

# Activity Report 2014



www.alda-europe.eu







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for Local Democracy



Europe



an Year

# About ALDA

The European Association for Local Democracy (ALDA) is an organisation dedicated to the promotion of good governance and citizen participation at the local level. ALDA in particular focuses on activities that facilitate cooperation between local authorities and civil society in the European Union and its Neighbourhood.

ALDA, established in 1999 at the initiative of the Council of Europe's Congress of Local and Regional Authorities, among its activities coordinates and supports a network of Local Democracy Agencies, created in the early 1990s. The Local Democracy Agencies are self-sustainable, locally registered NGOs acting as promoters of good governance and local self-government in their regions.

ALDA is a membership based organisation gathering more than 170 members – including local authorities, associations of local authorities and non-governmental organisations – from over 35 countries. It is funded through membership fees as well as project funding from the European Commission, the Council of Europe, and other public and private donors.

# What is unique about ALDA?

Most of ALDA's work is based on the method of multilateral decentralised cooperation. This method involves a multi-stakeholder approach, which focuses on strong partnerships between local authorities and civil society organisations. These partnerships create positive synergy and ensure that common goals are reached jointly and successfully.

## What we do and where we work

In the framework of promoting good governance and citizen participation at the local level ALDA focuses on various themes, such as European integration, decentralisation, civic initiatives and volunteering, human rights, and sustainable economic development.

The activities of ALDA are articulated around three main areas: ALDA Europe, ALDA Cooperation, and ALDA Plus.



Over the years ALDA has proved to be so effective in pursuing its objectives and in accomplishing its mission that it has been able progressively to enlarge its scope, now encompassing also some of the Council of Europe's neighboring regions.

#### Andreas Kiefer Secretary General Congress of Local and Regional Authorities of the Council of Europe

Continuous contacts between the citizens across borders are indispensable for a citizens' Europe. By establishing a network between local authorities and civil-society organisations all over Europe and by offering a forum for the exchange of best practices, ALDA contributes greatly towards citizens' involvement and good governance.

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**Jo Leinen President** European Movement International

# Governing Board

### Members of the Governing Board in 2014 (mandate 2012-2016)

**GOVERNING BOARD - Elected members** 



**Mr. Oriano Otočan** Representing the Region Istria (HR), (President, bureau member)



**Ms. Imislawa Gorska** International School of Bydgoszcz, (PL), Principal, (Vice President, bureau member, Coordinator Eastern Partnership Working Group)



Mr. Alessandro Perelli Friuli-Venezia Giulia Region (IT), International Relations and Strategic Infrastructures office (Vice President, bureau member, Euro-Mediterranean Cooperation Working Group Coordinator)



Mr. Roger Lawrence Wolverhampton City Council (UK), Councillor (Treasurer of ALDA bureau member)



**Ms. Paula Raužan** Delegate of the local Democracy Agency of Sisak, (HR) (Vice President - bureau member - Coordinator LDAs Working Group)



Mr. Per Vinther (DK) Individual member (Coordinator Eastern Partnership Working Group)



**Ms. Annie Anne** Lower Normandy Region, (FR) Vice-President, International relations (Coordinator Western Balkans Working Group)



**Mr. Mircea Cosma** Prahova County (RO), President



Mr. Lucio Gregoretti City of Monfalcone (IT), Head of the International relations Service (Coordinator Eastern Partnership Working Group)



**Mr. Dobrica Milovanovic** City of Kragujevac (SRB), Deputy Mayor



Mr. Ruggiero Mennea Apulia Region, (IT), Councillor



Mr. Valery Deschamps (from December 2015, Mr. Yvan Godefroy) Association "Maison de l'Europe", Caen (F), President (Coordinator Active Citizenship Working Group)

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#### GOVERNING BOARD -Appointed members



**Mr. Dragan Dosen** Chair of the LDA Delegates' Advisory Committee, LDA Prijedor (BiH) In 2015, Ms. Silvija Patarcic, LDA Subotica (RS)



Mr. Herwig van Staa President of the Congress of Local and Regional Authorities of the Council of Europe, or his representative, Appointed by the Secretary General of the Council of Europe



#### **Mr. François Friederich** Representing the Secretary General of the Council of Europe (FR); Head of division 'Electoral assistance and census', Directorate general for democracy



**Mr. Józef Rogacki** Plenipotentiary of the Governing Board of the Voivodship Fund for Environmental Protection and Water Management (Toruń) / Councilor of the Regional Parliament of the Kujava and Pomerania – President of the Committee on Foreign Affairs, Poland

## ADVISORY COMMITTEE



**Ms. Antonella Cagnolati** President of the Advisory Committee General Coordinator of the Lisbon Forum 2013 of the North-South Centre of the Council of Europe (Consultant), Italy



**Ms. Nadia Skenderovic Cuk** Deputy Head of Office of the Council of Europe, Serbia



**Mr. Noël Orsat** Head of Project for Touristic Development, France



**Ms. Rada Orescanin** Financial and Administrative Manager of EU Projects and Projects for Cooperation and Development funds of the Region Friuli Venezia-Giulia



**Ms. Maria Perrino** Researcher at the Department of Social Research of the University of Eastern Piedmont / Member of the Governing Board of the Embassy of the Local Democracy in LDA Zavidovici, Italy



**Mr. Zoran Lukic** Assistant Professor at the Department of Management and Business Systems Organizations, University of Banja Luka, Bosnia Herzegovina



**Ms. Ruzica Jankahidac** Senior Project Assistant and Project Manager, France and Serbia



**Mr. Hans Martin Tschudi** Member of the Social-Democratic Party / Teacher in the University St. Gallen, Switzerland

### Letter from the President



**Oriano Otočan** President of ALDA

Dear members of ALDA,

I am extremely happy to share with you the activity report for 2014. The year before, 2013, had challenged us with tight constraints. We rolled our sleeves up and worked even harder, and today are proud to show you how strongly we managed to improve ALDA situation, also thanks to the outstanding cooperation with our active members and partners.

Step by step, ALDA has turned 15 years old, since the registration of its Statute in 1999 and the start of its activities in 2000. I am honoured to be celebrating this moment together with our members, Board, and staff, as each of us contributed to the success of the Association, as well as to its resilience, flexibility, and vision.

Last year, 2014, was dedicated to the implementation of the recommendations on active citizenship produced in 2013 by the European Alliance for the Year of Citizens 2013. ALDA played an important role under this respect, and we also worked to bridge citizenship to development, focus of the European Year 2015, in the belief that no sustainable development can be achieved without citizens involvement at all levels.

ALDA's work to encourage EU citizens to "get out of the sofa" and vote at the European elections held in May was another milestone for the year. It is crucial to keep striving for our ideals of peace and democracy, and fight populism and euro-scepticism.

Of course, our activities and efforts considerably expanded also outside the EU, in 2014. Also the network of Local Democracy Agencies and Operational Partners consolidated its presence, and we are glad to announce that the intense work paving the way towards the three future Agency is showing concrete results: on 18 May 2015, the Local Democracy Agency Dnipropetrovsk, in Ukraine, will be officially opened. Important steps have also been made for the future LDA Moldova and Tunisia, which are needed now more than ever.

By thanking you all for your long-term support and commitment, I wish you a successful Year of Development 2015, and invite you to keep being pro-active and informed about the activities of ALDA. Our network is our strength, and our (first) fifteen years of work proof it.

Oriano Otočan

### Forward by the Secretary General



Antonella Valmorbida Secretary General of ALDA

Dear members, dear friends,

Please let me first of all thank you all for having made ALDA 15th anniversary possible. We would not be here to celebrate this milestone today without the commitment of all of you. I have known some of you for over 20 years, others crossed our path later, but what keeps us together is the motivation and strong belief in the importance of our action.

Anniversaries are traditionally used to go through our lives and evaluate them; in the publication dedicated to our main 15 achievements, you will find exactly this assessment, highlighting what ALDA has really produced through the years, and why our contribution is still crucial for a better, more democratic and inclusive society.

Things have not always been easy and smooth, on the contrary! But our dedication, assertiveness, and hard work always made it possible to find solutions. I join our President's happiness in showing you the results achieved in 2014: not only did we manage to overcome a tough financial situation, but we did expand our activities and projects both in the European Union and its Neighborhood more than any optimists could expect.

I would like to stress that the huge results achieved in 2014 are not mainly driven by luck, coincidences, and destiny. They result from our 15-years of work, and reflect the credibility gained by ALDA and its network of members and partners.

Europe and its Neighbourhing countries are unfortunately not free from war, terrorism, and tensions. Day by day, our experience becomes more precious and needed, and our unique network has to play a key role in promoting citizen participation and good local governance in an innovative way.

Let's raise our glasses in a quick toast, before getting back to working together in 2015 and beyond!



# OUR OBJECTIVE – ACT LOCALLY, THINK GLOBALLY FOR GOOD GOVERNANCE AND PARTICIPATION



The whole work of ALDA, divided into three main areas (ALDA Europe, ALDA Cooperation, and ALDA Plus) aims at supporting local governance and citizens participation in the European Union, in the future enlargement countries of South Eastern Europe, and in the Neighbourhood countries.

A set of horizontal features are developed within all the activities and projects designed and implemented by ALDA – which include gender issues, minorities issues, youth employability, environment, education, and voluntarism.



ALDA works in the European Union promoting citizens participation at local level as an instrument to create the enabling conditions for communities political and social development, as well as to increase equality, welfare, security, and sustainability.

Engaging citizens in all aspects of the life of their community and making their voices heard through peaceful forms of participation is an antidote to populism and anti-democratic movements. ALDA confirms its vision that only a Europe build from below with the full involvement of citizens can develop a sense of shared ownership of the European project. By fostering participatory citizenship and intercultural dialogue, ALDA's programme has been contributing to meeting the objectives of the Europe 2020 strategy. Participatory democracy, economic competitiveness and social cohesion are interrelated and mutually reinforcing.

Within the framework of supporting the European project through a bottom up approach, ALDA's citizenship programme (ALDA Europe) focuses on the following priorities:



• to contribute to citizens' understanding of the Union, its history and diversity

• to foster European citizenship and to improve conditions for civic and democratic participation at Union level

• to raise awareness of remembrance, common history and values and the Union's aim that is to promote peace, its values and the well-being of its peoples by stimulating debate, reflection and development of networks

• to encourage democratic and civic participation of citizens at Union level, by developing citizens' understanding of the Union policy making-process and promoting opportunities for societal and intercultural engagement and volunteering at Union level

• to make citizens participate in the construction of an ever closer Europe, by making people from different countries meet to debate on the future Europe;

• to strengthen the sense of ownership of the European Union, by promoting local and international activities where the issue of citizens' participation is tackled at all levels;

• to contribute to the intercultural dialogue and enhance mutual understanding.

By conducting its own and its members' projects, as well as through lobbying activities, ALDA fosters citizen participation and local democracy on four main pillars: culture, education and volunteerism; social issues; youth empowerment and employment; health and environment.

### **Advocacy component**

ALDA advocates for an enabling environment for citizen participation in the decision making process through the following channels:

• Observers to the Congress of Local and Regional Authorities of the Council of Europe (CoE)

• Strategic partner of the European Commission within the structured dialogue of the Europe for Citizens programme

• Initiator and among the coordination group of the European Year of Citizens Alliance (EYCA)

• Initiator and Coordinator of the Italian National Alliance for the European Year on active citizenship 2013

• Chair of the Enlargement, Pre-accession and Neighborhood

### Key projects in 2014

#### Europe for Citizens programme

#### Projects in the spotlight:

### **COHEIRS –** Civic Observers for Health and Environment: Initiative for Responsibility and Sustainability

COHEIRS, led by ALDA, supported active participation of citizens in the EU democratic life, through the establishment of citizens panels focused on health and environment. These groups of "civic observers", duly supported and guided, monitored the condition of the environment by paying special attention to those violations and misconducts directly or collaterally threatening the public health. At the same time, they were progressively inscribed and involved in an international network, which supported their efforts, advocated on their behalf at the EU level and coordinated the drafting of recommendations to be addressed to the relevant local, national and European decision makers.

The partnership of the project has committed to move forward in the promotion of health and environment related issues across Europe by submitting the COHEIRS+ project proposal to the Europe for Citizens programme, which aims at extending the successful methodology of citizen panels in the aforementioned topics to 8 new European countries and further stress the role of citizens in tackling environmental violations affecting public health. Furthermore, in Italy the National Federation COHEIRS was created, to improve the dialogue between national, regional and local authorities and civil society associations on environmental issues.

#### DECIDE – DEmocratic Compact, Improving Democracy in Europe

(EPAN) group of CONCORD

• Member of the European Year for Development 2015 Civil Society Alliance (and our R&D Coordinator Marco Boaria in the Steering Committee of EYD 2015)

- Member of the European Movement International
- Member of the Conference of INGOs of the CoE
- Member of the European Year of Volunteering 2011 Alliance
- Member of the Central and Eastern European Citizens Network
- Initiator of Civil Society Europe
- Member of Europe+



2004 and 2007, and 4 IPA countries) developed a democratic compact, namely a set of measures that are needed in Europe to increase the quality of democracy and citizen participation.

ALDA contributed to a constant action to promote and encourage participatory democracy developing a new narrative in this field. In December, ALDA organised the seminar "Monitoring and supporting the added value of citizen participation at the local level", which presented the "2014 State of Participatory Democracy Report" of UNDEF supported HUNGER project, ALDA's project DECIDE and its Local Democracy Index, and the publication edited by the Secretary General of ALDA Antonella Valmorbida on "Citizens' Participation at the Local Level in the EU and Neighbourhood Countries".

#### My EUROPE

Fostering active participation in political life of specific target groups: women, youngsters and migrants.

Through the establishment of a thematic network of towns and by adopting a bottom-up approach, the 24 partners from 14 countries (4 countries of the "old" EU15, 6 countries accessing the EU between



COHEIRS - Civic Observers for Health and Environment: Initiative for Responsibility and Sustainability, activity in Spain

#### Youth in Action programme

#### Projects in the spotlight:

### CHARM: Creativity and Healthy style: Advancing the Role of Music

Using music to help – through non-formal learning actions – young people from 5 different countries improve their skills and actively participate in the life of their communities.

#### **Growing Steps**

Promoting entrepreneurship and innovative techniques for highlighting communal solidarity, self-confidence and self-reflection in the work with young people at risk or facing social exclusion and marginalization in geographical and rural isolated areas.

#### Prevention of and Fight against Crime

#### Project in the spotlight:

#### TIE – Tackling Illegal Economies

The project gathered and shared information on the best methods to fight financial and economic crime and identified the best practices in the field.

#### Erasmus+

#### Project in the spotlight:

#### BDBO – Breaking Down Breaking Out

The project objective is to demonstrate and document how new learning strategies for long-term unemployed people can empower them to take action.

# ALDA COOPERATION

ALDA works in the Western Balkans and in the European Neighbourhood – Mediterranean area, Eastern Europe, and Southern Caucasus – to foster good governance, citizen participation, European integration, and decentralization.

It coordinates and supports the network of 10 Local Democracy Agencies and 3 Operational Partners in their activities. Most of the Local Democracy Agencies are located in the Western Balkans, but ALDA is becoming more and more active in the European Neighbourhood. In 2006 it expanded its network to Southern Caucasus. ALDA is now working towards the opening of 3 new Local Democracy Agencies: in Dnipropetrovsk, Ukraine, in Moldova, and in Tunisia.

ALDA is also leading several projects and developing partnerships in other European Neighbourhood countries, including Belarus, Azerbaijan, Morocco, and Turkey.



Working Together for Development – WTD (funded by the EU programme Non-State Actors and Local Authorities in Development)

WTD was a 30-months development project designed by ALDA, and run in cooperation with 21 international partners and associates from 16 countries in the enlarged Europe.

The project involved both associations of local authorities and networks of non-governmental organisations, and aimed at improving their capacities to act as development agents in and outside Europe, in partnership with European and national institutions.

The strong partnership created during the project among the involved stakeholders contributed to shaping a new paradigm for effective and sustainable development.

The will of a great majority of the partners in continuing the challenge together and setting even higher goals cannot but be considered a key result of WTD. The project "LADDER - Local Authorities as Drivers for Development Education and Raising awareness" which started in January 2015 moves a step further, to raise awareness and strengthen the capacity of associations of LAs and networks of CSOs to act in a sustainable way as drivers for change, fostering their role of multipliers within their countries, communities and networks, to develop a multi-level active engagement in global challenges.



### **THE NETWORK OF LOCAL DEMOCRACY AGENCIES** – OUR *RAISON D'ÊTRE*



### Supporting good governance and citizen participation on the field

ALDA coordinates and supports the network of 10 Local Democracy Agencies (LDAs) and 3 Operational Partners (OPs) in their activities. Most of the Local Democracy Agencies are located in the Western Balkans, but ALDA is more and more active in the European Neighborhood. In 2006 it expanded its network to Southern Caucasus.

The LDAs and OPs are supported by more than 100 partners (local authorities and civil society organisations) all over Europe, providing financial and political support to fulfil their mandate and to accompany local democracy, civil society empowerment and participation in the decision-making process at local level.

Most of ALDA and LDA's work is based on an innovative and successful method of multilateral decentralised cooperation, which involves a multi-stakeholder approach and focuses on partnerships between Local Authorities and Non-Governmental Organisations. These partnerships create synergy and ensure that common goals are reached in a successful way. It focuses on mutual benefit of the cooperation, on a participative and long term approach in order to ensure the real effectiveness of the impact on both communities. The multilateral approach allows a better sustainability as well as a multicultural input to the initiatives.

The LDAs partnerships by means of multilateral decentralised co-operation have been developed through two main lines of action:



testing phase of Municipality Youth Council initiative



set of activities with the stakeholders for the future LDA Ukraine

I. Territorial based approach, involving all the actors of the communities concerned on a geographic base;

II. Thematic networking focused on specific, commonly determined issues connecting different local communities.

Objectives of the activity of Local Democracy Agencies and Operational Partners are:

• To promote good local governance and support initiatives aimed at improved citizen participation

• To enhance institution and capacity building at local level through exchange of know-how and training of local elected representatives and administrators

• To develop a Europe-wide network of citizens committed to respect for human and minority rights

• To foster the development of a civil society in which all sections of the community participate

• To support intercultural dialogue and diversity management capacities in multicultural local communities

• To promote the respect for human / minority rights in local communities



Training on youth volunteerism in Knjaževac, organised by LDA CSS

### **Financial sustainability of the LDAs**

A study carried out by ALDA in 2013 shows that the overall budget of the LDAs per year constantly increased since 2009 despite the economic context, guaranteeing a sufficient availability of resources for the implementation of the respective action plans. The available funds are managed by the LDAs themselves or by the members of the partnership established for the implementation of a specific project. Following the implementation of projects and activities, financial reports are drawn up to ensure transparency and appropriate use of the funds.

There are three different types of funding sources:

- 1. funds resulting from the LDA's fundraising
- 2. ALDA's support to the LDAs
- 3. fees of the LDAs' partners.

The funds resulting from the fundraising activity of the LDAs have steadily increased over the years, representing in 2012 a total of 87,10% of the total available budget. These funds come from European, national and other international supporting programmes originating from the EU, the Council of Europe, national, regional and local authorities and other international organisations.

At the same time, the other two sources, partners' fees and AL-DA's support to LDAs, considerably decreased in terms of financial support.

ALDA pursues its coordination and supporting mission to the LDAs by providing them with adequate expertise at all stages of the implementation of projects (funding opportunities, establishment of new partnerships, project implementation, and exchange and sharing of good practices, technical support, joint projects etc.). ALDA has been involving in several projects and providing support of all kind to the Local Democracy Agencies in order to further the promotion of local democracy and citizen's participation at local level.

### **Local Democracy Agencies and Operational Partners**



#### LDA Armenia, Gyumri

Tel: +374 94 20 08 78 Email: Idaarmenia@aldaintranet.org Lead partner: Region Rhône-Alpes, France

#### Delegate: Lusine Aleksandryan

The LDA Armenia was established in 2011. Its main priorities are supporting the capacity building of local authorities and civil society in citizens' participation, supporting the practises of citizens' participation in promoting sustainable tourism, strengthening and developing regional cooperation and training activities for local staff.

In 2014 LDA Armenia held several activities and project including:

- Code of good practice for civil participation in the decision-making process

- Support to Consolidating Democracy in Armenia
- Regional Seminars of Council of Europe
- Local Government trainings for Gyumri municipality staff
- Project of International Cooperation "South-East-e



#### LDA Albania, Shkodër

Planned relocation in 2015 in Vlora,

non operational in 2014 Tel: **+33 (0)3 90 21 45 93** Email: **aldo.xhani@aldaintranet.org** Lead partner: **Association Project Prijedor, Italy** 

Delegate: For information, please contact ALDA Coordinator Citizens Programme Aldo Xhani



#### LDA Central and Southern Serbia, Knjaževac

Tel: 00 381 / 64 3302523 Email: LDACSS@aldaintranet.org

#### Delegate: Sasa Marinkov

LDA Central and Southern Serbia was established in 2001 in the City of Niš, Serbia. With the aim of spreading its program further onto the territories in need, in April 2014 LDA has moved its headquarters to Knjaževac, a city in South-Eastern Serbia. The LDA covers wider region by working in Niš, Knjaževac, Kraljevo and Kragujevac.

The LDA aims to contribute to development of local democracy in the communities of Eastern, Southern and Central Serbia through capacity building programs based on the principles of active citizenship and establishment of concrete mechanisms of citizens' participation in development of their communities.

Among the projects and activities implemented in 2014:

• Increase Your Employability Through Working In Tourism, EVS project with RIC Bela Krajina, Slovenia; LDA CSS acted as sending organization for two volunteers

• Local Coalitions for Community Development, ALDA project in Montenegro - partner

• Supporting Knjaževac Municipality in the implementation of the BETonEU project

• Supporting the establishment of Women's Cooperative – ZAdrugarice



#### LDA Georgia, Kutaisi

Tel: 00 995 431 25 15 51 Email: Idageorgia@aldaintranet.org Lead partner: City of Strasbourg, France



#### Delegate: Nino Tvaltvadze

Today the LDA Georgia, funded in 2006 in Kutaisi, is in the situation to get a second wind. It is a chance to continue the work that has been done by the previous staff, while at the same time bringing some updates to give the organization fresh breath.

The year 2014 was very important for the Local Democracy Agency Georgia: from July, as the result of the competition, a new executive director – Nino Tvaltvadze was selected and approved by the board of the organization. In November, the LDA 2014 moved to a new office; a new staff member was hired; 3 projects proposed were funded; fruitful and active steps were taken toward strengthening trans-border cooperation with LDA Armenia; a new international partner from Poland – Kujavian Pomeranian Region expressed the will and readiness to join the LDA Georgia's partners.

A number of projects and activities were implemented during the year, including:

• Kutaisi: IT WORKS! (Information Transparency With Officials Responsible for Kutaisi Services) –Funded by the European Commission;

• Mobilized Civil Society For Local Development – funded by the European Commission

• Protected Voice Guarantee of effective self-governance – funded by the Open Society Foundation Georgia

 $\bullet\,$  International and trans-border cooperation activities with LDA Armenia

• Visits to Strasbourg - it is planned to have wider cooperation of LDA Georgia and Council of Europe in 2015



#### LDA Kosovo, Peja



Tel: 00377 / 44 861 589, 00381/ 44 861 589

Email: Idakosovo@aldaintranet.org Lead partner::Association Trentino con i Balcani, Italy

Delegate: Elbert Krasniqi

The LDA was not operational in 2014, and its activities have started again in 2015.



#### LDA Montenegro, Niksic

Tel: 00 382 40 213 586 Email: Idamontenegro@aldaintranet.org Lead partner: Friuli-Venezia Giulia Region, Italy

#### Delegate: Kerim Medjedovic

The LDA Montenegro was established in 2001. Its main priorities are local administration capacity development, human rights and peace building, youth participation, local economical development and European Union integration processes.

In 2014 the LDA implemented several projects:

 $\bullet~$  3D – Development of democratic participation of civil society, the third sector and social inclusion

- Local coalitions for community development LCCD
- Centre for Social economy Development CRSE
- Internship program for university graduates

• Cooperazione Montenegro – Integrated plan of action for local development in the social field, promoting educational initiatives and intercultural relations strengthening

• Open Mind – Organization of the Participation in Enlarged Networks: Montenegro is Inclusive, Not Discriminatory

• Start Up Training



#### LDA Mostar, Bosnia and Herzegovina

Tel: **00 387 / 36 333 830** Email: **ldamostar@aldaintranet.org** Lead partner: **Apulia Region, Italy** 

#### Delegate: Dženana Dedić

The LDA Mostar was established in 2004. Its main priorities are creating active citizenship by involving citizens in decision-making processes, building the capacities of local authorities for better local self government, supporting youth activism and the position of women and strengthening partnership networks to develop strong national and regional cooperation programmes.

In 2014 the LDA Mostar run several projects:

• Strengthening accountability of women and young political leaders in BiH – the role of woman in public and political life

• New urban topology Mostar – Beirut – Stockholm, Exhibition Patchwork Mostar

• Speed date a politician – 36 key issues for young people of the city of Mostar

• Trust, Understanding, responsibility for the Future, PRO-Future

 $\bullet\,$  Improving media literacy through content analysis of online media



#### LDA Prijedor, Bosnia and Herzegovina

#### Tel: 00 387 / 52 241 101

Email: Idaprijedor@aldaintranet.org Lead partner: Association Project Prijedor, Italy

Delegate: Dragan Dosen

The LDA Prijedor was established in 2000. Its main priorities are supporting citizen participation, supporting the democratic process at the local level, fostering the social network between citizens, organizations and institutions, supporting social inclusion and local economic development and contribution to the work on memory.

In 2014 LDA Prijedor implemented many projects:

- Bridges of reciprocity
- SONVO 2014 Youth fair
- Born for reading
- Prijedor city of mural

 $\bullet\,$  Daily centre for people with mental disabilities over 18 years of life

- Daily center with public kitchen for elder people in Ljubija
- Remote adoption



#### LDA Zavidovići, Bosnia and Herzegovina

Tel: +387 32 877 008 Email: LDAZavidovici@aldaintranet.org Lead partner: Association for Local

Democracy Embassy in Zavidovići, Italy

#### Delegate: Sladjan Ilic

The Local Democracy Agency in Zavidovići was established in April 1997, following many years of cooperation between Italian NGOs and local authorities with the host city of Zavidovići. It is located in the Zenica-Doboj Kanton, Bosnia Herzegovina. Zavidovići and the surrounding area were severely affected by the war.

The LDA Zavidovići implemented a number of projects and activities in 2014:

• DEmocratic Compact: Improving Democracy in Europe (DECIDE)

• Safe place for victims of domestic violence – Monitoring the independence and development of local resources

- Strengthening the role of women in public and political life
- Formainnova Formazione e innovazione per lo sviluppo d'insieme
- Strani Vari
- Kindergarten exchange Alba/Zavidovići
- Ludobus

• EUROPEAN VOLUNTARY SERVICE: Participatory Video as a Tool for Volunteers, and Meeting Generations 2014

- Exchange with Roncadelle Female volleyball
- Vivicittà
- Support to persons affected by floods
- # No hate coalition in Zavidovići



#### LDA Subotica, Serbia

Tel: 00 381 / 24 55 45 87 Email: Idasubotica@aldaintranet.org Lead partner: Wolverhampton City Council, UK

#### Delegate: Silvija Patarcic

The LDA Subotica was established over 20 years ago, in 1993. Its main priorities are fostering democratic governance and citizen participation at local level, strengthening socio-economic development, promoting youth volunteering and supporting the European Union integration.

The LDA Subotica implemented several project in 2014:

• Support for networking and twinning at European level SNET.EU

- Marking the Day of Europe EU Labyrinth
- Building Bridges of democracy phase 2: the Danubiana project
- Do we work with dignity?
- Application Successful
- Development network of Subotica

• Vojvodina.EU - The Collection of Success Stories IPA 2007 - 2013



#### LDA – OP OSIJEK, Croatia

Tel: 00 385 / 31 494 256 Email: Idaosijek@aldaintranet.org Lead partner: City of Lausanne, Switzerland

#### Delegate: Miljenko Turniski

The LDA – OP OSIJEK was also established over 20 years ago, in 1993. Its main priorities are democratic governance and active European citizenship, social inclusion and intercultural dialogue and Local Sustainable Development.

In 2014 the LDA – OP OSIJEK managed several projects:

- Place for me
- Youth for EU

• Support for networking and twinning at European level - SNET.EU

• War Crimes and Trials – Judicial, Political and Societal Implications of War Crime Trials in Europe

• Local Partnership for Anti Corruption Education



#### LDA – OP SISAK, Croatia

Tel: **00 385 / 44 521 227** Email: **ldasisak@aldaintranet.org** Lead partner: **ALDA** 

Delegate: **Paula Raužan** (also member of ALDA Governing Board)

The LDA – OP SISAK was established in 1996. Its main priorities are fostering voluntarism and active citizenship, contribution to the local economic development, fostering local democracy and twinning and raising awareness about Human rights and gender issues.

In 2014 the LDA – OP SISAK held several projects, including:

- Active citizens combating youth unemployment-JOBNET
- Youth for EU

• Local Partnerships for Anti-Corruption Education, supported by European Commission, IPA Anticorruption 2010

- For Community without Domestic Violence
- Volunteer Centre Sisak

• Sisak Volunteer' Network, supported by Croatian Ministry of social policy and youth and cofunded by the Town of Sisak

• STRONGER TOGETHER – Psycho-social strengthening of children and youth without adequate parents' care beneficiaries of children homes



# Ø

#### LDA – OP VERTENEGLIO/BRTONIGLA, Croatia

Tel:00 385 / 52 774 617 Email: **info@lda-verteneglio.hr** 

Lead partner: Municipality of Bellinzona, Switzerland

#### Delegate: Umberto Ademollo

The LDA – OP VERTENEGLIO/BRTONIGLA was established in 1996. Its main priorities are supporting the development of local democracy, supporting the European integration of the Region, fostering cross-border cooperation and raising awareness on human rights, minority rights and youth active participation.

In 2014, the LDA-OP implemented several projects:

- V.I.S.A. Volunteering in Small Area
- Y.E.S. Young Europeans' Solidarity

• CHARM – Creativity and Health Style: Advancing the role of Music

- And it organized a variety of activities, including:
- The Day of Europe
- The night of memories
- Promoting EVS volunteering
- Human Library the rest is history
- Twinning encounters among the Police in Rome and the Police in Buje and Poreč

#### Our network COUNTRIES WITH ALDA ACTIVITIES AND MEMBERS / EU MEMBER STATES UPCOMING LDAS • DNIPROPETROVSK, UKRAINE (UA) MOLDOVA (MD) TUNISIA (TN) LOCAL DEMOCRACY AGENCIES (LDAS) • LDA ALBANIA (AL) • LDA ARMENIA (ARM) • LDA GEORGIA (GEO) I DA KOSOVO (RKS) LDA MONTENEGRO (MNE) • LDA CENTRAL AND SOUTHERN SERBIA (A LDA SUBOTICA (RS) • LDA MOSTAR (BIH) • LDA PRIJEDOR (BIH) LDA ZAVIDOVIĆI (BIH) **OPERATIONAL PARTNERS** • SISAK (HR) • OSIJEK (HR) VERTENEGLIO/BRTONIGLA (HR) ALDA OFFICES BRUSSELS (BE) • STRASBOURG (FR) • SUBOTICA (RS) VICENZA (IT) SKOPIF (MK) 16 Activity Report





### Focus on South-East Europe

Since 2003 and in light of the enlargement negotiation process as launched in 2014, ALDA regional strategy in promoting EU integration of Western Balkan countries comprises four main pillars based on substantive approach adjusted to the needs of post-conflict societies striving for comprehensive socio-economic recovery, institutional reform, reconciliation and for speeding up the pace to the full accession in the European Union:

1. Promoting EU standards of democratic governance through international decentralized co-operation programmes

2. Fostering conducive environment for civil society development through capacity building and advocacy actions for effective implementation of municipal memorandums of co-operation and establishment of LDAs operating as NGO Resource and Development focal points

3. Enhancing thematic and issue based networking for promoting civil society and local self-governments as relevant actors of EU integration process through capacity building for EU projects development and implementation, awareness raising and public campaigns in support to profound understanding of the reform process on the way to EU integration

4. Promotion of ALDA and LDAs work and contributing effectively to regional initiatives through established regional co-operation platforms including the European Year of Active Citizenship – EYAC, participation in dialogue with EU and consultation process within IPA Civil Society Facility (CSF) Programme, close co-operation with EU supported Technical Assistance to Civil Society Organisations - TACSO Programme regional and country based offices, consultation process within IPA 2 – Instrument for Pre-accession Assistance 2014-2020, contribution to IPA CBC Programming and project designing within IPA CBC Programmes: Croatia – Serbia, Croatia – Bosnia and Herzegovina, Serbia – Montenegro, Montenegro – Albania.

The Operating Grant for the Western Balkan LDA "Balkan regional platform for youth participation and dialogue" submitted in August 2014 was granted, and it will represent a major challenge for ALDA and the LDAs Montenegro, Mostar, Zavidovići, Prijedor, Central Serbia, Subotica, and Kosovo. It is aimed at the promotion of social and economic inclusion of age groups that risk marginalisation and in particular youngsters.

ALDA developed numbers of programmes and activities with our Local Democracy Agencies in the region and with our Operational Partners in Croatia. They were implemented mainly with the support of the Instrument for Pre-Accession programmes in Bosnia and Herzegovina and in Montenegro. Many activities took place also in the framework of trans-border cooperation.

The decentralised cooperation programme supporting the Lower-Normandy Regional Council in its activities in Macedonia has been confirmed and further developed, with a brand new website and call for projects. The France-Balkans programme for good governance and territorial development has also been continued by the leader partner, our member, Pays Vichy Auvergne thanks to the support by the French Ministry of Foreign Affairs. In the region, we also developed activities within the programme Europe for Citizens. The project LADDER will also involve partners and associates in SEE, and one of its geographic path will be focused on the area.

Cooperation Lower Normandy - Macedonia: Project partner meeting in Caen (France), October 2014





Projects in the spotlight:

Decentralized cooperation programme between the Region Lower-Normandy (France) and the Republic of Macedonia (funded by the French Ministry of Foreign and European Affairs, and the Region Lower Normandy)

Since 2006, the Region Lower Normandy cooperates with the Republic of Macedonia through this innovative cooperation foreseeing a French Region cooperating with a state. This institutional cooperation is based on an action plan of activities between stakeholders from both territories. Formally conceived as a three-year project (2007 – 2010), this cooperation continued in the following three years (2010-2013). At the end of the period, a new cooperation programme for another three years was started, focused on new topics and allowing the involvement of further stakeholders.

Lower Normandy and Macedonia cooperate to develop good local democracy, as this impacts the whole population: citizens, CSOs, local authorities (politicians and civil servants), enterprises, etc. The decentralized cooperation works in parallel on local governance by developing exchanges and knowledge on several themes including Human Rights, Culture, Youth (formal and non-formal learning), and Remembrance.

All the actions developed in the framework of this cooperation raise awareness in both territories of the European values. Key objectives of the programme are the support of territorial decentralization, the support of local governance by building capacity of local decision makers, and promoting active citizenship.

Local Coalitions for Community Development (funded by IPA 2011 Civil Society Facility Montenegro Programme) The project promoted good practices in the cooperation between local authorities and civil society organisations, and fostered their active involvement in the process of EU integration of Montenegro.

#### SNET.EU - Support for Networking and Twinning at European Level (funded by IPA CBC Croatia - Serbia 2007-2013)

The project contributed to capacity building of human resources of municipalities and cities in the border regions of Croatia and Serbia for effective cooperation at regional and European level through the establishment of Resource Centres for networking in the city of Osijek in Croatia and in the city of Subotica in Serbia, and by promoting European public policies and the concept of active European citizenship.

#### France/Balkans multilateral decentralised cooperation programme on good governance in South-East Europe (funded by the French Ministry of Foreign Affairs)

The project aims at developing good governance at regional and local level and improving capacities of local authorities, and to the creation of a platform for a long-lasting French- Balkan multilateral decentralized cooperation that will be opened to other European partners.

# Focus on the Eastern Partnership

On the field, a strong presence in Belarus was confirmed with the support of the project SPREAD II and TANDEM II thanks to our long-standing cooperation with our members Lev Sapieha Foundation. The project Working Together for Development was of particularly important for our support to EaP countries.

The programme to develop an LDA Dnipropetrovsk in Ukraine was consolidated, with the opening foreseen in May 2015. Our presence in Southern Caucasus is confirmed with the LDAs in Armenia and Georgia, which has a new Delegate, and with further activities and strategic partnership in Azerbaijan, in tight cooperation with our member association BINA - NGO Alliance for Municipality development. The medium-term goal of opening an LDA in Moldova was set and work started, also thanks to the cooperation with our partner CALM, the Congress of Local Authorities from Moldova.

The project LADDER, follow up of WTD submitted in 2014, is granted by EuropeAid, and it will involve partners and associates in the EaP for 3 years from January 2015. One of its geographic path will be focused on the area.



#### Project in the spotlight:

Tandem II – Cooperation for citizen participation and community development in Belarus (funded by the EU programme Non-State Actors and Local Authorities in Development)

ALDA has been active in Belarus since 2004 and has implemented several projects together with its main partner in Belarus, the Lev Sapieha Foundation.

The project TANDEM II is a 2-years follow up to the successfully implemented TANDEM project, and aims at creating an inclusive and empowered society in Belarus by supporting the development of local communities and strengthening their cooperation with local authorities. The project will also provide sub-grants to 15 civic community initiatives. Four of the civic community initiatives will be partnership projects and will involve cooperation with local authorities from other EU countries, bringing their knowledge and experience on cooperation with citizens into the project.

#### Mobilised society for local democracy (funded by Neighborhood Civil Society Facility, DG DEVCO)

The project, led by NALAG (National Association of Local Authorities of Georgia) aims at strengthening role of regional CSOs (NGOs and CBOs) and their mobilization for support to decentralization.

#### SPREAD II – Sustainable Partnership for REinforcement of Active Development (funded by the EU programme Non-State Actors and Local Authorities in Development)

Follow up of the project SPREAD with our partner Lev Sapieha Foundation, it aims at developing awareness and capacities of citizens to be involved for the development of their communities, in the target areas.

#### Yes, Today! (funded by Chiesa Valdese)

The project aims at empowering Azeri youth, fostering their skills, knowledge, and employability. Run in cooperation with BINA, it addresses the high problem of unemployment of local youngsters.



Meeting with ALDA's Azeri members at the Council of Europe



# Euro-Mediterranean cooperation

Also for the Mediterranean area, the activities of ALDA Working Group on Euro-Mediterranean cooperation were key in 2014.

The contacts with UNDP Art and Anna Lindh Foundation in France were strengthened. Our cooperation with the Tunisian partner association Lam Echaml is an important element of our development in the region. Several missions related to the project Vox in Box, led by Lam Echaml, and to a capacity building project for the Tunisian Ministry of Finance with the American NGO Financial Service Volunteer Corps, were organised. An important cooperation started with European Partnership for Development, supporting the project PASC in Tunisia (Projet d'Appui à la Société Civile).

The project LADDER will also involve partners and associates in the Euro-Med area (Algeria, Italy, Morocco, and Tunisia). One of its geographic path will be focused on the area.

The process called Sunflower/Girasole/Tournesol for an enhanced cooperation with countries from the MENA area continued. ALDA and its working group are paving the way through the above-mentioned activities to the opening of the future LDA Tunisia, for which the local elections are a *condicio sine qua non*: as long as there are no local elected mayors and head of governorats yet, we can hardly see the possibility to open an LDA and then have the legitimacy to continue joint work after the elections.

🗸 Key projects in 2014

#### Project in the spotlight:

Vox in Box: Active Citizenship, Elections and Democratic Transition in Tunisia (funded by the European Instrument for Democracy and Human Rights)

Led by our Tunisian partner association Lam Echaml, the project aims to contribute to the transition towards a more successful democratic system and, to this end, the improvement of the electoral process in Tunisia as much in its organisational as in its political dimension. Specifically, Vox in Box intends to train, engage and raise awareness among young people and women of the electoral procedure and political debate.

ALDA was especially involved in the training of 120 Civic Educators, held in Hammamet in September, on a variety of topics: active citizenship, community mobilisations, participatory practices and methods. The training was designed ad hoc and delivered through a non-formal methodology, allowing replication and transfer of best practices for the educators involved.

### ALDA worldwide

Our activities worldwide are strictly connected to our participation in strategic partnership, in particular with UNDP Art (Memorandum of Understanding signed in 2013) and with CIVICUS World Alliance for Citizen Participation.

Projects such as "LEADERS - Local Environments: Active development of environmentally responsible societies" involving partners from all over the world also contributed to our worldwide activities. The project, led by our member association Studio Progetto and co-funded by the EU programme Youth in Action, aimed at developing a global partnership of organizations working with young people interested in environmentally friendly societies and capable to act locally to enable a better environment and life for all.



Field visit on remembrance in the mountains near Bitola, Macedonia 2015



Communication capacity building activity with the Tunisian Association of Public Auditors (Tunis, March 2015)



ALDA supports other stakeholders – local and regional authorities, civil society organizations, educational institutions – by providing a wide range of services such as training and capacity building activities, technical assistance, and ad hoc consultancy on different topics, including: project development and implementation, project financial management and audit, EU institutions, EU funds and programmes, citizens participation (methods and techniques), non formal youth education.

These services are provided with a tailor-made approach, thus target the specific needs of the partners involved.

#### **Trainings:**

• Training courses on Project management, in ALDA office in Vicenza – two courses, 30 participants

• Training courses on Project management with CIS Foundation (Verona, Italy) - 2 courses, 50 participants

• Training on project development to our member association Consorzio Il Solco (Verona, Italy)

• Training on Project management and Master class on the programme Europe for Citizens with our member association ISBEM (Mesagne, Italy)

• Training on the programme Europe for Citizens (Bad Urach, Germany)

• Training on the programme Europe for Citizens (Caen, France)

#### Assistance on projects and funding opportunities:

• Consultancy on project development to our historical member, the Municipality of Thiene, Italy

• Pasubio Technology (Thiene, Italy), support and assistance on monitoring funding opportunity

• Consultancy with our member association Cooperativa Margherita on project development and implementation (Sandrigo, Italy)

• Assistance on the project 'Design for All' to Confartigianato (Vicenza, Italy)

• Technical assistance for the development and implementation of the project REACTION – REsources Anti-Crisis – Town-twinning, Innovation, Openness and Networking, co-funded by the programme Europe for Citizens

#### Collaborations with universities and educational institutions:

• ALDA Secretary General Antonella Valmorbida participated as a trainer in the master course on international decentralized cooperation of the University of Catania, CEDOC Centre – now member of ALDA

• Cooperation agreement with the International Telematics University UNINETTUNO for the launch of the distance learning Master in European Law and Policies. The Secretary General of ALDA Antonella Valmorbida held the module on European Funding and Europlanning, and ALDA Project Development Officer Anna Ditta supported the students in her capacity of Tutor.

### Services to our Members and Partners



#### ALDA network of members – fostering cooperation between local authorities and civil society organisations

ALDA remains one of the few examples of mixed membership organisations at European level. The association believes the cooperation between local authorities and civil society organisations is key to achieve its objectives and to implement its mission. That is why ALDA members are both local authorities (LAs) and civil society organisations (CSOs), from all over Europe and the European Neighbourhood.

In particular, thanks to ALDA commitment in decentralised cooperation and in the implementation of several projects in the framework of European programmes, ALDA promotes joint work and synergies between LAs and CSOs, in order to promote and improve best practices in the field of local governance and citizen's active participation.

The network of ALDA grows year by year, thus reflecting the added value of the membership (the online and offline activities of the working groups open to all members are one of the most visible outputs), as well as the fruitful cooperation among members representing local and regional authorities, and civil society in the EU and its Neighborhood. Up to today, ALDA counts 179 members (51% LAs and associations of LAs, 49% CSOs, and few individuals).

#### Services for the members of ALDA

#### Sharing our mission

Being a member of ALDA means first of all sharing our mission – the promotion of good governance and citizen participation at the local level.

As a member you will access the following services:

#### **Projects development and funding opportunities research -** *15 years' experience in developing and implementing projects*

• Priority on opportunities offered to be partner of projects, or to join consortia built to apply for tenders in various fields

• Support of ALDA multilingual staff in the project proposal development phase (EN, FR, IT, SR, MK, RU)

• Identification of relevant international partners for specific areas

• Support to the partnership building process and dissemination of members' calls for partners

• Identification of potential donors

#### Being part of a consolidated European network -Strategic partner of the Council of Europe and of the European Commission

Support in the relations with:

 $\bullet\,$  EU, CoE, UN, Agencies, and other public and private International institutions

• Local and regional authorities, as well as National Governments in the enlarged Europe, European Officials, MEPs and other relevant international and European authorities

• Visibility through a European network counting over 160 members (local authorities, NGOs, association of local authorities)

• Promotion of members' activities, initiatives and events at the European level through ALDA's communication channels (newsletter sent to over 12.000 contacts, website with over 200.000 visitors and 1.300.000 visits per year, social networks, media activities)

• Online presence for our Members on ALDA website, and presentation to the network of contacts via the newsletter Access to EU experts, professional networks, academic organizations

### Information and structures - Wide dissemination of our activities and our members'

• Timely updates via ALDA communication channels, particularly the monthly newsletter in EN, FR, RU, SR, IT ALDA and EU publications, information materials

• Access to the information points on EU and active citizenship (info-points based in Brussels and Vicenza)

• Free use of ALDA equipped offices and meeting rooms in Brussels (Belgium), Vicenza (Italy), and upon approval of the Council of Europe, in Strasbourg (France)

### **Capacity building -** Further your skills and horizons through a variety of opportunities

• Information on funding programmes and opportunities Participation in international events (conferences, seminars, etc.) promoted by ALDA

• Priority in partnership for specialized trainings (e.g. Master classes on EU programmes, trainings, etc.)

• Participation in ALDA working groups (on Citizens Participation and Local Governance, Western Balkans, Eastern Partnership, EuroMediterranean Cooperation, Local Democracy Agencies support)

• Priority in offers of internship and job-shadowing

 $\bullet\,$  Priority in participation into international events within the programme 'Volunteers 4 Democracy'

#### **Training opportunities**

ALDA offers a variety of training opportunities. Thanks to our multilingual staff (English/French/Italian/Macedonian/Serbian/Russian/Spanish), ad hoc trainings can be organised.

In particular, ALDA offers:

#### • European project development 2014-2020

This training course provides information and tools to take the first steps in the field of European project development, within the new programmes 2014-2020. A key course to learn about EU programmes, to collect all the necessary information and to draft a project.

This course can be offered in several solutions, in order to accommodate the specific needs – weekly classes, intense weekend course, single technical workshops on project cycle management, and thematic seminars on specific EU funding programmes 2014-2020.

#### • Master class on the programme Europe for Citizens 2014, inclusive of a six-month helpdesk

For any questions on our training opportunities, and to define tailor-made solutions, please contact Marco Boaria: Marco.Boaria@aldaintranet.org



Training activities in ALDA's office in Vicenza, Italy



Diploma award ceremony - ALDA's office in Vicenza, Italy





ALDA at the day promoting volunteerism in Vicenza, Italy

### Get involved!

Working Together for Development and ALDA at the European Development Days

#### Become a friend of ALDA

Finally ALDA opens its doors to all those who want to support our work, regardless of their profession or status: with a small donation starting from 20 €/year, everyone can become a Friend of ALDA, and be always up-to-date on our sectors of action, receive our monthly and thematic newsletter, know about meetings and initiatives, and receive the E-card 'FRIENDS of ALDA' as symbol of the relationship and the collaboration with our Association, as well as of mutual trust, allowing you to benefit from a discount on training opportunities and other activities on payment organized by ALDA.

For further information, please contact irene.zanetti@aldain-tranet.org

#### GivenGain

Everybody can support the establishement and activities of the future LDA Dnipropetrovsk, Ukraine, by donating online or by disseminating information among their networks and supporting as an activists: http://www.givengain.com/cause/5405/ posts/121403/

#### Belarus – All for one, 1000 x 100

You know why you don't know anything about Belarus? If 1000 CSOs will support the campaign donating  $100 \in$ , this will help us raise the voice of Belarusian civil society. Please contact marco. boaria@aldaintranet.org

#### Volunteers 4 Democracy

With the relaunch of its programme 'Volunteers 4 Democracy', ALDA opens its doors to all EU and ENP citizens who believe in the association mission and want to contribute to its activities. All those who want to promote local democracy, citizens' participation, and human rights, can support the work of ALDA with their skills through an ad-hoc volunteering agreement.

Volunteering with ALDA means contributing to local democracy in Europe and its Neighbourhood, as well as developing new skills, practicing languages, and being part of the editorial team of the citizens' journalist initiative. Long-term, particularly motivated volunteers will have the opportunity to attend international events for the association.

To join the programme, send an email to volunteering@aldaintranet.org, attaching your CV, motivation for participating, and how you would like to contribute to ALDA's activities.

#### Traineeships opportunities

ALDA has several agreements with Universities and institutions to host trainees in all its offices. Our idea of traineeship is offering young people the opportunity to grow professionally in the field they would like to build a career in.

We all remember how tough it was to access the working environment, and we have a vivid memory of our first experiences and mentors. That's why we offer traineeships within our organisation, and make sure they represent a cornerstone in trainees' development. We are not looking for people to make coffee – we do manage this crucial task pretty well. We need people with fresh ideas and creativity, enthusiasm, and willingness to be part of the team of ALDA.

Tutors and staff make sure that the traineeship develops personal and professional skills of the youngsters, and a variety of support initiatives are in place to support our former interns: tools to get in touch with potential employers, incubator opportunities, ALDA's ambassadors and antennas for democracy initiatives.

If you are interested in establishing an agreement with a University, School, or other institution, please contact Anna Ditta: Anna. Ditta@aldaintranet.org



### Members of ALDA

#### Municipalities:

Mostar Municipality - Bosnia and Herzegovina Našice Municipality - Croatia Osijek Municipality - Croatia Sisak Municipality - Croatia Verteneglio-Brtonigla Municipality - Croatia Vodnian Municipality - Croatia Vejle Municipality - Denmark Kingersheim Municipality – France Strasbourg Municipality - France Patras Municipality – Greece Bari Municipality - Italy Bassano del Grappa Municipality – Italy Borgo Valsugana Municipality - Italy Brindisi Municipality - Italy Lavis Municipality - Italy Lecce Municipality - Italy Lendinara Municipality - Italy Mesagne Municipality - Italy Monfalcone Municipality – Italy Portogruaro Municipality - Italy Ravenna Municipality - Italy Reggio Emilia Municipality / Reggio nel Mondo – Italy Ribera Municipality – Italy Sacile Municipality - Italy Schio Municipality - Italy Thiene Municipality – Italy Skopie Municipality – Macedonia Birgu Local Council – Malta Bydgoszcz Municipality - Poland Ploiesti Municipality - Romania Kniaževac Municipality – Serbia Kragujevac Municipality - Serbia Nis Municipality – Serbia Subotica Municipality - Serbia Villanueva de la Cañada Municipality - Spain Santa Eulalia de Gallego Municipality - Spain Bellinzona Municipality - Switzerland Delémont Municipality - Switzerland Lausanne Municipality - Switzerland Lugano Municipality – Switzerland Wolverhampton Municipality - UK

> Provinces or Counties: Bari Province – Italy Prahova County Council – Romania

Regions: Istria Region - Croatia Lower Normandy Region - France Apulia Region - Italy Friuli-Venezia-Giulia Autonomous Region - Italy Veneto Region - Italy

Associations of Local Authorities: Albanian Association of Communes - AAC - Albania AER (Assembly of European Regions) - Belgium Regional Association of Municipalities "Central Stara Planina" - Bulgaria UBBSLA (Union of Bulgarian Black Sea Local Authorities) - Bulgaria Croatian County Association - Croatia AFFCRE (Association Française du Conseil des Communes et Régions d'Europe) - France

ENTO - European Network of Training Organisations for Local and Regional Authorities – France Pays Vichy – Auvergne – France NALAG – National Association of Local Authorities of Georgia – Georgia

Association of Municipalities Marca Trevigiana – Italy CONSVIPO, Consorzio per lo Sviluppo del Polesine – Italy Patto territoriale Oristano Società Consortile a r.L - Italy TECLA, Associazione di province Italiane - Italy AMK (Association of Municipalities of Kosovo) - Kosovo LALRG (Latvian Association of Local and Regional Governments) - Latvia NALAS, Network of Associations of Local Authorities in South-East Europe - Macedonia ZELS, Association of the units of local self-government of the Republic of Macedonia - Macedonia Local Government Association - Malta AMR (Association of Romanian Municipalities) - Romania Iezer Muscel Mountain Community Association - Romania Standing Conference of Towns and Municipalities - Serbia The Union of Towns and Municipalities of Slovakia UTCS -Slovakia

Causes Communes Ticino - Switzerland

#### **Civil Society Organisations:**

CRCD (Center for Research Cooperation and Development) – Albania Horizont NGO - Albania Institute for Public Policies and Good Governance (IPPM) – Albania Urban Research Institute – Albania EZW (Europazentrum Wien) - Austria Foster Europe, Foundation for strong European Regions – Austria "Intelligent Citizen" Enlightenment Center (ICEC) – Azerbaijan Center "Women and Modern World" – Azerbaijan ERC (Economic Research Centre) – Azerbaijan NGO BINA (Alliance for Municipality Development) – Azerbaijan Lev Sapieha Foundation - Belarus European Project Association – Belgium Balkan Assist Association - Bulgaria IPCP (International Platform for Citizen Participation) -Bulgaria Presidents Club Bulgaria - Bulgaria The Management Centre - Cyprus AGORA CE - Czech Republic ALFA Formation - France CIDEFE – France Institut International des droits de l'homme et de la paix (2IDHP) – France Maison de l'Europe – France CIVILSCAPE - Germany SJR Betriebs – Germany EGTC Amphictyony – Greece Shatil - Israel Altiero Spinelli Institute - Italy ANPAS - Associazione Nazionale Pubbliche Assistenze – Italv Associazione AMEntelibera – Italy Associazione Culturale Socrate – Scuola Europea – Italy Associazione per l'Ambasciata della Democrazia Locale a Zavidovići – Italy Associazione Progetto Prijedor – Italy CISP Comitato Internazionale per lo Sviluppo dei Popoli – Italy Consorzio Sol.Co Verona s.c.s.c - Italy Coppula Tisa ONLUS - Italy

Cosmo s.c.s. – Italy EUROCULTURA – Italy Fondazione Opera Campana dei Caduti – Italy IL MOSAICO Association – Italy

IL PORTICO - Associazione di Promozione Sociale Onlus – Italy Info Centre 2000 - Idee e progetti – Italy IRSE, Regional Institute for European Studies Istituto Regionale of Friuli-Venezia-Giulia Region – Italy

ISBEM – Italy Istituto Euromediterraneo – Italy La Piccionaia scs – Italy LC Associazione Learning Cities – Italy Leonardo Consorzio di Cooperative Sociali – Italy Margherita cooperative – Italy

Progettarte – Italy

#### Putignanonelmondo - Italy

SPES - Associazione Promozione e Solidarietà Centro di Servizio per il Volontariato del Lazio – Italy Studio Progetto Società Cooperativa Sociale ONLUS – Italy Trentino per i Balcani – Italy UNISCO - Network per lo sviluppo locale – Italy Volunteer Centre of Vicenza province – Italy EuroBelarus – Lithuania CIRA - Macedonia Community Development Institute – Macedonia CSCD-Center Sustainable Community Development – Macedonia

Foundation for local development and democracy (FOKUS) – Macedonia SEGA – Macedonia Solidaritate Europeană pentru Apă în Moldova (SEAM) – Moldova

ECWM - European Centre of Youth Cooperation – Poland International School of Bydgoszcz – Poland Clube Intercultural Europeu – Portugal The National Federation of Young Farmers of Portugal – CNJ

– Portugal CEE Citizens Network (CEECN) – Slovakia Association for Developing Voluntary Work Novo Mesto – Slovenia

Association of non-governmental organisations Youth Center Postojna – Slovenia Fundación Indera – Spain Baltic Fem – Sweden

#### Universities:

European University of Tirana (UET) – Albania Tbilisi teaching University – Georgia Center of Documentation and Studies on complex organizations and local systems (CEDOC) – Italy IUAV Venice – Italy Ukrainian School of Political Studies – Ukraine

#### Single Members:

Van Damme Lukas – Belgium Vinther Per – Belgium Flemming Meyer – Denmark Affholder Sylvie – France Bohner Ulrich – France Friederich Francois - France l ocatelli Rinaldo – France Vulcano Luigi – France Schlev Michael – Germany Bottacin Diego – Italy Imislawa Gorska - Poland Dorothee Fischer - Spain Tschudi Hans Martin - Switzerland Boorer Malcolm – UK Mayer David - UK Master Owen – UK

#### Local Democracy Agencies:

LDA Albania – Albania LDA Armenia – Armenia LDA Mostar – Bosnia and Herzegovina LDA Prijedor – Bosnia and Herzegovina LDA Zavidovići – Bosnia and Herzegovina LDA Georgia – Georgia LDA Kosovo – Kosovo LDA Montenegro – Montenegro LDA Centre South Serbia – Serbia

#### Operational Partners: LDA – OP Osijek – Croatia LDA – OP Sisak – Croatia

LDA – OP Sisak – Croatia LDA – OP Brtonigla-Verteneglio – Croatia



#### Stay connected!

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#### Office in Subotica

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#### Office in Skopje

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