesto, Consultation and Development Ltd.
- Ser Joven Association
- Stichting Fairtrade Gemeente Nederland
- Consorzio Operativo Salute Mentale Società Coop. Sociale C.O.S.M. (COSM)
- ARDES, The Regional Association for Economic and Social Development (ARDES - l'Association Régionale de Développement Economique et Social)
- Kallipolis
- ZRC SAZU - Scientific Research Centre of the Slovenian Academy of Sciences and Arts
- LIKE - Villes et régions européennes pour la culture
- 4Change CRL (Cooperativa Culturale e de solidarierda social CRL)
- Globus et Locus
- Foundation for Defending Citizens Against State Abuse - F.A.C.I.A.S.
- Fondazione Teatro Comunale Città di Vicenza
- ICEI - Institute for International Economic Cooperation
- Women for Development NGO
- TILIA Association
- Biosphaera - RSN Ricerche e Studi Naturalistici
- SLOGA - Slovenian Global Action
- Associazione Giochi Antichi
- Climate Coalition
- Udruga za promicanje aktivnog građanstva - ECHO
- Asociacion Mar Violeta
- Open St. Petersburg (Otkritiy Peterburg)
- "Polis Vestina" Association
- Rinascita Società Cooperativa Sociale
- Union marocaine des conseils et associations de la société civile

- Brindisi Produce S.C.A.R.L
- Cooperativa Sociale Aster Tre
- Civic Alliance - Latvia (CAL)
- FELCOS Umbria
- MitOst e.V. F
- KITEV - Kultur im Turm e.V.
- CRISP - Crisis Simulation for Peace e.V.
- Leafair Community Association
- GEA Cooperativa Sociale
- Center for Democracy Foundation, FCD
- Notus - asr
- Le cose che vanno International
- La Esse Società Cooperativa Sociale
- Center for Civic Cooperation - Centar za gradansku suradnju Livno
- Progetto Sud
- HUB NICOSIA
- KRAP ASD
- Fundació Comunitat Valenciana Patrimoni Industrial i Memòria Obrera Port de Sagunt
- Cantieri Teatrali Veneziani
- INNOVED (Center for Education and Innovation)
- Replay Network
- Association Euni Partners
- GAL Alto Tammaro: terre dei tratturi scari
- The Democratic Institute - Society and Education
- Udhëtim i Lirë - Liberi di Viaggiare
- DYPALL Network
- Centoraggi Soc. Coop.
- Cineclub Venezia
- KASAPT - Kapacity, Adaptability, Solidarity, Adventure
- Solidarity Overseas Service Malta (SOS Malta)
- Associazione di Volontariato Cittadini Digitali
- Merkury Foundation
- Accademia d'Archi 'G.G. Arrigoni'
- Cooperativa Zattera Blu s.c.s. onlus
- Stichting Street Art Museum Amsterdam, SAMA

- Local action group (LAG) Zagorje-Sutla
- Diesis Network
- Timočki omladinski centar - Timok Youth Centar
- Europulse Network
- Centro Universitario Teatrale (CUT)
- Fondazione Homo Viator - San Teobaldo
- Alpine Pearls
- Associazione Brain Traumi Cranici Onlus
- Labsus- Laboratorio per la sussidiarietà APS
- ASP - Azienda Sanitaria Provinciale di Ragusa
- ECN - The European Crowdfunding Network
- AISBL
- AVMAD - Associazione Veneto Malattia di Alzheimer e Demenze Degenerative
- Film Festival della Lessinia
- Rural Coalition
- La Vigna Società Cooperativa Sociale
- Associazione PIR Ruralità Post Industriale
- CIAC Onlus (Centro Immigrazione, Asilo, Cooperazione Internazionale Onlus)
- Dubrovnik Development Agency - Dubrovacka razvojna agencija
- Coro Pueri Cantores del Veneto
- Asociacion Mundus - Un Mundo a tus pies
- Casa dei Sentieri e dell'Ecologia Integratale
- Tyro Association for Arts
- New Life Association NLA
- Perrevia Network
- WeYouth Organization
- CESIE - Centro Studi ed Iniziative Europeo
- Caracol Olol Jackson Onlus
- Leader France
- Associazione OGD Pedemontana Veneta e Colli
- Center for European Policy Studies on Regional and Local Development - CRLDS
- Fondazione Comunitaria di Agrigento e Trapani

### ■ Universities and Schools

- IUAV Venezia University
- Cultural Institute Nicolò Rezzara
- ENAIP Veneto Impresa Sociale
- Grm Novo Mesto - Center Biotehnike In Turizma
- Faculty Of Organisation Studies in Novo Mesto

### ■ Local Democracy Agencies & Operational Partners

- LDA Albania
- LDA Armenia
- LDA Mostar
- Lda Prijedor
- LDA Zavidovici
- LDA Georgia
- LDA Kosovo
- LDA Northern Morocco
- LDA Moldova in Cimșlia
- LDA Montenegro
- LDA Center South Serbia (LDA CSS)
- LDA Subotica
- LDA Tunisia
- LDA of the Dnipropetrovsk Region
- LDA Mariupol
- OP Osijek
- OP Sisak
- OP Verteneglio

### ■ Individuals

Barbara Elia  
 Dobrica Milovanović  
 Roger Lawrence  
 Imislawa Gorska  
 Dorothee Fischer



# GET INVOLVED

## GET INVOLVED – ACTIVE CITIZENSHIP STARTS WITH YOU

### \* Friends of ALDA

If you believe that local democracy is key to better, more sustainable local communities, ALDA's doors are open to you. You can support our activities with a small donation starting from 20 €/year and become a Friend of ALDA.

You will always be informed about our initiatives, receive our monthly and thematic newsletters, be invited to meetings and events, and receive the E-card 'FRIENDS of ALDA' as symbol of the relationship

and trust with our Association. The card will also ensure discounts on training opportunities and other activities organised by ALDA and ALDA+

For further information please contact [alda@alda-europe.eu](mailto:alda@alda-europe.eu)



## \* Volunteers for Democracy

Would you like to support local democracy, citizens' participation, and human rights? You can help us with your skills and time through an ad-hoc volunteering agreement!

Volunteering with ALDA means contributing to local democracy in Europe and its Neighbourhood, as well as developing new skills, practicing languages, and being part of a fast-paced, international association. Particularly motivated volunteers will have the opportunity to attend international events for the association.

To join the programme, send an email to [alda@alda-europe.eu](mailto:alda@alda-europe.eu), attaching your CV, motivation letter, and description of how you would like to contribute to ALDA's activities.

## \* Citizen journalists

Have your say and express your opinion on issues you find interesting or worth to be publicly discussed. Our goal is to encourage and support active citizen participation in the enlarged Europe, thus empowering all Europeans to contribute to the improvement of their communities, and of the whole Europe. Contributions of citizen journalists will be disseminated via ALDA's communication channels. *Don't be shy, Europe needs your voice!*

For information or articles submission, please contact [alda@alda-europe.eu](mailto:alda@alda-europe.eu)



## \* Traineeship opportunities

ALDA has several agreements with universities and institutions to host trainees in all its offices. Our idea of traineeship is offering young people the opportunity to grow professionally in the field they would like to build a career in. We all remember how tough it was to access the working environment, and we have a vivid memory of our first experiences and mentors.

That's why we offer traineeships within our organisation, and make sure they represent a cornerstone in trainees' development. We are not looking for people to make coffee – we do manage this crucial task pretty well. We need people with fresh ideas and creativity, enthusiasm, and willingness to be part of the team of ALDA. Tutors and staff make sure that the traineeship develops personal and professional skills of the youngsters, and a variety of support initiatives are in place to support our former interns.

If you are interested in establishing an agreement with a University, School, or other institution, please contact [internships-alda@alda-europe.eu](mailto:internships-alda@alda-europe.eu)



## \* Gianfranco Martini Scholarship

ALDA awards an annual scholarship in memory of our Honorary President, Gianfranco Martini. Martini was among the initiators of the concept of Local Democracy Agencies and became the first President of ALDA in 1999. Throughout his active life he remained passionate about the promotion of local democracy, the engagement of civil society and the encouragement of interethnic dialogue in Europe, with a particular focus on the Western Balkans.

This scholarship supports every year a student or researcher proposing a project focusing on local democracy, engagement of civil society and/or interethnic dialogue. The winner then presents her/his work during our following General Assembly.

Information about the application is disseminated through ALDA's website and channels.





## *In memory of*



Victor will remain in our memory as a great colleague, motivated and committed to its work which he's always carried on with a rare enthusiasm. But Victor was even a better person, goodhearted, helpful, and a real friend of many of us also outside work.

Victor had an experience of over 25 years working in the field of project management and coordination, with a particular focus on environment, participation and education. He held a PhD in statistics and was Professor at the Academy of Economic Studies of Moldova, but his passion was the third sector, thus since 2009 when the Eastern Partnership (EaP) was launched, he was deeply involved in activities related to the promotion of the initiative, managing projects implemented in Moldova and in other EaP partner countries.

We all were lucky enough to work with Victor and got a chance to see what a great man he was.

Our deepest sympathies to its family, friends and to all who knew and loved him.

We will terribly miss you, Victor.

*Oriano Otocan, President of ALDA  
Antonella Valmorbida, Secretary General of ALDA  
The whole Staff of ALDA  
the Governing Board of ALDA  
The colleagues Delegates of the LDAs*



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