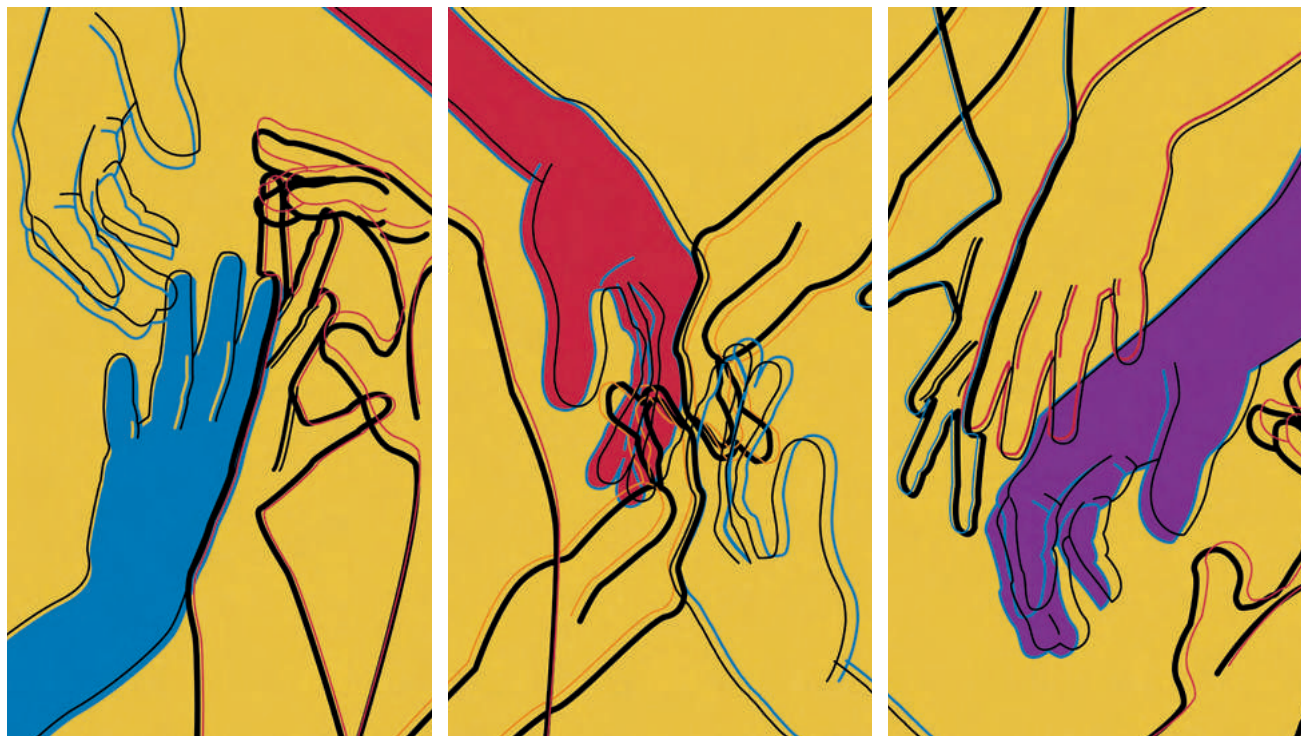


# ACTIVITY REPORT 2020

20 years of good governance and citizens'  
participation at local level



[www.alda-europe.eu](http://www.alda-europe.eu)





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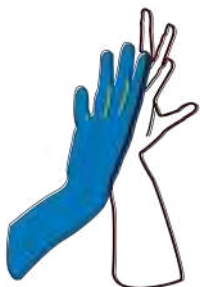
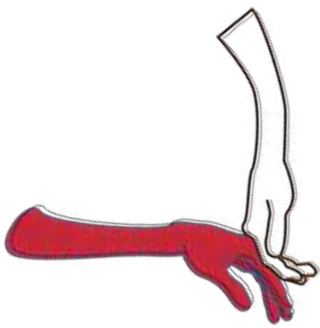
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Many reasons to join us,  
one shared mission  
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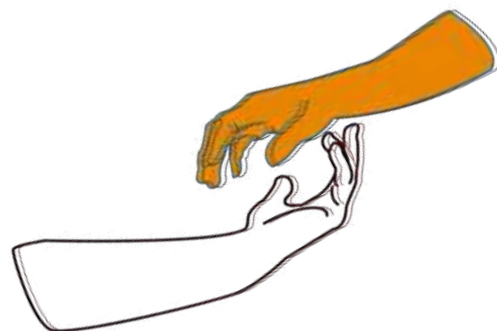
Become a Friend of  
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Volunteers 4 Democracy  
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Scholarship

**2020**  
**Distant but #EUnited**





#EUnited

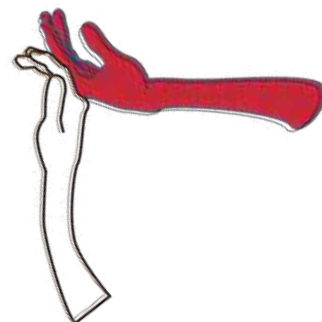


ALDA's 2020



#Together is better

2020  
Distant but #EUnited



## Welcome from the President



Oriano Otočan  
President

Dear members and friends,

It is with my immense pleasure that I present you the ALDA activity report 2020. In the year of its 20 years of activities, The European Association for Local Democracy has grown a lot and we are more than happy to celebrate this important milestone with you all.

The last year 2020 has been a unique one, with the COVID-19 pandemic crisis challenging deeply the implementation of our activities and everyday work all around Europe and beyond. Many of you have faced difficulties in the management of the crisis, from the economic to the social and cultural point of view. It is the reason why our support to local democracy has been more important than ever.

In order to support our members in this very peculiar time, ALDA has launched a COVID-19 call aiming at supporting the municipalities that implemented good practices to face the pandemic crisis. The initiative also aims at collecting the guidelines that could be adapted to help other municipalities face the same obstacles in very difficult contexts.

This year more than ever, our goal is this to connect our network of local levels from Europe and beyond.

**“We are convinced that only together, by sharing ideas and by working together, we will overcome the complex challenges of our time.”**



With the beginning of 2021, thankfully a new hope can be seen. The vaccination campaign having started and being currently carried out in most of the countries, we can have hope for the future. After many months of uncertainty and precarity, we can finally start planning to travel and meet in person again, as we have been doing so intensely for many years. I truly hope to be able to shake your hands very soon.

On behalf of ALDA, its Governing Board and staff, I would like to deeply thank you all, dear members and friends, for your trust and for the resilience that you have shown throughout the last difficult but challenging year.

ALDA is now ready and looking forward the upcoming period, wishing for another 20 years of intense work and fruitful collaborations with all of you!

Oriano Otočan  
President of ALDA

## Foreword by the Secretary General



Antonella Valmorbida

Secretary General

Dear members and friends,

One year and more has already passed since the beginning of the COVID-19 pandemic, and our life and activities have been deeply touched from different point of view, but we never lost our resilience and commitments towards the construction of an inclusive, resilient, sustainable, democratic and equal society. Together, and with a mutual supportive approach we managed to overcome all together those difficult times and we will hopefully be able to see each-other, to travel and meet again soon, having the opportunity to share our ideas and building together a better future for the European Citizens and for the whole world.

Even if on-line and sometimes throughout difficulties and challenges, the 2020 has been an year full of activities and opportunities for relaunching our mission and putting into force our values, with a commitment and a resilient approach that has been stronger than ever. We all together, with our members and partners, with the institutions and with representative of local communities, local authorities and the whole organized civil society have been there in support of citizens and local communities all across Europe, with projects, supporting processes, mutual understanding and sharing storytelling and opportunities for growth all along with our activities and advocacy in shaping the European agenda for the upcoming years to assure a strong commitment in engaging citizens and local actors in the drafting the European priorities and means of action to achieve them.

The past year has also represented a milestone for ALDA that started implementing its new multi-annual strategic framework and kicked-off its global strategies. Since the last months of 2020, ALDA is very much involved in many activities related to the Conference on the Future of Europe, which was officially launched in May 2021. We are member of the Civil society Convention for the

Conference on the Future of Europe: a network of European Civil Society Organizations like ALDA coordinated by Civil Society Europe. I had the honour of being elected member of the Steering Committee, which is working hard to ensure citizens' voices are heard at the European level.

ALDA is also co-chairing the cluster on "The Union's democratic foundations, and how to strengthen democratic processes governing the European Union (including the Rule of law). To make Europe a citizens' project". We are developing a consultation strategy to gather inputs from our constituencies, networks and other stakeholders. Hence, as members of ALDA, you will be able to be part of this and shape the future of Europe for a better democratic life.

Antonella Valmorbida  
Secretary General of ALDA



# Our Network

 Countries with ALDA Activities and members/EU Member States







 Local Democracy Agencies (LDAs)

-  LDA Albania (AL)
-  LDA Armenia (ARM)
-  LDA Central and Southern Serbia (RS)
-  LDA of Dnipropetrovsk Region (UA)
-  LDA Georgia (GEO)
-  LDA Kosovo (RKS)
-  LDA Mariupol (UA)
-  LDA Montenegro (MNE)
-  LDA Moldova in Cimişlia (MO)
-  LDA Mostar (BIH)
-  LDA Northern Morocco (MA)
-  LDA Prijedor (BIH)
-  LDA Subotica (RS)
-  LDA Tunisia (TN)
-  LDA Zavidovici (BIH)

 Operational partners

-  Osijek (HR)
-  Sisak (HR)
-  Verteneglio/Brtonigla(HR)

 ALDA Offices

-  Brussels (BG)
-  Strasbourg (FR)
-  Vicenza (IT)
-  Skopje (MK)
-  Chisinau (MD)
-  Tunis (TN)



## Who we are

Supporting local democracy and citizens engagement in Europe, the Neighborhood and beyond, ALDA is a global alliance of associations, civil society organizations and local governments.

Established in 1999 at the initiative of the Council of Europe, ALDA coordinates and supports the network of Local Democracy Agencies (LDAs), be they self-sustainable, locally registered NGOs acting as good-governance and local self-government promoters.

During its 20 years of activities ALDA has developed more than 450 projects, engaging almost 25 million citizens. Thus, thanks to its expertise and knowledge, and by promoting participatory methods and decentralized cooperation; ALDA is a strategic stakeholder in the field of local democracy, active citizenship, and cooperation between local authorities and civil society.

Together with its 350 members from 45 countries, 15 Local Democracy Agencies (LDAs) and 3 Operational Partners (OPs), ALDA actively contributes to the realisation of the objectives of the Sustainable Development Goals and the Agenda 2030.



## The ALDA Group

Since its beginning in 1999, ALDA has been growing not only in terms of project, members, actions and expertise, but also developing twinned bodies and entities, which make us able to connect more and more with the various local and regional communities and stakeholders we are working with.

ALDA – the European Association for Local Democracy, registered in Strasbourg, France, more than 20 years ago, and with few members, has now become a global alliance of Civil Society Associations and Regional and Local Authorities, following our natural inclination towards a multi-stakeholder inclusive approach.

Following our enlargement process, already 10 years ago, we settled our branch office in Skopje as a hub for our work in the Western Balkans, and meanwhile enlarged our LDAs network to 15 locally registered associations with a yearly label coming from ALDA's Governing Board.

Capitalising on our expertise and experiences, we established in 2018, the regional association called Balkan Network for Local Democracy, as founders along with our LDAs from the Western Balkans. And at the same time, we registered in Italy, the ALDA+ profit company, owned by ALDA and delivering technical support to Local Authorities and CSOs all over the world.

Following the same process, ALDA is in process to register formally 4 new branch offices:

- ALDA Tunisia
- ALDA Moldova
- ALDA Italy
- ALDA Belgium

As well as 3 new LDAs are being considered for new opening:

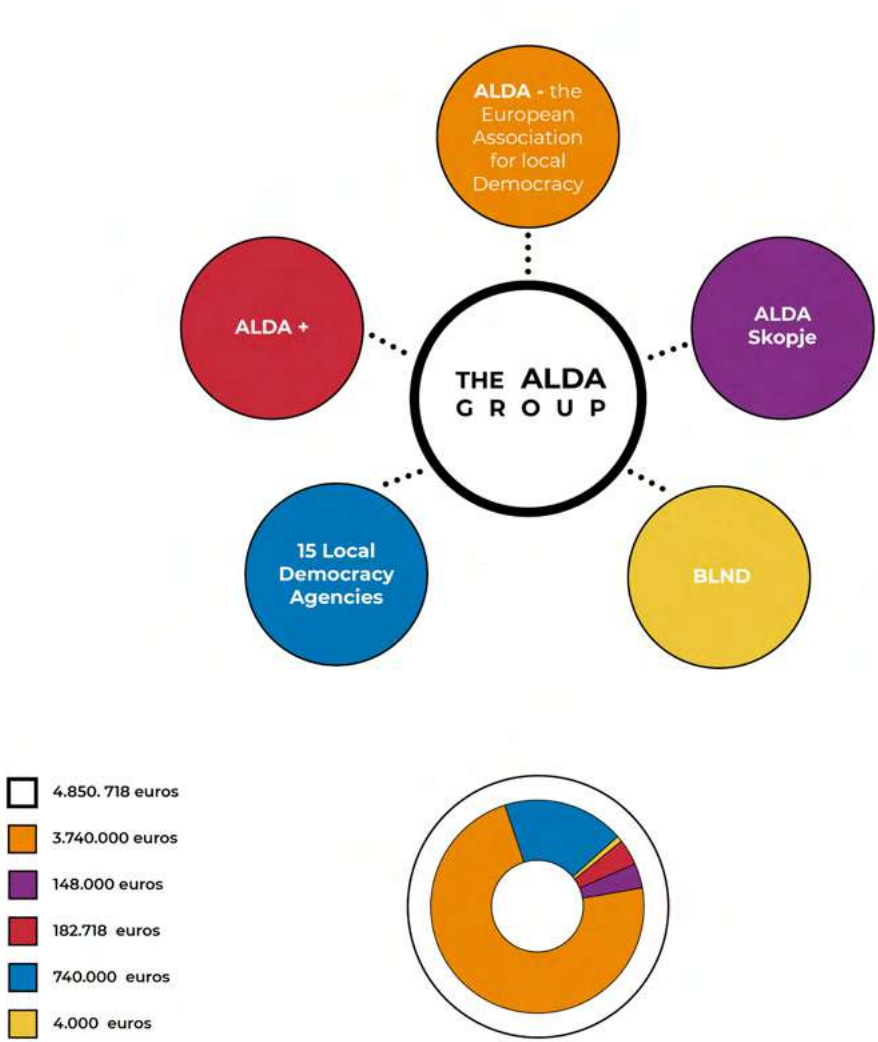
- LDA Bihac (Bosnia and Herzegovina)
- LDA Turkey (Edremit)
- LDA Lebanon (place to be considered)

Since 2020, ALDA is also presented as a Group, in order to give a real presentation of the number and level of stakeholders represented.

From a budget point of view, since 2020, we are happy to present the Group of ALDA composed of various entities, all connected intimately to our core mission: Good Local Governance and Participatory Democracy.

The ALDA Group

All the entities mentioned below are formally related to ALDA in different ways, and all of them are subject to ALDA's Governing Board supervision and approval.





## What we do

With the aim of promoting good governance and citizens' participation, both at local level and in the whole Europe and beyond, ALDA boosts the achievement of European integration, decentralization, human rights, social inclusion, sustainable development and civic initiative. Furthermore, ALDA conducts a series of initiatives in:

- Developing and conducting projects while turning values into actions;
- Supporting local, national and international stakeholders benefiting from its expertise and knowledge;
- Leading advocacy and lobbying activities, for a stronger and more cohesive Europe;
- Supporting the 15 LDAs and 3 OPs as well as its Members.





## Mission and uniqueness

ALDA serves as a bridge among local authorities, institutions and citizens working together to improve the local context while supporting the good of the communities.

Participatory approach; method of multilateral decentralized cooperation and strong partnerships between local authorities and civil society organisations are among the practices within which ALDA has developed great expertise.

## Where we work

From a broader perspective, ALDA focuses both in the European Union and in the European Neighborhood countries.

Yet, ALDA offices are spread all over Europe, and well beyond! Thanks to the constant work of our team, the network is getting bigger: on April last year, a new LDA was created in Tétouan (Morocco); only a few years after the establishment of the LDA in Kairouan (Tunisia), Cimișlia (Moldova) and Mariupol (Ukraine).

Activities in the European Union are mainly oriented to the promotion of active citizenship and to strengthen the European values and identity, while the work in the Western Balkans and in the European Neighborhood focuses on good governance, citizen participation, European integration and decentralisation.





#Together is better



#EUnited



ALDA's 2020



## ALDA's Strategic Views 2020-2024

*Going global, at a local level: shaping resilient and sustainable communities all over the World*

During its first 20 years, the whole work of ALDA aimed at supporting local governance and citizens' participation in the European Union, in the future enlargement countries of South-Eastern Europe and in the Neighbouring countries.

At the dawn of its 20th anniversary, and in light of the great achievements accomplished, ALDA is more determined than ever to pursue this mission, and to "go beyond the borders". Thus, the new Strategic Views 2020-2024, officially approved by ALDA Governing Board during the last General Assembly, mark the beginning of a wider action at a global level, no longer focused on the Europe zone. The reason for such an upgrade is to be found in the current scenario, marked by major challenges such as climate change, demographic issue, international migration, to which adds the worldwide outbreak of the covid19 pandemic.

All this represents a huge risk for the state of Democracies, and ALDA can simply not stay aside: "Working with and for local resilient communities is a MUST to address the future challenges from a democratic, environmental, social and economic point of view. Democracy and citizens' engagement are and will be a key factor for unlocking positive and constructive proposals for the future and ALDA, together with its members and partners should be at the centre of concrete proposals and activators of positive changes" (from ALDA Strategic Plan 2020-2024).

## ALDA's Structure - Staff

### Office of the Secretary General



**Antonella Valmorbida**  
Secretary General



**Francesco Pala**  
Head of the Secretary General Office



**Eleonora Peruffo**  
Executive Assistant to the Secretary General Office



**Eva Trentin**  
Membership Officer



**Martina Dus**  
Event Manager

### Programmes and Development Department



**Marco Boaria**  
Director of the Programmes and Development Department



**Eleonora Bertin**  
Programmes and Development Department Assistant



**Anna Ditta**  
Senior Project Development Officer



**Lavinia Traina**  
Project Development Officer



**Milena Dimitrovska**  
Project Development Officer



**Dario Brazzale**  
Project Manager

## Project Management Department



**Sofia Caiolo**  
Head of  
the Project  
Management  
Department



**Marta Arosio**  
Project  
Manager  
- Europe  
Environment



**Dolinda Cavallo**  
Project Manager  
- Europe  
Immigration



**Lisy Piter**  
Project Manager  
- Europe Citizens  
& Digitalisation



**Nadia di Iulio**  
Project Manager  
- Social Inclusion  
and Italian  
Network



**François Laperche**  
Project Manager  
- Europe  
Environment

## Eastern Partnership and Central Asia



**Alexandru Coica**  
Eastern  
Partnership and  
Central Asia  
coordinator



**Victor Cotruta**  
Project  
Coordinator



**Viorica Bulat**  
Project  
Assistant

## Middle East and Africa



**Giulia Sostero**  
Responsible  
MEA and Project  
Manager



**Abdelaziz Bouslah**  
Project  
Manager



**Apolline Bonfils**  
Project  
Manager

## South Eastern Europe



**Katica Janeva**  
ALDA Skopje  
Office Director



**Ivana Velkova**  
Project  
Manager

## Communication Department



**Elisabetta Uroni**  
Head of the  
Communication  
Department



**Sofia Gatteri**  
Communication  
Officer

## Admin and Financial Department



**Elisabetta Pinamonti**  
Head of the  
Admin and  
Financial  
Department



**Linda Maria Dal Bosco**  
Assistant to  
the Financial  
Department



**José Oliviero**  
Assistant to  
the Financial  
Department



**Raffaella Bedin**  
Assistant to  
the Financial  
Department



**Marisa Zamberlan**  
ALDA+ Financial  
Officer



**Matteo Parisen Toldin**  
HR Manager





**Giulia  
Albertoni**

Financial  
Reporting  
Assistant



**Erika  
Merlo**

Financial  
Reporting  
Assistant

## Governing Board (mandate 2020-2024)



**Oriano Otočan**

President,  
Bureau member  
Representing  
the Istria Region  
(Croatia)



**Alessandro Perelli**

V. President,  
Bureau member  
Representing Friuli  
-Venezia Giulia  
Region (Italy)



**Francesco  
Zarzana**

V. President  
Cultural  
Association  
Progettarte (Italy)



**Bartek Ostrowski**

V. President,  
Merkury  
Foundation  
(Poland)



**Roger Lawrence**

Treasurer, Bureau  
member Individual  
member (United  
Kingdom)



**Maurizio  
Camin**

Associazione  
Trentino con i  
Balcani (Italy)



**Dobrica  
Milovanovic**

Member of  
Council of Europe  
Congress until  
2017 (Serbia)



**Nataša Vučković**

Center for  
Democracy  
Foundation (Serbia)

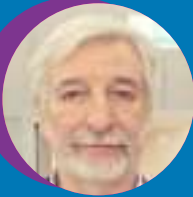


**Shorena  
Khukhua**

Kutaisi City  
Municipality  
(Georgia)



**Emir Coric**  
Municipality of  
Centar (North  
Macedonia)



**Didier  
Duboisset**  
Pays Vichy  
Auvergne region  
(France)



**Andrea Rilievo**  
Società  
Cooperativa  
Sociale Studio  
Progetto (Italy)

## Statutory members



**Leendert Verbeek**  
President of the  
Congress of Local and  
Regional Authorities of  
the Council of Europe,  
or his representative



**Alina Tatarenko**  
Head of the Centre  
of Expertise for  
Local Government  
Reform, Council of  
Europe



**Afaf Zaddem**  
Delegate of the  
Local Democracy  
Agency (Tunisia)

## Ambassadors



**Dorothee Fischer**  
Communication  
Expert and  
Journalist  
Ambassador for  
Spain



**Mitja Bukovec**  
Association for  
Developing Voluntary  
Work Novo Mesto  
Ambassador for  
Slovenia and Hungary



**Nino Khukhua**  
Delegate of the  
Local Democracy  
Agency Georgia  
Ambassador for  
Georgia



**Pascal Goergen**  
Deputy mayor of the  
municipality of Grez-  
Doiceau (Walloon  
region)  
Ambassador for Belgium



**Iliana Yakova**  
President of  
Association EUNI  
Partners  
Ambassador for  
Bulgaria



**Dejan Gluvacevic**  
Association of  
citizens Danube  
1245  
Member of  
Managing Board





**Branislav Josifovic**

Deputy Mayor at  
Municipality of  
Knjazevac

Ambassador for  
Serbia



**Mirko  
Marangione**

Law expert

Ambassador for  
Italy



**Artur Pinto**

European Studies  
Experts - Lousada  
Municipality

Ambassador for  
Portugal



**Charalambos  
Samantzis**

Managing Director at  
INNOVED (Center for  
Education and Innovation)

Ambassador for Greece

**alda** 



European Association  
for Local Democracy

## ALDA: 20 Years of Local Democracy

Since its foundation, in December 1999, ALDA has been working for the promotion of good governance and citizens participation at the local level, whose commitment, in cooperation with a growing number of members and partners, brought the association to achieve a great milestone: the celebration of its **20th anniversary!**

ALDA has always distinguished itself for being an association gathering members from different backgrounds, namely local authorities, civil society organisations, universities, citizens, and for its unique nature of umbrella organisation, supporting the network of the Local Democracy Agencies.

During its 20 years of activities, ALDA has significantly increased its field of action, influence and its presence from the point of view of members, partners, LDAs and projects implemented.

Strong of its consolidated, yet always growing experience, 2020 also saw the publication of ALDA's flagship initiative: the **European Support to Local Democracy (ESLD)**. Kicked off with the adoption of the strategic plan 2020-2024, the initiative includes a panoply of instruments and collects the experience ALDA has developed during its first 20 years in strengthening and developing local democracy in Europe and beyond, backing up resilient communities for sustainable and fair development.

# ALDA from 1999 to 2020

---

**+ 54 countries**  
WHERE **ALDA** IS **ACTIVE**



**+ 350**  
MEMBERS

**+ 2M**  
DIRECT  
BENEFICIARIES



**+ 429**  
PROJECTS



**18**  
**+**

LOCAL DEMOCRACY  
AGENCIES

OPERATIONAL  
PARTNERS



**6**   
OFFICES

# Going Local, at a Global Level

## ALDA and the localisation of the SDGs

Adopted on January 1st, 2016, ALDA is actively involved in the localisation of the 17 Sustainable Development Goals (SDGs), global actions at the heart of the Agenda 2030, adopted by all United Nations Member States in 2015 “as a universal call to action to end poverty, protect the planet, and ensure that by 2030 all people enjoy peace and prosperity” (<https://www.undp.org/sustainable-development-goals>).

The SDGs have thus become an integral part of ALDA’s work. Indeed, every single project is strictly connected with one or more targets and through its active participation in European and international networks, its local actions and initiatives, ALDA is actively part of the global plan for the SDGs’ achievements also contributing to policy processes, targeting different EU institutions and citizens, advocating together towards the implementation of the Agenda 2030.



## Networks & Advocacy

ALDA is not only an association focused on its activities carried on in the whole European Union and its Neighborhood in cooperation with its members and partners.

ALDA is aware that collaboration is a value which must be pursued both internally and externally, reason why ALDA cooperates with a significant, and constantly increasing, number of institutions and organisations, in order to exchange best practices, sustain the involvement of communities in decision-making processes, and thus head together towards a better society.

To reach such an empowerment of local communities, ALDA has a strong advocacy component, being member, partner, observer and supporter of the following institutions and organisations:



## ALDA Worldwide

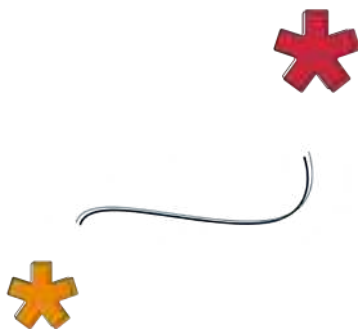
As underlined in the new strategic plan 2020-2024, ALDA is an influential stakeholder in the field of good local governance and participative democracy at global level.

In the framework of its cooperation with several worldwide networks, we underline ALDA's consolidated partnership with EPD - the European Partnership for Democracy, with which has been cooperating since 2016 for the advancement of democracy in Europe and all over the world. Moreover, in 2017 the Secretary General of ALDA, Ms. Antonella Valmorbida, has been elected president of the Organisation.

ALDA is also a member of CIVICUS, the World Alliance for Citizens Participation, and can boast a lively collaboration with its network AGNA - Affinity Groups of National Associations.

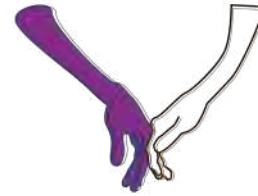
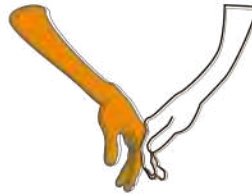
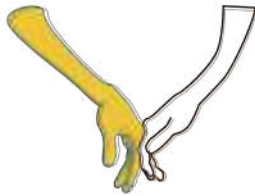
Ms. Valmorbida is then a member of the Council of Advisors of the National Civic League, a Colorado-based organization supporting for over 120 years civic engagement in US communities, which found in ALDA a key partner in the field of local democracy and citizens' involvement at the local level.

Last but not least, since 2017, the synergy between ALDA and the Kettering Foundation in Dayton (USA) has been growing stronger.





## ALDA working with communities

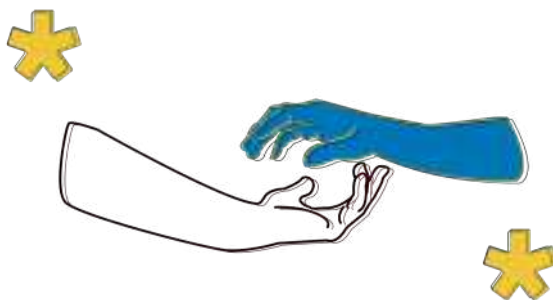


## European Union

The breakout of the COVID-19 strongly influenced all of us and measures which would barely be imagined were adopted all over the world. As Ursula von der Leyen – President of the European Commission – said: “I am sure many of you will agree that 2020 was simultaneously a year to instantly forget – and to forever remember.” Hence, a worldwide medical emergency, leading to lockdowns, social distance and a fragile economy affected Europe and its Member States. Despite the immense suffering spread widely during this difficult year, 2020 represented also a period of resilience and solidarity. All our lives were on “stand-by” mode, and we suddenly felt close to each other, facing the same reality. Thus, to some extent, this crisis highlighted the relevance of being **global citizens** and how our active role in our community could make an impact on a global scale.

In spite of the difficult situation, the European Union has not stopped working. 2020 has been a year of long negotiation processes for the new Multiannual Financial Framework 2021-2027 which sees as core priorities digitalisation and the European Green Deal. In addition to this, 750 billion euros were also allocated to the NextGenerationEU recovery fund to overcome the pandemic crisis and invest in a better future in which no one is left alone.

Regardless of the numerous obstacles, ALDA guided by its experiences and vision has been able to successfully overcome this intense year by implementing its initiatives and projects, by increasing its advocacy actions, by offering training opportunities and by being much closer to its members and communities of the network. Thanks to its **resilience**, ALDA managed to turn challenges into opportunities, and opportunities in reality.





## Western Balkans

2020 has marked the entire world and it has surely been an important year for ALDA in South-Eastern Europe region. We have used this year for capitalization of our actions in the region as well as reflections for transformation of our future work and approach.

All actions have been **digitalised** and adapted to the new reality. The topics covered by the implemented projects varied from local economic development, peace and reconciliation and cultural heritage. The projects “Monumental 9” and the follow-up project “CulTours” resulted in an important web and phone platform for promotion of cultural heritage and tourism development. Exchanges on the topic of intercultural dialogue and peace were supported through the “Forum for intercultural dialogue” organized in December as well as the publications realized within the project “Shared and cultural heritage”.

The support to **European integration** and **regional cooperation** have continued through the implementation of the project Regional Youth Compact for Europe as well as different events involving decision-makers from local, national and EU level and representatives of other non-state actors. Yet, **young people** remained the focus in ALDA's activities. **Partnership building** still represented a key aspect in the agenda in order to promote our work and construct common projects.

Finally, **Balkan Network for Local Democracy (BNLD)** has marked its first anniversary. One year since its official registration, the Network has already implemented two projects, building partnerships and working intensively on fundraising. ALDA supports the reinforcement and development of BNLD to become an important Network at regional level.



## Eastern Partnership, Russia and Central Asia

After a stable growth in 2019, we had a very challenging 2020 characterized by a global pandemic which inevitably influenced every aspect of our lives. Nevertheless, EaP regional team showed great **resilience and adaptation** by keeping on with the implementation of our regional Strategy 2018 – 2021, launching new projects and extending ALDA's work to **Central Asia**.

An important milestone in ALDA's work is expanding our activity to Central Asia by starting the implementation of **Media Dialogue project** in Kyrgyzstan together with a consortium of other 4 organisations. Besides being a strategic step to contribute to democratization in Central Asia, it represented a new challenge topic-wise: media independence and freedom of speech. So far, ALDA has supported 15 media institutions in Kyrgyzstan and it looks forward to assist more of them in 2021.

With the view of continuing its support to local democracy in Russia, ALDA launched the "Introducing the culture of waste management in Naro-Fominsk" project together with local partners. This grassroots initiative looks very promising and replicable to other communities from Russia, aiming at spreading the culture of communities' participation and citizens' engagement in many other regions of Russia.

Thanks to regional LDAs and advocacy efforts, ALDA became an active CSO actor that constantly contributes to EaP's development. In this sense, it continued its mandate as a delegate at Eastern Partnership Civil Society Forum, as well as Black Sea NGO Forum. In addition, it took part in the consultations organized by European Union Delegations regarding the future priorities of EU for EaP.



## Middle East and Africa

In 2020, ALDA has opened to new horizons also for what concerns the Southern Neighbourhood: the department in charge is therefore reshaped as Middle East & Africa (MEA). Despite the difficulties brought by the global pandemic, ALDA has indeed engaged in new cooperation beyond the MENA region and ensured mostly online activities in close contact with partners and beneficiaries. Moreover, ALDA has reinforced its activities in Turkey, with the selection of two new projects aiming at reinforcing the links between **Turkish and European civil society** and supporting the integration of students with migrant backgrounds in schools.

This year, ALDA's project in the area aimed at a variety of objectives: women's participation in local politics, sustainable mobility, the reinforcement of both local authorities' and civil society organisations' skills in terms of local democracy and citizens participation.

Thanks to the Local Democracy Agencies in the region (LDA Kairouan and LDA Northern Morocco), ALDA has ensured **support to citizens and local authorities** in this challenging year. Both LDAs have indeed organized many online activities, in particular targeting youth, to reflect on the possibilities of citizens' engagement during the pandemic.

With a view to making its action as comprehensive and relevant as possible, ALDA has been more involved than ever in many **national and cross-country networks**. Thus, ALDA has been able to diversify its contacts and partners, therefore providing its expertise in many cross-cutting areas by collaborating with the most influential actors in the region. Among these, one can find the Anna Lindh French network; the Young Med Voices; the Programme Concerté Pluri-Acteurs (PCPA); and the Réseau Euromed France, following in particular the Majalat programme on good governance.



## ALDA Going Global

The implementation of the news strategic views 2020-2024 has both confirmed the importance of supporting local and regional authorities in applying the principles of participatory democracy and promoting the cooperation with the civil society component, and the need of bringing ALDA's action beyond the European borders.

The changing context of the post COVID crisis has highlighted the crucial role of local communities, which need to be resilient, act as connectors between stakeholders and promoter of local democracy and citizens engagement.

The work of ALDA aims at using its 20 years of experience and reaching out to more areas and stakeholders. As it was in the past, the European Union, the Council of Europe and their institutions remain major stakeholders for ALDA. They are change-drivers in the approaches to be followed when tackling a global approach. That is why, topic-wise, our approach towards the «Going Global» mission of ALDA is in line with the “International Partnerships – Priorities» of the European Commission and the democracy support of the Council of Europe: Partnerships for human development, peace and governance; alliances for sustainable growth and jobs; partnerships for migration and mobility, alliances for science, technology, innovation and digital; green alliances and partnerships.



# ALDA's impact in 2020

**+ 50.000**  
DIRECT  
BENEFICIARIES



**6,4 M**

TOTAL BUDGET  
MANAGED



**+ 33**  
MEMBERS



**75** PROJECTS  
IMPLEMENTED

## ALDA's field of actions

**20**

- Citizenship • Democracy
- Equality • Enterprise
- Climate • Biodiversity
- Inclusiveness • Migration
- Disabilities • Cyberbullism
- Cities/Urbanism • Euroscepticism • Gender
- Food sustainability • Culture&history
- Tourism • Digital • Forestry • Labour • Youth

**54.COUNTRIES**

WHERE **ALDA** CARRIED OUT  
ITS ACTIVITIES



## Our Projects in 5 Ps

The Sustainable Development Goals (SDGs) are 17 global goals designed to be a “blueprint to achieve a better and more sustainable future for all”. They are the principles of the 2030 Agenda for Sustainable Development, and they have been adopted by all their Member States in 2015 as a universal call to action to end poverty, protect the planet and ensure that all people enjoy peace and prosperity by 2030.

At the core of the 2030 Agenda stand the 5 Ps, indicators measuring the progress of the programme, which shape the SDGs and address five critical dimensions: *People, Planet, Prosperity, Peace, and Partnerships*.

As of 2019, ALDA has deepened and strengthened its commitment as far as turning SDGs into concrete action concerns. Thus, following the path set last year, projects developed throughout 2020 foresee a series of activities designed not only to raise awareness on SDGs, but also to stimulate change while promoting long-lasting activities for their success.







## Climate of Change



DEAR Programme



10.252.281



Jan. 2020 - Jan. 2023



16

**Countries impacted:** Austria, Belgium, Bulgaria, Cyprus, Germany, Greece, Hungary, Italy, Poland, Portugal, Spain, Slovenia

**IT AIMS AT** developing European citizens' awareness and critical understanding of climate change-induced migration as one of the biggest challenges of today's interdependent world and promoting their active engagement to address the root causes of global warming and its human face, climate migrants. Among the objectives, one can find: raising awareness of young EU citizens on the nexus between the economic system we live in, our lifestyle and human-induced climate change effects in the Global South as a cause of migration; promoting sustainable lifestyle patterns and a shift towards a sustainable, human economy model within our planetary boundaries; engaging and activating young EU citizens in support of policies and development actions to tackle climate change as a driver of irregular migration and forced displacement worldwide.

One of project' priorities is to open a dialogue with institutions and explore opportunities and synergies, in the framework of the #ClimateOfChange campaign, alongside a collaboration with youth and local communities of the most affected countries to demand for concrete and immediate change.

"The students are so passionate about the debate, it is great to see", "Great big project", "So ambitious!"



**40**  
months



**14000**  
students  
involved

**13 EU**  
COUNTRIES



**10**  
SUBGRANTINGS

**16 + 10**  
PARTNERS

ASSOCIATES



**4** case studies  
COUNTRIES



**600**  
educators  
and teachers



## CSOs for making local democracy work



IPA Civil Society Facility and  
Media Programme 2014-2015



332.508



Feb. 2017 - Jan. 2020



3

**Countries impacted:** North Macedonia

**IT AIMS AT** encouraging networking and exchange of best practices between CSOs and local authorities to facilitate the EU accession process for North Macedonia.

“The biggest achievement for the Youth Council in Krusevo Municipality is the adoption of the Local Youth Strategy, which will be a framework that we will follow and we will be lobbying together to improve the living conditions of young people in our community. The Local Youth Strategy is a framework that we follow and lobby for it at the local level in order to implement the envisaged Action Plans and we will continue to build the capacities of the new generations on the importance of youth participation and policies at the local level.”

*Biljana Stojanoska, Vice-President of the Youth Council in the Municipality of Krusevo*



## Student talent bank



Erasmus +



276.559



Oct. 2017 - Jan. 2020



7

**Countries impacted:** France, Greece, Belgium, Spain, Netherlands, Italy, Romania

**IT AIMS AT** promoting entrepreneurial education in secondary schools among teachers to prevent early school leaving, facilitate the transition from school to work and increase students' engagement.





## PARFAIT - PARTICIPATION des Femmes pour l'Avancement et l'Innovation de la Tunisie



Europe Aid



625.000



Oct. 2017 - April 2020



3

**Countries impacted:** Tunisia

**IT AIMS AT** increasing tunisian women participation at local level by giving them the tools to fully access the public sphere - as voters and candidates, but also as empowered, informed and involved citizens.



## RECOV - REthinking Collaborative Values for public services



Europe for citizens



150.000



March 2018 - Feb. 2020



10



**Countries impacted:** North Macedonia, France, Italy, Slovenia, Portugal, Serbia, Albania, Latvia, Romania, Italy

**IT AIMS AT** creating local networks capable of working together on the improvement of local governance through dialogue and participation, contributing to more inclusive and democratic society.



## Forum of best practices for civil society organisation and local authorities cooperation



CEI



13.240



Jan. 2019 - July 2020



1

**Countries impacted:** North Macedonia

**IT AIMS AT** increasing awareness on the importance of local democracy and cooperation between CSOs and LAs as well as the need to insure financial sustainability of CSOs with support of LAs.





## SCINTILLA - Vivere meglio adesso



pro-bono project



n/a



Mar 2019 [ongoing]



3

**Countries impacted:** Italy

**IT AIMS AT** promoting the re-qualification of a neighbourhood in Vicenza by involving locals in the decision making process regarding its future.

## Culture and dialogue through volunteering



Erasmus +



10.923



May 2019 - Aug. 2020



2

**Countries impacted:** France, North Macedonia

**IT AIMS AT** giving opportunity to volunteers to immerse them-self in the Macedonian experience, improve their skills in communication, languages and youth work. They will contribute to the multi-cultural team of ALDA Skopje and will create different tools such as videos, photos, articles and interviews on the topics of the project as well as promotional materials used for "Erasmus +" programme.

## Programme for Decentralised Cooperation between the Region Normandy and North Macedonia



French Ministry for Europe and Foreign Affairs



196.428



May 2019 - Sept. 2020



12

**Countries impacted:** France, North Macedonia

**IT AIMS AT** strengthening the capacities of the stakeholders in the field of territorial development and the implementation of international projects and to reinforce the network of cooperation between the local authorities in the Republic of North Macedonia and France.



## EGAL 2



Fons Menorqui



8.000



Jan. 2020 - May 2021



1

# EGAL 2

**Countries impacted:** Morocco

**IT AIMS AT** improving the socio-economic status of women in rural areas and promoting their participation in communal public life. The project is an opportunity to strengthen local democracy and improve the interrelationship between public decision-makers and civil society.



## The Rude Awakening



European Commission



363.489,70



Jan. 2020 - Sept. 2021



9

# THE RUDE AWAKENING

**Countries impacted:** Austria, France, Germany, Italy, North Macedonia, Slovenia

**IT AIMS AT** making technology part of museum visit experiences so that visitors feel more connected to historical and cultural heritage.



## GEM IN



Erasmus +



34.732



Jan. 2020 - Jan. 2022



28



**Countries impacted:** Italy, Greece, Portugal, Cyprus, Austria, France

**IT AIMS AT** supporting intercultural education at school and in non-formal youth environments as a vehicle to foster social inclusion, cross-cultural dialogue, and active citizenship by promoting European values.



## Food Wave - Empowering Urban Youth for Climate Action



DEAR Programme



6.993.936,765



Jan. 2020 - Jan. 2023



30

**Countries impacted:** Belgium, Brazil, Bulgaria, Croatia, Germany, Greece, Italy, Netherland, Poland, Portugal, Romania, Slovenia, Spain, Sweden, United Kingdom

**IT AIMS AT** increasing EU citizens' knowledge, awareness, and engagement on sustainable patterns of food consumption and production for climate change, mitigation, and adaptation.

**“We are an international community of young people who are active across 17 countries worldwide. Our aim is to create awareness of sustainable approaches to consuming and producing food in our cities in support of climate change mitigation and adaptation efforts, and to have an influential voice in institutional decisions, so we can achieve a fair and sustainable global food system by 2030.”**

*The Food Wave Team*



## Bravo Bravissimo

## BRAVO BRAVISSIMO



Creative Europe



332.720



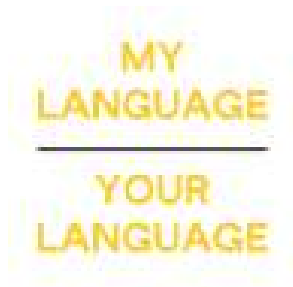
Oct. 2020 - March 2022



5

**Countries impacted:** Italy, Portugal, Montenegro, Greece, France

**IT AIMS AT** promoting social inclusion and the wellbeing of society through the promotion of culture and through the valorization of young emerging artists; while raising awareness on common history and values, reinforcing the sense of belonging to a common European space.



## My Language Your Language Success Factors for Good Civic Participation



Erasmus + KA204



40.700



Oct. 2020 - Jan. 2022



4

**Countries impacted:** Germany, Spain, France, Austria

**IT AIMS AT** looking at good methods and practices in the context of civic participation at the international level, to receive further training and to learn skills on how target group-oriented participation can succeed on the ground.



## PIECE



Erasmus + KA204



163.940



Oct. 2020 - Nov. 2022



5

**Countries impacted:** United Kingdom, Italy, Spain, Greece, France

**IT AIMS AT** tackling the difficulties that community life is now experiencing throughout the world due to digital innovations and the challenges of globalisation. Indeed, it is becoming rarer and rarer for people to be in touch with their local communities and to create networks that are both local and offline.



## DEVOTE



EU – Erasmus+ KA2



253.705



Nov. 2020 - Oct. 2021



6

**Countries impacted:** France, Belgium, Italy, Slovenia, Greece, Turkey

**IT AIMS AT** strengthening the integration of students with migrant background in schools and improve their success in education by providing training, coaching and guidance to teachers equipping school leaders and educators with the necessary skills and innovative tools to support secondary students.

At the moment, the project has not been affected by Covid-19 since the activities started in November 2020 and were mostly set to be online. However, for the moment it is not possible to organise the Transnational Project Meetings in person, so the partners could not meet if not virtually.

## SMELT – Skilling Marginalized people to Enter Labour Market



Erasmus + programme  
KA 2 VET



209.333



Dec. 2020 - Dec. 2022



8

**Countries impacted:** Italy, Spain, Cyprus, North Rep. of Macedonia, Bulgaria, France, Serbia

**IT AIMS AT** creating a tailor-made training model in order to facilitate vulnerable people's access into the labour market and to foster their integration, providing them both with technical and specific skills, and soft and digital ones.

The covid blocked us by holding the first international meeting in Schio (IT) in February and it potentially will hinder the next meeting in Spain. Also, if the restrictions will continue we might have difficulties in delivering the training to beneficiaries.





## PART-Y



Erasmus+ KA205



119.084



Dec. 2020 - Nov. 2022



8

**Countries impacted:** Italy, France, Spain, Slovenia, Ireland, Sweden

**IT AIMS AT** promoting engaging, connecting and empowering young people, to supporting educators, youth workers, educational leaders and support staff, and to strengthen common values, civic engagement and participation.

## LET'S CAMPAIGN



Erasmus+



128.020



Dec. 2020 - Nov. 2022



11

**Countries impacted:** Italy, Spain, Slovenia, Germany, Lithuania, Austria, Greece, Belgium

**IT AIMS AT** improving the image of Vocational Education Training (VET) in the eyes of young people and their families. By making VET more appealing to young people, they will have higher chances of finding a job on a labor market. Even though there is high youth unemployability, some sector of VET lack professionals.

## RADEX



Erasmus+



238.109



Dec. 2020 - Nov. 2022



6

**Countries impacted:** United Kingdom, France, Germany, Belgium, Cyprus

**IT AIMS AT** making an impact on countering, preventing and diverting violent radicalisation, as it will equip young people, youth workers, social workers, youth organisations with the tools needed to identify patterns, methods, and different processes of youth radicalisation and a digital tool to prevent and/or divert it, when it happens.



## BEWARE - Better Water Management for Advancing Resilient Communities in Europe



LIFE



1.188.160



Sept. 2018 - June 2022



6

### Countries impacted: Italy

**IT AIMS AT** establishing and promoting the diffusion of a model for climate adaptation to flood risk. This process is aimed to be reached throughout an increase of people's awareness about climate adaptation and flood events and the implementation of Natural Water Retention Measures (NWRMs) in the Municipality of Santorso (COMSAN) and the Municipality of Marano Vicentino (COMMAR) and other EU municipalities. The project foresees several actions, such as the implementation of a sustainable urban drainage system in urban areas and NWRMs in agricultural areas, but also trainings, webinars, the establishment of a Community of Interest and the creation of didactic materials.

The Comic Book "Drop by Drop" has been presented to pupils of the middle school of Santorso Municipality who have contributed to the plot by suggesting alternative endings or ideas about the following parts of Thea's story and her adventures.

**"A whole community that becomes aware and acts collectively to mitigate the effect of climate change and flood risk. A project where local administrators, professionals, technicians, students, farmers, citizens work together, side by side, to improve the hydraulic safety of the territory...This is what BEWARE project is about! We are getting there!"**

*Antonio De Martin – BEWARE Project Coordinator, Santorso Municipality*





## LIFE FALKON



LIFE



1.652.269



July 2017 - Dec. 2023



5

**Countries impacted:** Italy, Greece

**IT AIMS AT** fostering the resilience of the central-eastern European population of lesser kestrel to climate change, by improving the conservation status of Italian and Greek populations breeding at the north-eastern edge of the breeding range.



## Life Metro Adapt - Enhancing climate change adaptation strategies and measures in the Metropolitan City of Milan



LIFE



676.409



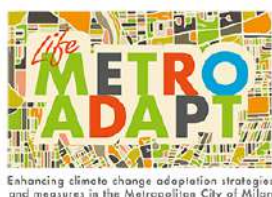
Sept. 2018 - Sept. 2021



6

**Countries impacted:** Italy

**IT AIMS AT** mainstreaming climate change adaptation strategies in the Metropolitan Area of Milan. More specifically, the project aims at fostering the creation of a common well-structured governance related to climate change adaptation among the local authorities and to produce tools that allow them to implement cost-effective strategies and policies to decrease the impact of climate change starting from the local level.



Enhancing climate change adaptation strategies and measures in the Metropolitan City of Milan



The restrictions caused by the COVID-19 pandemic reflect in a structural way on all the project activities, causing delays in their implementation. Nevertheless, thanks to a constant interaction with all partners, the Project has designed a pandemic resilience plan, with alternatives to the in-person events (videos, videoblogs, online contests on Instagram and other activities) without trivially proposing online events that would not have the same impact or importance.



## FOREST



European Commission



75.350



Nov. 2019 - Oct. 2021



6

**Countries impacted:** Italy, France, Austria, Romania, Slovenia, Croatia

**IT AIMS AT** replying to the fragmentation of competences in forestry management at national and international levels, by giving rise to debate around the possibility to create a standard level of competencies and skills of forestry workers and promoting innovation and professionalism by joint actions and initiatives.



## Introduction of a waste-management culture in Naro Fominsk



United States Russian Foundation



62.632 USD



June 2020 - Sept. 2021



na

**Countries impacted:** Russia

**IT AIMS AT** supporting the development and introduction of a culture of waste management within the district by working with local activists, whom with the support of the local administration, can contribute to raise local citizens' awareness and introducing new practices.



## Media Dialogue



European Union



2.900.000



Dec. 2019 - Nov. 2021



5

### Countries impacted: Kyrgyzstan

**IT AIMS AT** improving media environment in Kyrgyzstan, engender public service value content and support high-quality journalism. It encourages grantees to promote media policy reform. Sub-grants are enabling media institutions to deliver better advocacy campaigns to raise public awareness of the need to maintain and promote freedom of expression, high quality journalism, access to information and other constituents of a free and democratic media environment. Among the main achievements one can find: the successfully launch of 3 grants call which offered support to 15 media institutions across the country. Supported media institutions produced over 200 media products that advocate for a better media environment and freedom of speech, the importance of free and fair elections and implemented innovative social media monitoring techniques.



First months of the pandemic impacted all our local partner who had to shift the accent of their initial projects from active advocacy towards watchdog and transparency functions to ensure that authorities are not using the crises to limit citizens' rights, freedom of expression or run intransparent procurements from public sources.





## EMEN - European Migrant Entrepreneurship Network



COSME



416.391



June 2017 - May 2020



12



**Countries impacted:** Belgium, France, Germany, Greece, Netherlands

**IT AIMS AT** sharing approaches and lessons learnt on migrant entrepreneurship to develop, share and promote schemes not only for individual migrants entrepreneur but also for social and inclusive enterprises benefitting migrants.



## Citizens Voice & Actions



European Neighborhood Instrument



1.112.000



March 2018 - May 2021



3



**Countries impacted:** Armenia

**IT AIMS AT** enhancing capacity of consolidated communities in designing and implementing people-centred and sustainable local development projects.



All tourism focused activities have been hardly impacted by the pandemic, as the whole tourism sector. Thus, our local partners had to adapt the capacity building actions to online format, while infrastructure building activities were long postponed.





## Regional Youth Compact for Europe



European Commission



823.400



April 2018 - March 2021



13

**Countries impacted:** Serbia, Montenegro, Bosnia and Herzegovina, Kosovo, North Macedonia, Albania, Turkey

**IT AIMS AT** enhancing the effective participation of civil society and youth organisations in the EU integration and accession negotiation process through capacity building, awareness raising and advocacy actions organised at local, national and regional level.



## CUT - Culture Twinning Tourism promoting cultural heritage



Europe for Citizens



120.960



Sept. 2018 - Aug. 2020



10

**Countries impacted:** Slovenia, Montenegro, Germany, Poland, Italy, Spain, Bosnia Herzegovina, Slovakia

**IT AIMS AT** creating a network of towns and increasing awareness of common identity, past, culture to design and shared vision of the future of Europe.



## Mind Inclusion 2.0



Erasmus+



293.880.000



Nov. 2018 - May 2021



6

**Countries impacted:** Italy, Spain, Lithuania, France

**IT AIMS AT** contributing to the sustainable and inclusive involvement of disabled people in the society through the use of the Mind Inclusion APP and Methodology, fostering the competencies of educators and public places managers across Europe.



The COVID19 impacted the implementation of the projects in various forms. First, it limited the direct exchange with the first users of the APP: people with disabilities on one hand and on the other hand the business users who are restaurants, bars, cafes... The second group is directly affected by the crisis. Their priorities changed. Second, activities have to be made online and new methodology has to be developed to make sure that everyone can use the digital tools. Third, the crisis gave the opportunity of having more time to implement and finalize the various outputs of the project: APP, website and the methodology guide. The most vulnerable people are the one forgetting first during a crisis. The COVID19 crisis reinforced the need for inclusion and to find concrete solutions to leave no one behind.



## LIME - Labour Integration for Migrants Employment



European Commission (DG Home Affairs), under the AMIF program



797.630,43



Nov. 2018 - June 2021



7



Labour  
Integration  
for Migrants  
Employment

**Countries impacted:** France, Italy, Spain

**IT AIMS AT** promoting the swift integration of young third country nationals (TCNs), from the age of 18 to 29 years old, in the labour market by implementing the MEIC – Migrants Economic Integration Cluster methodology all over Europe.

**“Before you get help, help yourself, don’t close yourself off, try to communicate in all languages with those around you.”**

*Umba – one of the partners beneficiaries*



## MIICT – ICT Enabled Public Services for Migration



Horizon 2020



3.529.012,50



Nov. 2018 – Oct. 2021



15

# MiICT

**Countries impacted:** Italy, Spain, Cyprus, United Kingdom, Austria, Greece, France, Finland, Bulgaria

**IT AIMS AT** designing and developing solutions that address the management of migrant integration, the customization of services to match migrants needs, the need for sustained and improved inclusion of migrants.



## #EuSAVE - EU Citizens' Action for Smart Historic Villages



Europe for Citizens



146.160



Jan. 2019 - Dec. 2020



8



**#EuSAVE**  
EU Citizens' Action for  
Smart Historic Villages

**Countries impacted:** Spain, Italy, Croatia, Belgium, Portugal, Bulgaria, Republic of North Macedonia, Latvia

**IT AIMS AT** creating a network of European smart historic villages that enhances citizens' involvement and participation in the socio-economic life of their territory.

“A new smart rural renaissance for our historic European villages. #EuSAVE is an ambitious and important project for European historical villages. Through the project actions we want to develop and disseminate good practices in order to improve social inclusion, local development and enhancement of cultural heritage. All this to makes our European villages attractive, lived and valued again, so as to bring back, even in what are now defined suburbs, the strength of European values and synergy.”

*Francesco Marchionni*



## IMPACT Inclusion matters: Using Performing Arts towards Cohesion and Tolerance



Erasmus +



207.026



March 2019 - Feb. 2021



8

**Countries impacted:** Denmark, France, Italy, Montenegro, Bosnia and Herzegovina, Slovenia, North Macedonia, Serbia

**IT AIMS AT** fostering social inclusion by developing art strategies, techniques and methodologies which target refugees and citizens at local level.



## SMART - Small Museums Representing Territories



European Regional Development Fund and Interreg V-A Italy-Austria 2014-2020



79.618,48



Sept. 2019 - March 2022



7

**Countries impacted:** Italy, Austria

**IT AIMS AT** developing along two main phases (design and pilot actions), which will lead to the creation of an inclusive and innovative museum circuit designed to valorize small museums and promote new ways of experiencing Alpine area.



## PERCEPTIONS



Horizon2020



4.994.652



Sept. 2019 - Sept. 2022



25

**Countries impacted:** Austria, United Kingdom, Italy, Spain, The Netherlands, Belgium, Greece, Bulgaria, Germany, Algeria, Egypt, Cyprus, France, Kosovo, Israel

**IT AIMS AT** identifying and understanding the narratives and (mis-)perceptions of the EU abroad, assess potential issues related with the border and external security in order to allow better planning and outline reactions and countermeasures.



## SHERPA Sustainable Hub to Engage into Rural Policies with Actors



Horizon



499.974.750



Oct. 2019 - Sept. 2023



17



SHERPA

**Countries impacted:** Belgium, France, Greece, Sweden, Netherlands, Italy, Spain, United Kingdom, Germany, Slovenia, Poland, Portugal

**IT AIMS AT** gathering relevant knowledge and opinions that contribute to the formulation of recommendations for future policies relevant to EU rural areas.



## #MONUMENTAL9



Regional  
cooperation council



53.000



Oct. 2019 - Sept. 2020



8

Monumental 9

**Countries impacted:** Montenegro, Serbia, North Macedonia, Bosnia and Herzegovina, Kosovo

**IT AIMS AT** presenting the rich cultural heritage of the WW2 monuments in the Western Balkan economies. Exploring these destinations is an exciting experience for all those willing to dig deeper and learn more about the Balkan history and present.

**"I am so happy I had a chance to visit Krushevo this week. So many things to see, hear and feel! Our country has so much to offer!"**

*Ivana Petrovska, project manager*





## STAR - STreet ART



Europe for Citizens



148.680



Nov. 2019 - April 2022



14

**Countries impacted:** Portugal, Netherlands, Slovenia, Italy, France, Latvia, Albania, Romania, Czech Republic, Poland, Bosnia-herzegovina, Germany, Serbia, Kosovo

**IT AIMS AT** creating a network of towns with a common strategy promoting social inclusion and decreasing marginalization by the rehabilitation of depressed and abandoned areas of European cities through street art. In contributes to enhance civic and multicultural participation; decrease social exclusion of minority groups; regenerate abandoned areas and increase local identity and raise awareness to prevent discrimination and intolerance.

## ICONS – Innovation in CONstruction Sites



Erasmus +



242.140



Dec. 2019 - Feb. 2022



6

**Countries impacted:** Italy, Slovenia, Spain, United Kingdom, Germany

**IT AIMS AT** improving the working quality in the construction sector by increasing the workers' digital skills and BIM knowledge; and, consequently, to promote the productivity and sustainability of the construction sector in Europe.

## MUNICIVILE



Development French Agency (AFD)



276.629



Jan. 2020 - May 2022



2

**Countries impacted:** Tunisia, France

**IT AIMS AT** contributing to the construction of an effective local democracy in Tunisia, which considers the needs of all citizens, including the most vulnerable groups.





## 3 Steps



Erasmus +



503.697



Jan. 2020 - Jan. 2023



18



**Countries impacted:** France, Greece, Italy, Spain, Turkey

**IT AIMS AT** increasing the chances of migrants and refugees to remain within the educational and vocational system of their host country by providing them basic skills as well as a stable grounding for further personal achievements.



## EPIC – European Platform of Integrating Cities



European Commission,  
AMIF program



2.076.499,78



Jan. 2020 - Dec. 2022



16



**Countries impacted:** France, Germany, United Kingdom, Belgium, Italy, Greece, Croatia, Spain, Portugal, Poland

**IT AIMS AT** improve the integration of migrants at local level by creating en European Network of Local Authorities and their implementing partners (NGOs). In order to do so, it aims to share knowledge and best practices of TCN's integration, to engage peer-to-peer exchanges based on common priorities and different expertise, to implement efficient integration practices within local territories, and to develop capacities to counter the negative narratives on migration.

**“Integration, in the most general sense, may be any bringing together and uniting of things: the integration of two or more economies, cultures, religions.”; “The gathering of certain elements into one whole”; “to join different units of people”; “to bring together and unite things”.**

*Interview from the report Unsettling Integration of the EPIC Project*



## CAMELOT



Europe for Citizens –  
Network of Town



148.680



March 2020 - Feb. 2023



8

**Countries impacted:** Croatia, France, Germany, Italy, Poland, Portugal, Romania, Spain

**IT AIMS AT** building a thematic network of European Metropolitan Cities that will exchange experiences about the management of the European funds and the role of metropolitan cities in the future of European governance, through the organization of 8 international events in 8 EU Metropolis.



## FACE Fighting Against Cyberbullying & Exclusion



Erasmus+ KA205



60.000



March 2019 - Aug. 2021



9

**Countries impacted:** France, Italy, Morocco, Czech Republic, Spain, Malta, Belgium, Denmark, Germany

**IT AIMS AT** developing guidelines, materials, networks and innovative methodologies combining multidisciplinary artistic approaches to tackle this important issue. FACE is designed to involve the following different target groups: youth workers that will act as multipliers, students, parents, local authorities and other stakeholders.



Covid-19 has greatly impacted the project, especially since it arrived in Europe and Africa at the time when the activities were to start in schools, during which youth workers were to work with groups of students to produce an artistic output to raise awareness and fight against cyber-bullying. In each country, all the people mobilized around the project had to adapt to government requirements and find alternatives to implement the activities.

“Brainstormings, presentations, role-playing and improvisation, film productions with our mobile phones, transformation and interaction with our environment... : so many ways to address the issue of cyberbullying and develop awareness raising with the youngsters! While being formed through experimentation, these participatory modules allow us – as youth workers – to collectively question ourselves and find ways to represent the different facets of cyberbullying (...).”

*French Youth Worker involved on the project*





## Remembrance of the First World War in Macedonia



Regional Council of Normandy  
– Normandy for Peace Program



35.000



Jan. 2019 - Dec. 2020



6



**Countries impacted:** France, North Macedonia

**IT AIMS AT** territorial development through actions highlighting the collective European history of the First World War. Commemorating the Centenary of the end of the First World War educational, scientific, raising awareness and memorial tourism actions were developed through different aspects involving actors from Macedonia, Normandy and Europe.

**“Why people want to see places of suffering? Memorial Tourism in the Balkans as other kind of touristic offer also places of remembrance for future generations.”**

*Ana Marija Aleksova, participant*



## AGREED - Activating Governance Reform for Enhancing Development



European Commission,  
co-funded by NED



479.038



Feb. 2019 - July 2021



2



**Countries impacted:** Moldova

**IT AIMS AT** strengthening the capacity of Moldovan local authorities to perform a transparent and participatory governance in their Communities, with a specific reference to the policy making process related to the upcoming Decentralisation reform.

**“We will be grateful if you organise such courses again in the future”, “the information and consultations provided are extremely useful”.**

*participants in the evaluation questionnaires*



## APProach



REC



83.997.474



April 2019 - April 2021



9

**Countries impacted:** France, Italy, Greece, Belgium, Denmark, Portugal, Poland, Netherlands

**IT AIMS AT** facilitating the circulation of information to promote the free exercise of free movements rights of the EU mobile citizens (EUMC) through the development of digital ecosystem, and online platform, and an online community.



## Virtual Insanity - the need for transparency in digital political advertising



Civitates Fund



118.000



May 2019 - June 2021



6

**Countries impacted:** Belgium, France, Italy, Spain, Netherlands, Czech Republic

**IT AIMS AT** strengthening European level policy that guarantees transparency in digital political advertising, through research and multi stakeholder policy dialogue at national and European level.



## Tandem V Cooperation for citizens' participation and development of local communities in Belarus



German Marshall Fund  
of the United States



124.985 USD



May 2019 - Dec. 2020



3

**Countries impacted:** Belarus

**IT AIMS AT** solving such urgent problems as: activating citizens to participate in decision-making at the local level, strengthening civil society organizations through raising the level of knowledge in the field of project management and grant management, creating dialogue platforms between NGOs and local authorities.





## ACHIEVE - Awareness of Common History for Identifying and Extending the Values of Europe



Europe for Citizens



148.680



June 2019 - May 2022



13



**Countries impacted:** Italy, Albania, Bulgaria, Bosnia and Herzegovina, Czech Republic, Hungary, Kosovo, Macedonia, Montenegro, Romania, Serbia

**IT AIMS AT** developing the EU identity starting from a reflection on the common history, art and religions among cities from Central and South-Eastern Europe as a tool to fight growing Euroscepticism.

“ACHIEVE: a project where some EU member countries (Italy, France, Bulgaria, Croatia, Czech Republic, Romania, Slovakia) together with some countries that could potentially join the EU (Serbia, Albania, Montenegro, Kosovo, Macedonia, Bosnia and Herzegovina) share culture, traditions, history, religion and other values to discover the reasons to be part of a union of states that have in common more than what we think or want to believe. The project sees citizens, administrators and students working together to discover the elements that unite them, and which are the causes of Euroscepticism.”

*Alessandra Guzzonato, Breganze Municipality, lead partner*



## DIGITAL - Supporting democratic union and active citizenship in digital era



Europe for Citizens



148.680



Sept. 2019 - April 2021



6



**Countries impacted:** Belgium, Bulgaria, Croatia, Czech Republic, France, Italy, Latvia, North Macedonia, Poland, Romania, Serbia, Slovenia, Spain, Sweden, United Kingdom

**IT AIMS AT** answering three main challenges: the impact of digital culture on democracy, European and local election in a digital age, digital participation to support democratic union in digital era.





## Regional Forum “Remembrance and intercultural dialogue”



Central European Initiative



28.046



Jan. 2020 - Dec. 2020



1



**Countries impacted:** North Macedonia

**IT AIMS AT** discussing the challenges and the possibility to build a common narrative for the Balkan region. The conference will highlight good practices on remembrance and intercultural dialogue, including sessions for the exchange of experiences on various sub-topics.



## TANDEM VI Cooperation for citizens’ participation and development of local communities in Belarus



German Marshall Fund of the United States



131.280 USD



May 2020 - Dec. 2021



1



**Countries impacted:** Belarus

**IT AIMS AT** strengthening the theoretical knowledge and practical skills of civil society organizations and their activists in developing initiatives and projects, in organizing citizens to participate in solving problems at the local level, and in developing dialogue with representatives of local authorities.



## DESIRE



European Commission



98.280



Dec. 2020 - May 2022



10



**Countries impacted:** Belgium, Bulgaria, Croatia, France, Italy, North Macedonia, Portugal, Serbia, Spain

**IT AIMS AT** illustrating and sharing with other youths what the Schumann Declaration is and what has been its role in the constitution of the European Community. Through the co-creation of artistic tools, as videos, theatre, games, audio narratives, partners will accompany groups of youth citizens in re-discovering history and in debating on EU values as intercultural dialogue, peace and solidarity.



## AUTREMENT - Aménagement Urbain du Territoire pour REinventer les Mobilités et ENGager les Tunisiens



European Commission



2.950.000



June 2020 - Nov. 2022



6

### Countries impacted: Tunisia

**IT AIMS AT** promoting sustainable urban development in Kairouan and Mahdia and thus improve the quality of life of their inhabitants and their economic and tourist attractiveness. The two cornerstones of the project are the development of sustainable and active modes of mobility, mainly cycling, through the implementation of dedicated urban infrastructure, and the strengthening of citizen participation in local governance. The project accompanies the two cities in their SDGs localization processes and more specifically in achieving the targets of SDG 11. The project also contributes to achieving the targets of SDGs 17, 12, 8, 7, 4 and 3. The SDGs reference framework is at the heart of the project's actions to enable an integrated and balanced approach that takes into account all the dimensions of sustainable urban development.



AUTREMENT has started in June 2020, at the end of the so-called first wave of Covid-19. Despite the situation in Tunisia not being extremely severe at that time, in autumn it started deteriorating, leading to restrictions and therefore impossibility to carry out most in-person activities. For this reason, many of the activities which were forecasted in autumn had to be postponed.

**“AUTREMENT is not a project, it's a lifestyle!”**

*Fatma Mnif, Logistics, administrative and financial assistant of the project*





## JOURNEY



Erasmus +



149.654,46



Dec. 2018 - June 2021



7



**Countries impacted:** Ukraine, Georgia, Azerbaijan

**IT AIMS AT** increasing the productivity and activation of rural youth through new teaching methods and at raising the level of awareness of the youth and increasing their entrepreneurship competencies.



Project implementation was delayed, some activities were implemented in on-line format.

**"I gained a lot of benefits which are relating with business", "It was very useful for me, I learned a lot of business information and Erasmus+"**

*Participants quotes involved in the capacity buildings workshops*



## CLINK - Cultural heritage linking diversities in Europe



Europe for Citizens



148.680



Jan. 2019 - June 2020



9



**Countries impacted:** Serbia, France, Bosnia and Herzegovina, Croatia, Montenegro, Greece, Albania

**IT AIMS AT** deepening the connection between people from 10 communities from 3 EU (CRO, FR, GR) and 4 non-EU countries (BH, SRB, MN, AL) and the heritage that surrounds them, as well as to raise their awareness on connections and place their own cultural heritage has in the tapestry of Europe's rich and diverse cultural heritage.



## VALID European Towns - Enacting Common Values of Solidarity and Intercultural Dialogue



Europe for Citizens



143.640



Oct. 2019 - Sept. 2021



12



**Countries impacted:** Kosovo, Bosnia and Herzegovina, Montenegro, Serbia, Albania, North Macedonia, Italy, Greece, Slovenia, France

**IT AIMS AT** building a strong network of towns, committed to intercultural exchange through promotion of cultural participation as a tool for improving social inclusion, active citizenship, through intercultural dialogue as well as fostering solidarity and respect for cultural diversity.

**“Good news is that next year will be fulfilled with local and international activities organized by us and our partners!”**

*Linda Çavdarbasha – project manager, LDA Peja*



## Shared or Contested Heritage



Forum ZFD



4.500



Dec. 2019 - Dec. 2021



2



**Countries impacted:** North Macedonia

**IT AIMS AT** improving cross-border cooperation and exchange between cultural workers and heritage professionals from Greece, Bulgaria, and North Macedonia. The project is conceived to raise awareness among practitioners in the field of “Dealing with the Past”, history, and cultural memory studies about the abuse of historical facts and their influence on collective memory.



**The format of activities has changed.**

“Dystopian or problematic points of history should continue to be the subject of peaceful debates and discussions, by historians from the disputed entities, carried out with calm emotions and without passions.”

*Ana Frangovska, senior curator*



## CulTours - Cultural Tours in the Western Balkans



Western Balkans Fund



15.860



June 2020 - July 2021



5



**Countries impacted:** North Macedonia, Montenegro, Bosnia and Herzegovina, Serbia and Kosovo

**IT AIMS AT** supporting regional cooperation in Western Balkans through promotion of shared cultural heritage and support of local sustainable development. The project foresees the development of a mobile application with descriptions and narratives in ENG and BHS promoting three tours touching several micro-localities with touristic potential in the region.



Activities are now online.

“The cultural heritage can be a powerful tool in order to foster intercultural dialogue and reconciliation.”

*Ivana Petrovska, director BNLD*



## TEAM4TEAM



Mercator Stiftung



30.000



July 2020 - March 2022



1



**Countries impacted:** Turkey and European Union

**IT AIMS AT** engaging participants in an intense international collaboration process. ALDA and MEDAR through TEAM4TEAM have developed a common model of exchange linked to media literacy and participation.



Since the project has started during the pandemic, the activities have not been affected since they were designed to be feasible in the current context. Moreover, in 2020 the project is still in its preparation phase, while the first activities will take place in 2021.

“We want to do more, to further develop this project! Why don't we candidate to Erasmus+ funding to allow other participants to join? And that's how we got it, it's called YOUTH NEWS!”

*One participant of the project*



## DAFLS - Developing Applied Foreign Language Skills



Erasmus+



260.670



Sept. 2020 - Aug. 2023



4



**Countries impacted:** France, Serbia and North Macedonia

**IT AIMS AT** creating new training courses based on applied foreign languages and responding to the needs of each partner to adapt the training offer, internationalization and pedagogical transformation.



The international meeting took place online.

“This project will contributing to the pedagogical transformation of partner institutions through the development of e-learning modules”

*Katica Janeva, project manager*



## KAS TUNISIA



Konrad Adenauer  
Stiftung Tunisia



17.176,65



Dec. 2020 - Oct. 2021



2

**Countries impacted:** Tunisia

**IT AIMS AT** building capacities and solving problems, by consolidating the approach of Decentralisation in the years to come. By sharing the processes of Bottom-up Decision Making with international partners. The impact of the work will emphasise the decentralised cooperation approach as a means to promote local development on a solid and sustainable and fair basis.



1 month delay.



# Our Network

 Countries with ALDA Activities and members/EU Member States







 Local Democracy Agencies (LDAs)

-  LDA Albania (AL)
-  LDA Armenia (ARM)
-  LDA Central and Southern Serbia (RS)
-  LDA of Dnipropetrovsk Region (UA)
-  LDA Georgia (GEO)
-  LDA Kosovo (RKS)
-  LDA Mariupol (UA)
-  LDA Montenegro (MNE)
-  LDA Moldova in Cimişlia (MO)
-  LDA Mostar (BIH)
-  LDA Northern Morocco (MA)
-  LDA Prijedor (BIH)
-  LDA Subotica (RS)
-  LDA Tunisia (TN)
-  LDA Zavidovici (BIH)

 Operational partners

-  Osijek (HR)
-  Sisak (HR)
-  Verteneglio/Brtonigla(HR)

 ALDA Offices

-  Brussels (BG)
-  Strasbourg (FR)
-  Vicenza (IT)
-  Skopje (MK)
-  Chisinau (MD)
-  Tunis (TN)



## The Local Democracy Agencies - an ever-growing network

ALDA coordinates and supports the network of 15 Local Democracy Agencies (LDAs) and 3 Operational Partners (OPs) in their activities. Initiated by the Council of Europe in the '90s, the programme represents a unique and successful experiment of democratic support, with full engagement of local governments and civil society organisations from Europe and the neighboring countries.

LDAs are locally based organisations funded and supported by both local partners, such as authorities and civil society organisations, and international associates with a long-term joint programme, providing financial and political support to fulfil their mandate and to accompany local democracy, civil society empowerment.

Indeed, partnership building is a crucial aspect for each LDA, as their work is based on the innovative method of multilateral decentralised cooperation.

All in all, LDAs and OPs pursue the following objectives:

- Promoting good local governance and citizens participation, creating an inclusive society
- Building capacities through the exchange of know-how and training to local elected representatives and civil servants
- Creating a Europe-wide network of citizens committed to dialogue, engagement, and solidarity
- Improving intercultural dialogue and diversity management in multicultural local communities

The network is in constant expansion, with the newly established LDA Northern Morocco inaugurated in April 2019, in Tétouan and with local branches in 4 municipalities of the Country. This event not only marks the opening of the second LDA in the Mediterranean, but it is a clear sign of a growing partnership with local municipalities and networks of North Africa. Another important achievement was the re-activation of the LDA Albania, under the guide of a new delegate and many project ideas in the pipeline!

In 2020 the Balkan Network for Local Democracy (BNLD) celebrated its first year anniversary! Its founding members are ALDA, LDA Mostar, LDA Zavidovici, LDA Prijedor, LDA Montenegro, LDA Subotica, LDA Central and Southern Serbia, LDA Kosovo, and ALDA Skopje. The Network is a natural outlet for these Agencies working together in the same region for more than two decades and the proof of the successful support ALDA has been providing to the LDAs, now able to organize themselves autonomously.

## **Last farewell to Saša Marinkov** ***Delegate of LDA Central and Southern Serbia***

Late 2020 and beginning of 2021 will be remembered for long time: ALDA together with all LDAs came closer to each other for the last farewell to Saša Marinkov, delegate of the LDA Central and Southern Serbia, who passed away on January 2021.

As expressed by ALDA President Oriano Otočan, together with ALDA Secretary General, Antonella Valmorbida, as well as the entire ALDA

“As delegate of the Local Democracy Agency Central and Southern Serbia, Sasa has been part of ALDA and the Balkan Network for Local Democracy – BNLD for more than a decade. We have lost a valuable member of our family. He was modest and visionary, committed worker, a fighter for positive changes in the community. Most importantly, we lost a true friend that was alongside with us in all our ups and downs. Friend that we would truly remember and adore till the end of days.

Saša, we thank you for everything you have done for us and your community. We will continue fighting for your cause: it's the only thing we can do to reach your vision.

We'll miss him immensely now and so it will be in the future.”

*Farwell, Saša*



## LDA ALBANIA



**Delegate:** Jerola Ziaj

**Location:** Vlora

**Lead partner:** Metropolitan city of Bari, Italy

**Email:** ldaalbania@aldaintranet.org



LDA Albania has its headquarter in Vlora, in the southern part of the country. It aims to promote the consolidation of the democracy at local level, the development of the institutions through exchange of expertise and best practices. It also provides training to the local administration and supports the development of a network of European cities for the protection of human rights, supporting intercultural and interethnic dialogue.

### Projects and activities implemented in 2020:

- ✔ Project RYCE/ Regional Youth Compact for Europe
- ✔ Project CLINK/Cultural heritage linking diversities in Europe

## LDA ARMENIA



**Delegate:** Lusine Aleksandryan

**Location:** Gyumri

**Lead partner:** Autonomous Region Friuli Venezia Giulia (Italy)

**Email:** ldaarmenia@aldaintranet.org



"Local Democracy Agency" foundation was established in 2011. Among its main priorities are to promote the capacities of local authorities and civil society in citizens' participation, support participative practices in the development of local and sustainable tourism, reinforce regional cooperation, empower youth and women in environmental, democratic and community development initiatives. Furthermore, the cooperation with the French Embassy, the Council of Europe, CSF of Eastern Partnership, Black Sea NGO Forum, UN and the European stakeholders promoted the implementation of many initiatives in the field of local democracy and participative decision-making.

### Projects and activities implemented in 2020:

- ✔ "Citizens Voice and Actions on Local Development in Consolidated Communities in Armenia"
- ✔ "WE CAN"
- ✔ "CSO-Government dialogue: Towards policy reforms on reducing the use of plastic bags" project

## LDA CENTRAL AND SOUTHERN SERBIA



**Legal Representative:** Ana Jovanovic

**Location:** Knjaževac

**Lead partner:** Associazione Trentino con i Balcani, Italy

**Email:** ldacss@aldaintranet.org



The LDA Central and Southern Serbia was established in 2001 in the City of Niš, Serbia. With the aim of spreading its program further onto the territories in need, in 2014 the LDA has moved its headquarter to Knjaževac, a city in South-Eastern Serbia. The LDA carries on activities in Niš, Knjaževac, Kraljevo and Kragujevac and it contributes to the development of local democracy in the communities of Eastern, Southern and Central Serbia through capacity building programs based on the principles of active citizenship and establishment of concrete mechanisms of citizens' participation in development of their communities.

### Projects and activities implemented in 2020:

- RYCE – Regional Youth Compact for Europe
- CLINK – Cultural Heritage as a link diversity of Europe
- Monumental 9
- Local Economic Monitor
- FOR Balkans – Integrated approach for FOrrest and River sustainable management in the Balkans: Development of an information system for decision-making support in the field of sustainable forest management
- VALID European Towns – Enacting Common Values of Solidarity and Intercultural Dialogue
- Action 4 Europe of Solidarity – A4EUS
- WB Cultours – Cultural tours in Western Balkans
- Grasping the EU – Cooperation Program Trentino-Balcani
- United by Diversity

## LDA OF DNIPROPETROVSK REGION



**Delegate:** Anzhelika Pylypenko

**Location:** Dnipro

**Lead partner:** Lower Silesian Voivodeship

**Email:** ldadnipropetrovsk@aldaintranet.org



Local Democracy Agency of Dnipropetrovsk Region was established in 2015. It became the first LDA in Ukraine, and stands as a platform of cooperation, dialogue and exchange of experience and best practices across several aspects of regional development (cultural, social and economic) between local authorities and civil society in the EU and in Ukraine.

LDA fosters citizen participation at the local level, and mobilizes civil society organizations, local and regional authorities to develop joint initiatives.

#### **Projects and activities implemented in 2020:**

- ✓ Empowering local authorities and civil society to deliver solutions with Participative Democracy
- ✓ Black Sea NGO Forum: Building CSO Capacity for Regional Cooperation within the Black Sea Region
- ✓ Information campaign to counteract the influence of anti-gender movement

## **LDA GEORGIA**



**Delegate:** Nino Khukhua

**Location:** Kutaisi

**Lead partner:** City of Strasbourg, France

**Email:** ldageorgia@aldaintranet.org



The Local Democracy Agency Georgia (LDA Georgia) was established in 2007 in Kutaisi, as part of ALDA's (European Association for Local Democracy) strategy in Southern Caucasus. LDA Georgia is dedicated to the promotion of good governance and citizen participation at the local level. LDA focuses on activities facilitating cooperation between local authorities and civil society. The mission of LDA Georgia is to strengthen local democracy and civil society, support democratic reforms in Georgia, and to develop new and innovative approaches to local and national challenges, by cooperating with local and international stakeholders.

#### **Projects and activities implemented in 2020:**

- ✓ Racha-Lechkhumi and lower Svaneti Regional Development Initiative
- ✓ Increasing the Quality of Citizen Involvement in Local Self-Government
- ✓ Imereti Regional HUB
- ✓ "Inclusive Dialogue – Effective Social policy"
- ✓ "Raising Public Awareness on Juvenile Crime Prevention in Imereti and Racha-Lechkhumi Lower Svaneti Region"
- ✓ JOURNEY – Joint Organization to Unite Rural Networks of Entrepreneurial Youth
- ✓ Inclusion NOW! Development of Inclusive Youth Work in the Eastern Partnership countries

## LDA KOSOVO



**Legal Representative:** Shpresa Sefaj Berisha

**Location:** Peja/Peć

**Lead partner:** Association Trentino con i Balcani, Italy

**Email:** ldakosovo@aldaintranet.org



The LDA Kosovo was officially opened in 2011 in Peja/Pec, to promote local democracy in the country. The LDA implements its mission through activities in the fields of democracy, justice, human rights, youth and equal opportunities, dialogue among minority communities in Kosovo, economic development, and social and cultural development. LDA Kosovo implements capacity building programmes aimed at fostering active citizenship and at establishing concrete mechanisms of citizens' participation, thus empowering citizens to improve their communities, as well as their society.

### Projects and activities implemented in 2020:

- ✓ RYCE – Regional Youth Compact for Europe
- ✓ EU facilitated dialogue between Belgrade and Prishtina
- ✓ Monumental 9
- ✓ CulTours project
- ✓ VALID“European Towns – Enacting Common Values of Solidarity and Intercultural Dialogue”

## LDA MARIUPOL



**Delegate:** Tetiana Lomakina

**Location:** Mariupol

**Lead partner:** City of Gdańsk, Poland

**Email:** ldamariupol@aldaintranet.org



The Local Democracy Agency Mariupol was established in December 2017, with the aim of implementing democracy best-practices in Mariupol in order to develop a productive dialogue between the community and the local government as well as to support participatory democracy tools for a fair and sustainable development.



### Projects and activities implemented in 2020:

- ✓ IMPULSE – Innovative Modern Practices Upgrading Language Specialist Education
- ✓ YOUTH-FRIENDLY MARIUPOL
- ✓ “YOUTH FOR DEMOCRACY”- an internship program for youth in the LDA Mariupol
- ✓ Development of the “Strategy on Youth and Youth Bank” for BS NGO Forum

## LDA MOLDOVA IN CIMISLIA



**Delegate:** Nicolae Hristov

**Location:** Cimișlia

**Lead partner:** Solidarité Eau Europe, France

**Email:** Idamoldova@aldaintranet.org



The LDA Moldova in Cimișlia has been established on 3 March 2017, with the signature of the Memorandum of Understanding by the partnership, thus kicking off the operational activities of the LDA. It represents the first Local Democracy Agency in Moldova, based in the city of Cimișlia, a historic and symbolic city, the aim is to create a platform for cooperation, dialogue and mutual exchange of experience in all aspects (cultural, social and economic) between local communities and communities of European partners and will constitute a platform of discussion between citizens, local associations and authorities on the field in order to meet the needs of local communities.

### Projects and activities implemented in 2020:

- ✓ Modernization of solid household waste management in town Cimislia, villages Bogdanovca Noua, Bogdanovca Veche and Dimitrovca
- ✓ Activating Governance Reform for Enhancing Development
- ✓ Local Democracy Network Development

## LDA MONTENEGRO



**Delegate:** Kerim Medjedović

**Location:** Nikšić

**Lead partner:** Friuli-Venezia Giulia Region, Italy

**Email:** ldamontenegro@aldaintranet.org



The LDA Montenegro was established in 2001. Its main priorities are local administration capacity development, human rights and peace building, youth participation, local economic development, and European Union integration processes. LDA Montenegro functions within the network of 11 Agencies in the former Yugoslav republics and with the support of the Association of Local Democracy Agencies. The creation of Local Democracy Agencies was one of the measures proposed in 1993 by the Standing Conference of Local and Regional Authorities of Europe.

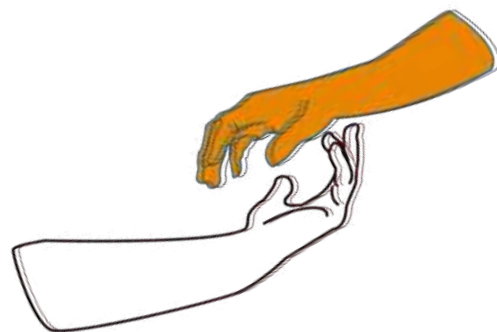
The Local Democracy Agency of Montenegro together with the Association of Local Democracy Agencies works on the development of democratic processes and socio- economic development of Southeast and Eastern Europe in co-operation with partners, cities, regions and other organizations through decentralized co-operation and partnership.

### Projects and activities implemented in 2020:

- ✓ REGIONAL YOUTH COMPACT FOR EUROPE
- ✓ CO.CO TOUR – Safeguarding, enhancing and promoting the natural and cultural heritage of Coastal Communities by boosting the eco-museum model aiming at smart and sustainable TOURism management
- ✓ CLINK – Cultural heritage Linking Diversities in Europe
- ✓ IMPACT – Inclusion matters: Using performance art towards Cohesion and Tolerance
- ✓ CHECK, CHOOSE, ANALYZE! Campaign for promotion of media and information literacy
- ✓ MONUMENTAL 9
- ✓ CulTours – Cultural Tours in Western Balkans
- ✓ Erasmus for young entrepreneurs – EYE- SEE SMART SMEs project (South Eastern European coalition to cultivate SMART SMEs in Europe)
- ✓ Transparency index of local self-governments
- ✓ European Solidarity Corps
- ✓ INER – Intelligent Energy Management and Renewable Energy Sources Promotion



#EUnited

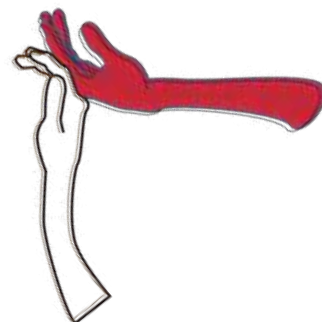


ALDA's 2020



#Together is better

2020  
Distant but #EUnited



## LDA MOSTAR



**Delegate:** Dženana Dedić

**Location:** Mostar

**Lead partner:** Apulia Region, Italy

**Email:** ldamostar@aldaintranet.org



Since its establishment in November 2004, Local Democracy Agency Mostar acts as a locally registered non-profit, nongovernmental organization, with the support of its partners and co-operation with other Agencies and the Association of Local Democracy Agencies (ALDA). It is precisely this co-operation, both on local and regional level that has enabled numerous activities and projects useful for the development of local community and its inclusion into processes at the regional level. Activities of LDA Mostar, which aim to create a more active citizenry on one side, and transparent and accountable local authorities on the other, are focused towards development of a modern democratic society. These activities entangle every segment of life of the local community and offer a possibility of improving the living standard of all categories of the society by directly influencing concrete changes.

### Projects and activities implemented in 2020:

- ✓ Snapshots from the Borders - Small towns facing the global challenges of Agenda 2030
- ✓ RYCE - Regional YOUTH COMPACT for Europe
- ✓ BRIDGE (Part 3) - BeRlin cultural Intervention - Differences Grow Equal
- ✓ CLINK - Cultural heritage linking diversity in Europe
- ✓ IMPACT - Inclusion Matters! Using Performing Arts towards Cohesion and Tolerance
- ✓ Capacity building, support to the local Institutions and contribution to the economic development of the renewable energy, environment sustainability, forest management, promotion of micro and small enterprises in three BiH municipalities
- ✓ YAMNFL - Youth Ambassadors of Non-Formal Learning
- ✓ STAR - Street Art
- ✓ Monumental 9
- ✓ WB CulTours - Cultural tours in Western Balkans
- ✓ STEP - "Systematic transparency in the election process"
- ✓ PRO-Budućnost: Strengthening trust, a precondition for a better future for young people

## LDA NORTHERN MOROCCO



**Delegate:** Mouna Saihi

**Location:** Tétouan

**Lead partner:** Fons Mallorquí de Solidaritat i Cooperació, Spain

**Email:** Idanorthernmorocco@aldaintranet.org



The LDA Northern Morocco was established in April 2019 and it is based in the Tanger-Tétouan-Al Hoceima region. Its main goals are the promotion of good local governance and citizen participation in Morocco, acting as a platform supporting dialogue among citizens, associations and authorities present in the territory.

### Projects and activities implemented in 2020:

- ✓ EGAL Project    ✓ “Citizens participation e COVID- 19” webinar    ✓ “Youth and COVID-19” webinar
- ✓ “Youth In Gov”project

## LDA PRIJEDOR



**Delegate:** Dragan Došen

**Location:** Prijedor

**Lead partner:** Association Project Prijedor, Italy

**Email:** Idaprijedor@aldaintranet.org



LDA Prijedor was established in 2000. Its main priorities are promoting citizens' participation, supporting the democratic process at the local level, fostering the social network between citizens, organizations and institutions, supporting social inclusion and local economic development, and contributing to the work on Remembrance.

### Projects and activities implemented in 2020:

- ✓ Youth and School Exchange    ✓ Daily center with public kitchen for older people in Ljubija
- ✓ Participatory territorial planning of local development    ✓ Distance adoption    ✓ Capacity building, support to the local Institutions and contribution to the economic development of the renewable energy, environment sustainability, forest management, promotion of micro and small enterprises in three BiH municipalities    ✓ RYCE – Regional Youth Compact for Europe    ✓ MONUMENTAL 9    ✓ CLINK – Cultural heritage as a link diversity of Europe    ✓ “CSOs networking for better local democracy in the Balkans”    ✓ Know your past, Improve your future: Tolerance through shared history

## LDA SUBOTICA



**Delegate:** Silvija Patarčić

**Location:** Subotica

**Lead partner:** Wolverhampton City Council, United Kingdom

**Email:** lidasubotica@aldaintranet.org



LDA Subotica was established in 1993, as the first Local Democracy Agency. Its main programmes are focused on capacity building, awareness raising, and advocacy actions intended for three main target groups – policy and decision makers at local level, civil society organisations, youth and women's groups in particular. Educating for democratic citizenship, promoting intercultural dialogue, regional cooperation, cross-sectoral partnership building for local sustainable development are the main types of activities, including networking at regional and European level. Its main priorities include advocating for democratic governance and participation and getting the accession negotiation process with the EU closer to citizens in local communities in Serbia and in multicultural Autonomous Province of Vojvodina in particular.

### Projects and activities implemented in 2020:

- ✓ RYCE – Regional Youth Compact for Europe
- ✓ CLINK- Cultural Heritage Linking Diversity in Europe
- ✓ Townlab MEET
- ✓ United by diversity
- ✓ VALID “European Towns – Enacting Common Values of Solidarity and Intercultural Dialogue”
- ✓ Interculturalism and antidiscrimination in Subotica
- ✓ WB Cultural Heritage in 24 hours
- ✓ Public Administration Reform

## LDA TUNISIA



**Delegate:** Afaf Zaddem

**Location:** Kairouan, Tunisia

**Lead partner:** Fons Mallorquí de Solidaritat i Cooperació, Spain

**Email:** ldatunisia@aldaintranet.org



LDA Tunisia was established in April 2017. It represents the first Local Democracy Agency in the Mediterranean. The Agency is based in the city of Kairouan, a historic and symbolic city, and constitutes a platform of discussion between citizens, local associations and authorities on the field in order to meet the needs of local communities.

### Projects and activities implemented in 2020:

- ✓ Ricomincio Da Te
- ✓ Inclusive City – in City Project
- ✓ Appui des Femme Artisanes Quayrawen (AFAQ)
- ✓ ZOOMERS
- ✓ Assessment of local performance in terms of the location of Sustainable Development Objectives (SDs) in the Municipality of Kairouan

## LDA ZADOVICI



**Delegate:** Sladjan Ilic

**Location:** Zavidovici

**Lead partner:** Association for Local Democracy Embassy in Zavidovici, Italy

**Email:** ldazavidovici@aldaintranet.org



The Local Democracy Agency in Zavidovici was established in April 1997, following many years of cooperation between Italian NGOs and local authorities with the host city of Zavidovici. It is located in the Zenica-Doboj Kanton, BiH Federation, Bosnia Herzegovina. Zavidovici and the surrounding area were severely affected by the war.

### Projects and activities implemented in 2020:

- Regional youth COMPACT for Europe
- Cultural Heritage Linking Diversities in Europe
- Capacity building, support to the local Institutions and contribution to the economic development of the renewable energy, environment sustainability, forest management, promotion of micro and small enterprises in three BiH municipalities
- Monumental 9
- Sigurno mjesto: services and activities for women
- Strani Vari – Summer centres for children
- Ludobus – Animation for children in rural areas
- Development of family gardens in Zavidovici municipality
- Waterfall on the stairs
- Monitoring of local elections 2020
- Youth city – my city
- Equipment for online teaching!





## Operational Partners

### OP OSJEK



**Delegate:** Miljenko Turniski

**Location:** Osijek

**Lead partner:** City of Lausanne, Switzerland

**Email:** [lda.osijek@aldaintranet.org](mailto:lda.osijek@aldaintranet.org)



The Operational Partner Osijek was established as an LDA in 1993, 27 years ago. Its mission is to encourage citizens to build an open, sustainable and inclusive society through networking, sharing of information and lifelong learning. The OP's vision is that through active participation in democratic life of the local communities, citizens contribute to the creation of society based on knowledge and values of equal opportunities, democracy, tolerance, social sensitivity, intercultural values, as well as ecological and consumer's awareness.

#### Projects and activities implemented in 2020:

- ✔ Peacebuilding School Award Programme
- ✔ Dignity World and Beyond
- ✔ Creative Intercultural Club

### OP SISAK



**Delegate:** Paula Raužan

**Location:** Sisak

**Lead partner:** ALDA, European Association for Local Democracy

**Email:** [ldasisak@aldaintranet.org](mailto:ldasisak@aldaintranet.org)



The Operational Partner Sisak was established as an LDA in 1996. Its main priorities are: Local democratic processes development by citizens' participation in decision-making, planning and development of pluralistic and multicultural society; Promotion, education, development and advocacy of human rights, active citizenship and volunteering; Fostering and development of life-long-learning and non-formal education; and much more.

### Projects and activities implemented in 2020:

- ✔ Volunteer Centre Sisak ✔ Sisak Volunteer' Network ✔ CLINK – Cultural heritage linking diversities in Europe ✔ Follow my Steps! – Youth for a Sustainable Community ✔ Future: for us and for you!
- ✔ WalkON: Walking the path of reconciliation- empowering communities for a peaceful society
- ✔ SWIS-YO: Straight way to integrity and self-development of youth with fewer possibilities ✔ Build your knowledge, be the change – improving the quality of life in Pounje trough active participation of young people ✔ Age do not matter

## OP VERTENEGLIO/BRTONIGLA



**Delegate:** Umberto Ademollo

**Location:** Verteneglio/Brtonigla

**Lead partner:** Municipality of Bellinzona, Switzerland

**Email:** info@lda-verteneglio.hr



The Operational Partner Verteneglio/Brtonigla was established in 1996. Its main priorities are supporting the development of local democracy, fostering cross-border cooperation, strengthening cooperation with youth organizations and CSOs, and empowering youth and less advantaged groups.

### Projects and activities implemented in 2020:

- ✔ Europe For Citizens “FROM M.E. TO E.U FROM Migrants’ Engagement TO Europe Upgrade” ✔ KA 2 Project: European Training in agriculture sector ✔ Project E.P.I.S.T.O.L.E. - “European Project, Ideas, Skills, Together in Original Local Events” ✔ Project Project R.E.A.L.M.S. - “Recruit Engage Author in Local Models of Solidarity”

## More than ALDA:

### Who we are

ALDA+ is the benefit corporation owned by ALDA, inaugurated in 2017 and dedicated to the provision of trainings, ad hoc consultancies, technical assistance and specialized services in different fields where ALDA has been working on for more than 20 years.

Indeed, ALDA+ represents the capitalization of the experience of ALDA in the field of local democracy, participatory processes and project-cycle management.

ALDA+'s main target groups are represented by public authorities, civil society organizations, educational institutions, small and medium enterprises and individuals who need support, among others, in scouting funding opportunities offered by the European Union, and other donors, and are looking for a dedicated care in developing and managing projects. All services are provided following a tailor-made approach.

All ALDA+ revenues are going to ALDA, to support its mission and objectives.

### Services

ALDA+ provides a wide range of services, such as capacity building, technical assistance, online help-desk service, tailored-made consultancies... and much more, according to three major pillars:

#### Training and capacity building

- EU funding opportunities and programmes 2021-2027
- EU project development and management
- Financial management and audit of EU-funded projects
- Fundraising, communication strategies, internationalization
- Participatory governance, transparency and accountability

#### Technical Assistance

- Exploring and scouting funding opportunities
- Development, management and reporting of projects
- Participatory processes
- Evaluation of projects
- Communication and public relations

#### Access to network/experts

- Provision of experts
- Networking and partnership building
- Events organization
- Bridging partners/ members with EU Institutions

## A 2020 on the move

### Trainings & capacity buildings

*“The best way to promote change is to empower citizens and give them the tools to be the protagonist of the innovation they want to see”,* thus we did our part and delivered trainings on:

#### Culture & Education

Culture is an important asset and value at the European level, and it has a high priority while talking about policies and programmes. This is why, In 2020, ALDA+ delivered trainings to various cultural entities working in different fields, from theatre to music, cultural heritage, and more, providing new skills and competencies on how to develop qualitative cultural projects enriched by their transnational dimension. Indeed, the empowerment of the cultural sphere is the key to boost and promote European values and cooperation through projects addressing different forms of art.

#### Social Inclusion

Throughout 2020, ALDA+ has been deeply engaged in the support of social stakeholders, such as cooperatives and associations. In reason of their outstanding commitment to improve the welfare of local communities, ALDA+ provided numerous trainings to equip them with tools and knowledge to make a step further for the “local community” to an “European dimension. As a result, participants improved their impact, while granting additional resources and promoting exchange of best practices and knowledge transfer.

#### Empowerment for Local Authorities

In line with its mission, ALDA+ delivered valuable courses and capacity building to local authorities focused on fostering good local governance processes, providing tools to encourage citizens' participation, thus improving life-living quality at the local level.

Considering the localisation of EU principles, values and programmes as a crucial activity of local authorities, the latter represent ALDA+ 's main partners and fellow workers.

When joining ALDA+ training, attendees will be provided with tools and skills useful especially within the working sector. Besides single participants, many organisations joined our training, among them:

- Accademia D'archi G.G. Arrigoni
- Adelante Società Cooperativa Sociale Onlus
- Alliance4europe Ggmbh
- Ass. Adl Zavidovici Onlus Impresa Sociale
- Associazione Teatro Stabile del Veneto Carlo Goldoni
- Beta Società Cooperativa Sociale
- Brussels Energy Club
- Ccivs Unesco House
- Comune Di Asolo
- Eds Project Consulting Di Elena Di Stefano
- ENAIP Veneto Impresa Sociale
- Engagees et Determinees
- Engagement Global Ggmbh
- Etic - Equipe Tecnica Internazionale per la Cooperazione
- Eurocircle
- European Digital Rights Aisbl

- Filoalto Srl
- Fondazione Teatro Comunale Citta di Vicenza
- Fonds Pour les Femmes en Mediterranee
- Fundacion Goteo
- GAL Alto Tammaro Terre Dei Tratturi Scarl
- Istituto di Scienze Sociali N. Rezzara
- Kirikù Società Cooperativa Sociale Onlus
- La Esse S.C.S
- La Piccionaia S.C.S.
- Mitost E. V
- Platoniq Sistema Cultural
- Poseco
- Progettarte Officina Culturale
- Progetto Zattera Blu Soc. Coop Onlus
- Radicà Società Cooperativa Sociale
- Samarcanda Società Cooperativa Sociale Onlus
- University of Cork



**+ 500**  
hours of training



**+ 500**  
participants

**+ 20**



**COUNTRIES**

## Services and technical assistances

*“Progress happens where your attention goes”,* but sometimes you need a little help! Therefore, especially in 2020, ALDA+ staff fully dedicated itself to understand how to provide technical, valuable and updated **assistance**, on the following subjects:

- Project development in the framework of EU programmes focused on sport, education, culture, media, environment, local governance, town-twinning, migration, volunteering to:  
Local public authorities: Municipalities of Lavarone (IT), Schio (IT), Arcugnano (IT), Asolo (IT), Belfiore (IT), Zugliano (IT), Marano Vicentino (IT), Torri di Quartesolo (IT), Mariupol (UA)  
Civil society organizations and private companies: Progetto Zattera Blu (IT), Adelante Social Cooperative (IT), Samarcanda Social Cooperative (IT), Kiriku Social Cooperative (IT), Radicà Social Cooperative (IT), Federazione Trentina della Cooperazione (IT), Accademia d'Archi Arrigoni (IT), Fondazione Università adulti/anziani Vicenza (IT), Fondazione Belvedere (IT), Scuola Costruzioni Vicenza Andrea Palladio (IT), EDS Project Consulting (IT)
- Development of methodologies for EU tenders, to DT GLOBAL IDEV EUROPE S.L. (DE), AETS (FR), GOPA (DE)
- Support to project implementation of EU-funded initiatives to: Scuola Costruzioni Vicenza “Andrea Palladio” (IT), in the construction sector; Veneto Agricoltura, in-house public company of Veneto Region (IT), in the forestry and agricultural sector; “Studio Progetto Social Cooperative” (IT), in the social field
- Training, consultancy, coaching and support to project development of EU-funded initiatives in the social sector, to Progetto Zattera Blu (IT)
- Financial management and reporting for “PON SIA” programme run by Thiene Municipality (IT) and supported by the Italian structural funds
- Supporting the Municipality of Schio (IT) in the reform of the neighbourhood councils, adopting a participatory approach to raise citizens' voices and foster their engagement
- Coordination of the project AVATAR, a 2-year intermunicipal EU-funded project focused on digital education and citizens participation addressing different community stakeholders, from citizens to associations, schools, local authorities, companies, hospitals, and more.
- Coordination of SEI - Inter-municipal European Service, led by Thiene Municipality (IT) and involving 5 local authorities in the fields project development, training activities, information on EU finding and opportunities, etc.
- Support to the management and provision of trainings and coaching sessions for “VOICE III” programme of the European Solidarity Corps, run by the Social Cooperative “Primavera 85”

(Sovizzo, IT)

- Technical Assistance to the “Dolomiti UNESCO Foundation” (IT) to promote, disseminate and increase knowledge-transfer process of an INTERREG project focused on inclusion
- Participatory methods in the educational field in Tunisia, for CAYAMBÉ, a project supported by UNICEF.

## Projects

Constantly working for improvement and advancement , since 2019 ALDA+ has entered the world of EU-funded projects! Hence, ALDA+ is a partner of the project *SMART - Small Museums Representing Territories*, funded by the Interreg CBC programme Italy-Austria and led by the Municipality of Valdagno (IT). SMART project aims at increasing the accessibility of small museums, in order to make them, and their hosting communities more inclusive and integrated. Since 2020, ALDA+ has been holding the coordination role of the project AVATAR, funded by the ERDF of Veneto Region (IT), aiming at reducing the digital gap in a territory which includes 12 municipalities for about 155.000 inhabitants in the province of Vicenza.

### ALDA+ success stories

*Inspiring Challenges, proven results, nice memories*

#### AVATAR: Municipalities getting digital

Divided into three main areas of activities, be they public administration and citizens digitalization; firms and enterprises; education and training – represented by three municipalities Schio, Thiene and Valdagno respectively; AVATAR (Alliance of Alto Vicentino Municipalities for Networking Activities) is fostering citizen participation as far as the digital transformation concerns.

ALDA+ is implementing this project by organising workshops for young people, trainings for older generations; by fostering both the production and usage of OpenData sets from Local Authorities and firms; and by encouraging the digital culture benefitting from the permanent “innovation Lab” located in Schio.

AVATAR represents how a project can be trans-generational and multi-sectoral, while turning issues discussed at global level as a concrete hint of change at local level.



### **Municipality of Lavarone: a window towards Europe**

The synergy with the Municipality of Lavarone is another great example of the good and valuable support that ALDA+ is able to provide when it comes to local authorities' engagement.

Successful projects such as The Rude Awakening – a multimedia journey in the footsteps of the everyday life of frontline soldiers – or the more recent one called “DESIRE” – focusing on the Schuman Declaration – are two clear examples of this great collaboration, while testifying how European values and principles can be tackled and implemented at local level.

At the same time, the collaboration between ALDA+ and the Municipality of Lavarone is also celebrated by the continuous commitment within CLUB UNESCO. Hence, both entities are developing projects and trainings encouraging citizens' involvement especially as far as UNESCO mission concerns. ALDA+ is thus the great partner, able to guide local authorities towards the international, while turning the latter into something closer to citizens.

### **Cayambè: technical assistance in Tunisia**

After the outbreak of the Arab Springs, Tunisia started a path of decentralization, also within the Education sector, as elaborated by the Ministry of Education in the Regional Plans for Education. In particular, the Ministry asked the 26 Regional Authorities for Education (which are appointed by the central government) to set up committees of consultation with the relevant stakeholders, in order to collect needs and proposals to be integrated in the plan.

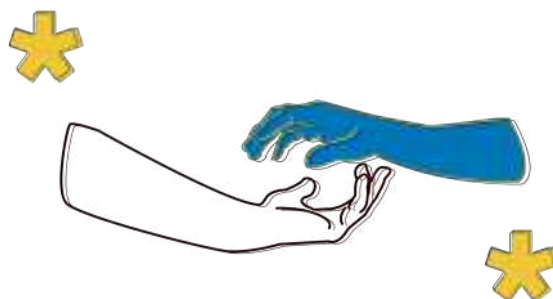
Within this framework, ALDA+ has been contracted to accompany the Regional Authorities for Education in setting up this concertation process. During 2020, several activities have been implemented: analysis of the questionnaires on decentralisation process; the realisation of a guide to the concentration process, which has been presented before the Ministry of Education, the 26 Regional Authorities for Education, the project leader CAYAMBE and the donor, UNICEF.

Despite the pandemic considerably complicated the process itself as well as ALDA+ activities, it has been a meaningful opportunity to share ALDA+ expertise in a historical moment of democratic transition for Tunisia.

### **Liven-up Neighborhood Councils**

In July 2020, ALDA+ started to support the Municipality of Schio (Italy) in order to give a new life to the city's Neighbourhood Councils and relaunch them through the activation of a participatory process. Such processes have been carried on in each of the 7 Councils with the goal of increasing the sense of belonging of the population to their Neighbourhood, solving the problems of the various communities with a bottom-up approach and planning their future in a shared way.

These participatory processes have seen the involvement of more than 150 citizens, and consisted of: (1) an *activation phase*, with the organisation of 2 public meetings as starting point for the creation of pilot groups and the planning of the whole campaign. (2) a *participation campaign in each Neighbourhood*, which resulted in the drawing of a Manifesto for each district and the collection of a list of candidates to the upcoming councils' elections. (3) *Elections and vote*, with online and in presence meetings with the candidates to plan a campaign to bring citizens to the polls.



## Behind the scenes



### Communication activities

Due to the growing relevance of communication and dissemination actions, during this year the staff of ALDA's Communication department has doubled efforts to increase the overall visibility of our activities and ongoing projects. Following the great path of the previous years, and by adopting specific strategies to increase the number of followers and stimulate interaction with them, also in 2020 ALDA registered a growing trend, especially as far as LinkedIn and Twitter followers are concerned.

The guiding thread of the communication-related initiatives was to boost the involvement with our network with a special focus on our members. Therefore, a specific hashtag has been created, **#ALDAmember**, in relation with a *ad hoc* communication campaign, in order to raise the visibility of each member, by highlighting their specific expertise, achievements and most recent activities. In addition, considering the strong bond among ALDA and institutions acting at European level, each Monday a dedicated post provided updates on **European issues**, and ALDA impacts within this realm. Similarly, in order to present to the public who is guiding ALDA; to give faces to names, Wednesdays were characterised by the ALDA **Governing Board** "column".

Last but not least, considering the ever-growing euroscepticism; the year 2020 as the last year of Great Britain within the Europe family following BREXIT; ALDA has launched the **#stayEUnited** campaign. The idea behind this was to face the increasing numbers of fake-news circulating on many media and newspapers; while encouraging well-grounded debates, positive ideas-sharing and valuable knowledge transfer.

Administration and budget

In 2020 ALDA executed an annual budget of approximately 3,9 million euros, with an increase of about 20% since 2019. In this period, ALDA has signed contracts for approximately 4.8 million euros and managed around 80 projects all over Europe and beyond. We were privileged to count on the support of the European Commission, public authorities and private organisations.

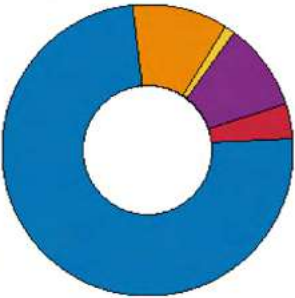
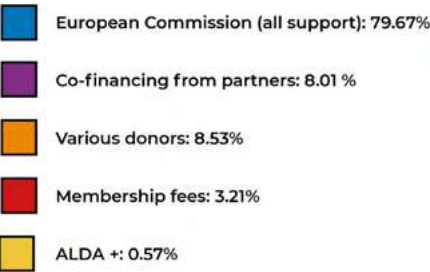
The level of co-financing from partners amounts to approximately 285.000 euros.

With 15 Local Democracy Agencies, the network reached about 5,5 million recipients, with more than 250 entities (cities and NGOs) supporting the LDAs and the over 350 members of ALDA.

In 2020 we continued to progress in the consolidation of our financial resilience and solvency, aiming to a balance in our financial situation and a final positive net result for the year (+16.970 euros), consolidating our reserves, which now reaches about 102.000 euros. Thus, we ensured a positive cash flow through the entire year 2020.

Moving forward, our financial priorities will focus on increasing our global level of activity responding to the challenges in Europe and in the world, addressing them with the powerful instrument of local democracy and participation of civil society at the local level. The aim is to diversify our funding base by reaching out to new donors and partners in the frame of the Sustainable Development Goals and the Agenda 2030.

2020 Budget Resources



In addition to the European Commission, our donors in 2020 were:

- 1. The Konrad Adenauer Foundation
- 2. The Fons Maillorqui
- 3. The German Marshall Fund
- 4. The French Development Agency
- 5. The Normandy Region
- 6. GESCOD
- 7. Fonjep
- 8. MitOst
- 9. Medar
- 10. Merkator Foundation
- 11. National Endowment for Democracy
- 12. Central Europe Initiative
- 13. Partners of the Local Democracy Agencies
- 14. Forum ZDF
- 15. United Nations Democracy Fund

## **ALDA Members: more benefits, more involvement, more change**

ALDA is a unique membership-based organisation at the European level. We believe that cooperation between local and regional authorities and civil society organisations is key to creating sound local democracy and promoting citizens' participation in community life. This is why our members are both local and regional authorities and civil society organisations, from all the whole enlarged Europe.

During 2020, following the spread of the COVID-19 pandemic, ALDA organised a series of webinars, focusing on geographical areas, serving as an occasion for Members to share not only on the current situation in their own country, but also good practices and activities implemented at local level to support communities. Furthermore, ALDA provided its support by launching a call to select new municipalities that implemented good practices in support of their community in order to offer them one year free membership.

The network of ALDA grows year by year, thus reflecting the added value of the membership, as well as the fruitful cooperation and the enrichment derived from the exchange among our members coming from very different contexts.

Today ALDA counts around 350 members from 44 countries!

### **Many reasons to join us, one shared mission**

Being a member of ALDA means first of all being guided by a shared mission.

But it also means enjoying the following services:

#### **Projects development and funding opportunities research**

*20 years experience in developing and implementing projects.*

- Priority on opportunities to be partners of projects, or to join consortia for tenders in various fields
- Support of ALDA multilingual staff in the project proposal development phase (EN, FR, IT, SR, MK, RU, ES)
- Identification of relevant international partners for specific geographic and thematic needs
- Support to the partnership building process and dissemination of members' calls for partners
- Identification of potential donors

### Being part of a consolidated European network

*Strategic partner of the Council of Europe and of the European Commission.*

Support in the relations with:

- EU, Council of Europe, UN Agencies, and other public and private International institutions
- Local and regional authorities, as well as national governments in the enlarged Europe, European officials, MEPs, and other relevant international authorities
- Visibility through a European network counting 300 members (local and regional authorities, CSOs, associations of local authorities)
- Support in the organization of study and networking visits in Brussels, and all over Europe
- Online presence for our members on ALDA's website, and presentation to the network of contacts via the newsletter
- Access to EU experts, professional networks, academic organizations

### Information and structures

*Wide dissemination of our and our members' activities.*

- Promotion of members' activities, initiatives and events at the European level through ALDA's communication channels (monthly newsletter sent in six languages to over 12.600 contacts, website with over 360.000 visitors/year, social networks, webinars and ALDA Talks, publications and information materials)
- Access to information points on EU and active citizenship (info-points based in Brussels and Vicenza)
- Free use of ALDA equipped offices and meeting rooms in Brussels (Belgium), Vicenza (Italy), and upon approval of the Council of Europe, in Strasbourg (France)

## Capacity building

*Further your skills and horizons through a variety of opportunities.*

- Information on funding programmes and opportunities
- Participation in international events (conferences, seminars, etc.) promoted by ALDA
- Priority in partnership for specialized trainings (e.g. Master classes on EU programmes, trainings, etc.)
- Participation in ALDA working groups (on Citizens Participation and Local Governance, Western Balkans, Eastern Partnership, Mediterranean Area)
- Priority in offers of internship and job-shadowing, and in the programme “Volunteers for Democracy”
- Special rates for the services provided by ALDA+

For further information about ALDA membership, please contact: [membership@alda-europe.eu](mailto:membership@alda-europe.eu)



# ALDA Members

## Municipalities

Ain Sobh Nadhour Municipality · Altavilla Vicentina · Bar Municipality · Bari Municipality · Belfiore Municipality · Bellinzona Municipality · Birgu Local Council · Bolyarovo Municipality · Bydgoszcz municipality · Caramanico Terme Municipality · Carrè Municipality · Castelfranco Emilia Municipality · Centar Municipality · Chokhatauri Municipality · City Hall Cimislia · City of Ieper - Stad Ieper · City of Sceaux · Comune di Longare · Dnipro City Council · Edremit Municipality · Etterbeek Municipality · Gdansk Municipality · Gemeente & OCMW Zoersel · Gjilan Municipality · Grez-Doiceau Municipality · Grosuplje Municipality · Herceg Novi Municipality · Isola Vicentina Municipality · Ivančna Gorica Municipality · Kairouan municipality · Karsiyaka Municipality · Khoni Municipality · Knjaževac Municipality · Kotor Municipality · Kutaisi Municipality · Lanchkhuti Municipality · Lausanne Municipality · Lavis Municipality · Leporano Municipality · Lernakert Community · Lonigo Municipality · Mariupol Municipality · Mesagne Municipality · Mets Mantash Community · Mioveni Municipality · Modena Municipality · Monfalcone Municipality · Mostar Municipality · Municipality of Bassano del Grappa · Municipality of Budva · Municipality of Bujanovac · Municipality of Čajetina · Municipality of Castegnero · Municipality of Chios · Municipality of Delémont · Municipality of Gazzo · Municipality of Ixelles · Municipality of Lendinara · Municipality of Lousada · Municipality of Lushnje · Municipality of Montecchio Maggiore · Municipality of Oberhausen · Municipality of Oristano · Municipality of Svetvinčenat · Municipality of Vushtrri · Municipality of Wrocław · Municipality of Zagora · Municipio de Valongo · Nahapetavan Community · Niksic Municipality · Nor Kyanq Community · Novaci Municipality ku · Novo Mesto Municipality · Občina Trebnje- Trebnje Municipality · Osijek Municipality · Ozurgeti Municipality City Hall · Patras Municipality · Ploiesti Municipality · Pluzine Municipality · Samos Island Municipality · Samtredia Municipality · Santorso Municipality · Saralanj Community · Scafa Municipality · Sireti City Hall · Sisak Municipality · Skhodra Municipality · Strasbourg municipality · Subotica Municipality · Tétouan Municipality · Tetovo Municipality · Thiene Municipality · Torri di Quartesolo Municipality · Vejle Municipality · Verteneglio Municipality · Vimercate Municipality · Wolverhampton Municipality · Zugdidi Municipality City Hall · Zugliano Municipality

## Regions

Apulia Region - IPRES · Autonomous Region of Sardinia · Extremadura Agency for International Development Cooperation (AEXCID) · Friuli Venezia Giulia Autonomous Region · Istria Region · Kujawsko-Pomorskie Voivodeship (Kuyavia and Pomerania) · Lower Silesia · Normandy Region

## Provinces and Counties

Harghita County Council · Prahova County Council

## Associations of Local Authorities

AER, Assembly of European Regions · AFCCRE, Association française du conseil des communes et régions d'Europe · AKM - Ass. of Kosovo Municipalities · Albanian Association of Municipalities - AAM · AMR, Romanian Association of Municipalities · Association of Cities and Regions for Sustainable Resource Management - ACR+ · Congress of Local Authorities from Moldova - CALM · Croatian County Association · Energy Cities, the European association of local authorities in energy transition · ENTO - European Network of Training Organisations for Local and Regional Authorities · Fons Mallorquí de Solidaritat i Cooperació · Fons Menorquí de Cooperació · Fons Pitius de Cooperació · Local Councils' Association · Marmara Municipalities Union (MMU) · NALAG - National Association of Local authorities of Georgia · NALAS, Network of Associations of Local Authorities in South-East Europe · Pays Vichy-Auvergne · Regional Association of Municipalities "Central Stara Planina" · Standing conference of towns and municipalities · The Mountain Community Iezer Muscel Association · The The Union of Towns and Cities of Slovakia (UTCS / UMS) · UBBSLA- Union of Bulgarian Black Sea Local Authorities · Union of Rural Communes of Poland (ZGW RP) · ZELS, Association of the units of local-self government of the Republic of Macedonia

## Civil Society Organisations

4Change CRL (Cooperativa Culturale e de solidarierda social CRL) · Accademia d'Archi 'G.G. Arrigoni' · ACI – Associação Centro InterCulturaCidade · AGORA CE · Alpine Pearls · AMIDI · Association Migration pour le Développement Interculturel · ANOLF  
Vicenza · APS · ANPAS · Associazione Nazionale Pubbliche Assistenze · ARDES, The Regional Association for Economic and Social Development (ARDES – l'Association Régionale de Développement Economique et Social) · Asociacion Mar Violeta · Asociacion Mundus · Un Mundo a tus pies · ASP · Azienda Sanitaria Provinciale di Ragusa · Association Educative et Culturelle Arc en Ciel · Association Euni Partners · Association for Community Self-Organization Assistance · Association for Developing Voluntary Work Novo Mesto · Association for Integration and Migration · Association Marocaine d'Appui à la Promotion de la Petite Entreprise · AMAPPE · Association of Finance Officers of the Local Governments and Public Enterprises · Association of Local Autonomy of Albania · Associazione "Le fate" ONLUS · Associazione Brain Traumi Cranici Onlus · Associazione Casa a Colori · Associazione di Volontariato Cittadini Digitali · Associazione Giochi Antichi · Associazione per l'Ambasciata della Democrazia Locale a Zavidovici · Associazione PIR Ruralità Post Industriale · Associazione Progetto Prijedor · AVMAD · Associazione Veneto Malattia di Alzheimer e Demenze Degenerative · Biosphaera – RSN Ricerche e Studi Naturalistici · Brindisi Produce S.C.A.R.L · Cantieri Teatrali Veneziani · Casa dei Sentieri e dell'Ecologia Integrale · CEA, Centro Educazione Ambientale Legambiente Verona · CEE Citizens Network (CEE CN) · Center for Civic Cooperation · Centar za gradansku suradnju Livno · Center for Civil Initiatives Support in Estonia (MKT) Mittetulundusühing Kodanikualgatus Toetuskeskus · Center for Democracy Foundation, FCD · Centoraggi Soc. Coop. · Centro Universitario Teatrale (CUT) · Chamber of Commerce and Industry of Slovenia · CIAC Onlus (Centro Immigrazione, Asilo, Cooperazione Internazionale Onlus) · CIDEFE · Cineclub Venezia · CISP · Comitato Internazionale per lo sviluppo dei popoli · Civic Alliance - Latvia (CAL) · CIVILSCAPE · Climate Coalition · Clube Intercultural Europeu · Coalition of youth organizations SEGA · Consorzio Operativo Salute Mentale Società Coop. Sociale C.O.S.M. 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for Arts · Udhëtim i Lirë – Liberi di Viaggiare · Udruga za promicanje aktivnog građanstva - ECHO · Union marocaine des conseils et associations de la société civile · Urban Research Institute · Women for Development NGO · ZRC SAZU - Scientific Research Centre of the Slovenian Academy of Sciences and Arts

## Universities and Schools

Cultural Institute Nicolò Rezzara · ENAIP Veneto Impresa Sociale · FACULTY OF ORGANISATION STUDIES IN NOVO MESTO · GRM NOVO MESTO - CENTER BIOTEHNIKE IN TURIZMA · IUAV Venezia University

## Local Democracy Agencies (LDAs)

LDA Albania · LDA Armenia · LDA Mostar · LDA Prijedor · LDA Zavidovici · LDA Georgia · LDA Kosovo · LDA Northern Morocco · LDA Moldova in Cimişlia · LDA Montenegro · LDA Center South Serbia (LDA CSS) · LDA Subotica · LDA Tunisia · LDA of the Dnipropetrovsk Region · LDA Mariupol

## Operational Partners

OP Osijek · OP Sisak · OP Verteneglio

## Individuals

Affholder Sylvie · Bohner Ulrich · Bottacin Diego · David Mayer · Dobrica Milovanović · Fischer Dorothee · Francesca Campana · Imislawa Gorska · Luigi Vulcano · Roger Lawrence · Tschudi Hans-Martin



## Get involved - Active Citizenship starts with you! ✚



### Become a Friend of ALDA

If you believe that local democracy is key to better, more sustainable local communities, ALDA's doors are open to you. You can support our activities with a small donation starting from 20 €/year and become a Friend of ALDA. You will always be informed about our initiatives, receive our monthly and thematic newsletters, be invited to meetings and events, and receive the E-card 'FRIENDS of ALDA' as symbol of the relationship and trust with our Association. The card will also ensure discounts on training opportunities and other activities organised by ALDA and ALDA+.

For further information please contact [alda@alda-europe.eu](mailto:alda@alda-europe.eu)

### Volunteers 4 Democracy

Would you like to support local democracy, citizens' participation, and human rights? You can help us with your skills and time through an ad-hoc volunteering agreement!

Volunteering with ALDA means contributing to local democracy in Europe and its Neighbourhood, as well as developing new skills, practicing languages, and being part of a fast-paced, international association. Particularly motivated volunteers will have the opportunity to attend international events for the association.

To join the programme, send an email to [alda@alda-europe.eu](mailto:alda@alda-europe.eu), attaching your CV, motivation letter, and description of how you would like to contribute to ALDA's activities.

## Citizen Journalist

Have your say and express your opinion on issues you find interesting or worth to be publicly discussed.

Our goal is to encourage and support active citizen participation in the enlarged Europe, thus empowering all Europeans to contribute to the improvement of their communities, and of the whole Europe. Contributions of citizen journalists will be disseminated via ALDA's communication channels.

Don't be shy, Europe needs your voice!

For information or articles submission, please contact [alda@alda-europe.eu](mailto:alda@alda-europe.eu)

## Traineeship Opportunities

ALDA has several agreements with Universities and institutions to host trainees in all its offices. Our idea of traineeship is offering young people the opportunity to grow professionally in the field they would like to build a career in. We all remember how tough it was to access the working environment, and we have a vivid memory of our first experiences and mentors. That's why we offer traineeships within our organisation, and make sure they represent a cornerstone in trainees' development. We are not looking for people to make coffee – we do manage this crucial task pretty well. We need people with fresh ideas and creativity, enthusiasm, and willingness to be part of the team of ALDA. Tutors and staff make sure that the traineeship develops personal and professional skills of the youngsters, and a variety of support initiatives are in place to support our former interns.

If you are interested in establishing an agreement with a University, School, or other institution, please contact [internships-alda@alda-europe.eu](mailto:internships-alda@alda-europe.eu)

## Let's Swipe the Stereotype

No matter if the European Parliament Elections are over, active citizenship doesn't have deadlines!

Help us tackling stereotypes and commonplaces on the European Union by joining our campaign **#YOU4EU**. Share our sets of infographics aimed at shading light on the EU budget administration, the unemployment rate, its policies to protect citizens and its internal structure. Awareness on what the European institutions make for each citizen is the basis to be able to act for its improvement. At ALDA we are convinced that Europe needs to stay united and believe in the European project more than ever!

### **Gianfranco Martini Scholarship**

ALDA awards an annual scholarship in memory of our Honorary President, Gianfranco Martini. Martini was among the initiators of the concept of Local Democracy Agencies and became the first President of ALDA in 1999. Throughout his active life he remained passionate about the promotion of local democracy, the engagement of civil society and the encouragement of interethnic dialogue in Europe, with a particular focus on the Western Balkans.

This scholarship supports every year a student or researcher proposing a project focusing on local democracy, engagement of civil society and/or interethnic dialogue. The winner then presents her/his work during our following General Assembly.

Information about the application is disseminated through ALDA's website and channels.

NETWORKING

OUTREACH SOLUTIONS

EMPOWERING  
community

EUROPE

CHALLENGE BUILDING

connection BRIDGES

EMPOWERING  
COMMUNITY  
CHALLENGE  
OUTREACH

MULTICULTURALISM

PARTICIPATION



TEAM

ACTION  
DYNAMIC

EUROPE

DEMOCRACY

EMPOWERING

OPPORTUNITY

MULTICULTURALISM

SOLUTIONS SUSTAINABILITY

NETWORKING TEAM

SUSTAINABILITY respect

community

VALUE

REGIONAL

dynamic  
action

CHALLENGE  
OUTREACH

DEMOCRACY

EMPOWERING  
OPPORTUNITY



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